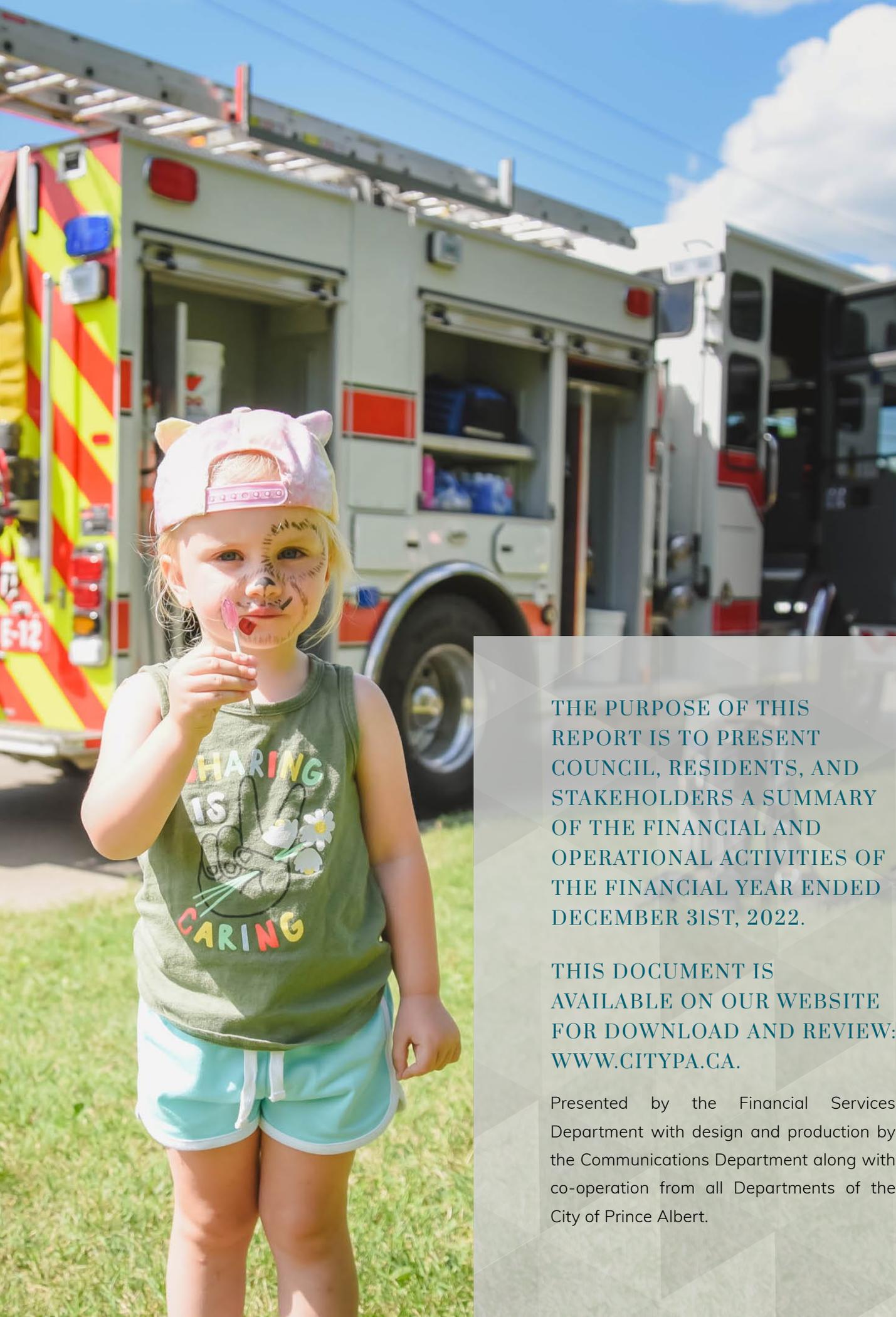


2022 ANNUAL REPORT

PRINCE ALBERT
SASKATCHEWAN, CANADA
YEAR END DECEMBER 31, 2022



City of
**Prince
Albert**



THE PURPOSE OF THIS REPORT IS TO PRESENT COUNCIL, RESIDENTS, AND STAKEHOLDERS A SUMMARY OF THE FINANCIAL AND OPERATIONAL ACTIVITIES OF THE FINANCIAL YEAR ENDED DECEMBER 31ST, 2022.

THIS DOCUMENT IS AVAILABLE ON OUR WEBSITE FOR DOWNLOAD AND REVIEW: WWW.CITYPA.CA.

Presented by the Financial Services Department with design and production by the Communications Department along with co-operation from all Departments of the City of Prince Albert.



VISION

Prince Albert will be an innovative, welcoming, diverse, and healthy City of opportunity.

MISSION

The City of Prince Albert enhances quality of life through excellence in service.

CORE VALUES

Entrepreneurial, Partnerships, Innovative, Accountable and Transparent.

OPERATIONAL THEMES

Collaborative, Sustainable, Compassionate, and Exceptional.

A woman with short, wavy grey hair is speaking into a black microphone. She is wearing a light blue denim jacket over a dark blue top and a patterned skirt with blue and white floral designs. A bright orange circular pendant hangs from a white cord around her neck. The background is a vibrant mural with green, blue, and yellow tones, featuring abstract shapes and what appears to be a stylized landscape or forest scene. The overall atmosphere is one of community and cultural expression.

“THE YOUTH PARTICIPANTS NAMED THE MURAL KISTAHPINANIHK “THE GREAT MEETING PLACE.” IN CREE, KISTAHPINANIHK CAN BE TRANSLATED AS “THE GATHERING PLACE.” IT SPEAKS TO THE COLLABORATION THEY DID THROUGHOUT THE MURAL WORKSHOP, WHICH ALLOWED THEM TO SHARE, CONNECT WITH THEIR ROOTS, TALK ABOUT THE FUTURE, AND WORK TOGETHER THROUGH ART.”

- NICOLE MATHEIS, COMMUNITIES BUILDING YOUTH FUTURES

TABLE OF CONTENTS

INTRODUCTION

9	GFOA Canadian Award for Financial Reporting
10	Prince Albert City Council
11	Message from the Mayor
12	Message from the City Manager
13	Message from the Director of Finance
14	Organizational Chart
15	2022 by the Numbers
16	2022 Projects and Highlights
17	Ground-Breaking Ceremony for the Aquatic and Arenas Recreation Centre
18	New Raw Water Pump House
19	A Kitten Saved
19	Paved Pathways at Little Red River Park
20	James Isbister Park – Alfred’s Basketball and Skateboard Playground
20	Alfred’s Sprayground
21	New Pedestrian Bridges at Little Red River Park
22	Kistahpinanihk, “The Great Meeting Place”
23	New Fire Engine
23	Carlton Park
24	City with the Most Green Space in Canada
25	We are Proud of Our Park Spaces
26	Record Snow Fall in 2022
30	Economic Highlights – Development
31	Economic Highlights – Business
32	Economic Highlights – Census Data and Trends

FINANCIALS

FINANCIAL STATEMENT DISCUSSION AND ANALYSIS

34	Introduction
36	Consolidated Statement of Operations and Accumulated Surplus
38	Revenue
42	Expenses
45	Financial Position
46	Capital Assets
48	Long-Term Debt
50	Reserves

CONSOLIDATED FINANCIAL STATEMENTS

52	Management’s Responsibility
53	Independent Auditors’ Report
55	Consolidated Statement of Financial Position
56	Consolidated Statement of Operations and Accumulated Surplus
57	Consolidated Statement of Change in Net Financial Debt
58	Consolidated Statement of Cash Flows
59	Notes to the Consolidated Financial Statements
74	Schedule 1 Consolidated Statement of Financial Position Segmented by Fund
76	Schedule 2 Consolidated Statement of Financial Position – Prior Year Segmented by Fund
78	Schedule 3 Consolidated Statement of Operations Segmented by Fund
80	Schedule 4 Consolidated Statement of Operations – Prior Year Segmented by Fund
82	Schedule 5 General Fund Statement of Operations Segmented by Department
83	Schedule 6 General Fund Statement of Operations – Prior Year Segmented by Dept
84	Schedule 7 Tangible Capital Assets – Cost Segmented by Fund
85	Schedule 7 Tangible Capital Assets – Accumulated Amortization Segmented by Fund
86	Schedule 8 Schedule of Fund Balances Segmented by Fund
88	Schedule 9 Schedule of Reserves Segmented by Fund
90	Schedule 10 Schedule of Funds Held in Trust
91	Schedule 11 Schedule of Trust Fund Transactions



INTRODUCTION

**“THIS IS PROBABLY THE MOST
OPTIMISTIC I’VE BEEN FOR ECONOMIC
DEVELOPMENT IN OUR CITY FOR
QUITE SOME TIME.”**

**- CRAIG GUIDINGER, DIRECTOR OF PLANNING AND DEVELOPMENT,
CITY OF PRINCE ALBERT**



Government Finance Officers Association

**Canadian Award
for
Financial Reporting**

Presented to

**City of Prince Albert
Saskatchewan**

For its Annual
Financial Report
for the Year Ended

December 31, 2021

Christopher P. Morill

Executive Director/CEO

**GFOA CANADIAN AWARD
FOR FINANCIAL REPORTING**

The City's annual financial report has been judged by impartial Canadian Review Committee members to meet the high standards of the program, including demonstrating constructive "spirit of full disclosure" designed to clearly communicate the municipality's financial story and to motivate potential users and user groups to read the report.

PRINCE ALBERT CITY COUNCIL



CHARLENE MILLER
WARD 1



TERRA LENNOX-ZEPP
WARD 2



TONY HEAD
WARD 3



DON CODY
WARD 4



DENNIS OGRODNICK
WARD 5



BLAKE EDWARDS
WARD 6



DAWN KILMER
WARD 7



TED ZURAKOWSKI
WARD 8

**“PRINCE ALBERT IS
MAKING HISTORY
WITH NEW
CONSTRUCTION
AND DEVELOPMENT
INVESTMENTS.”**

- MAYOR GREG DIONNE

MESSAGE FROM THE MAYOR



The emerging theme of 2022 was **positioned for growth** as we saw significant investments in Prince Albert by our City, the Province, businesses, and other community partners. The Prince Albert region's current economy is a good predictor of where we will grow in the future. The Yard site, adjacent to our new Aquatic and Arenas Recreation Project, is now 70% sold. That's a 'wow' and 'congratulations' to the local developers.

We are investing in our community like never before, which builds confidence in other organizations and businesses to invest. Over the last 5 years, our parks and green spaces have been one area of focus. We want to invest and build spaces that everyone can enjoy and access. Free amenities like playgrounds, skateparks, the Rotary Trail, spray parks and paved pathways add value to our neighbourhoods. It enhances the feeling of community and strongly encourages health and wellness, active lifestyle, inclusivity, social interaction, preservation and conservation of wildlife and plant life, and overall improvement of the quality of life of our residents.

Research conducted by Real Estate Company Calgary dot com revealed that Prince Albert is number one for park space in Canada. According to the study, 20% of Prince Albert is used as parkland with a green score of 100/100. Scores were based on how much parkland, green area, and gardens cities have. Our wealth of outdoor spaces has always been well known locally, and it is good news to see a study telling the rest of the

Country what we've always appreciated about living here. The City continues to invest in creating legacy building projects through our comprehensive park system for future generations to enjoy. Prince Albert boasts many park spaces within the City; some of the largest and most notable include:

The **Rotary Adventure Park** is under construction at Little Red River Park. This project is in partnership with the Rotary Club, Malcolm Jenkins Family Foundation, and the City of Prince Albert.

A new **Crescent Heights Spray Park** is located at Tom Settee Park. The Malcolm Jenkins Family Foundation contributed \$230,000, and the City \$120,000.

James Isbister Park Improvements - Park is located adjacent to Westview School. The Malcolm Jenkins Family Foundation contributed \$200,000, and the City \$100,000.

Coming in 2024: The **New Aquatic and Arenas Recreation Centre** will feature a competitive lane pool, water slides, a wave pool, and two NHL-size hockey rinks.

City Council will continue to ensure adequate funding for the services and infrastructure our residents expect. We will take on challenges and try to find solutions to continue to move our City forward. We have a lot to look forward to as we position ourselves for growth!

A blue ink signature of Greg Dionne, consisting of stylized initials and a long horizontal flourish.

Greg Dionne,
Mayor of Prince Albert



SHERRY PERSON
City Manager

MESSAGE FROM THE CITY MANAGER

I am pleased to present the 2022 Annual Report highlighting the outstanding accomplishments of the City, including the incredible growth and investment we are witnessing, our commitment to fire safety and the remarkable support of our community. This past year has been a testament to our resilience and commitment to progress as we looked to rebound from the many challenges posed by the Covid-19 pandemic, including inflation and the rising costs of doing business. I am extremely proud of all we have achieved in 2022 and the positive trends we see as we move into 2023 and beyond.

Growth is becoming the defining characteristic of our city. We have supported the establishment of new businesses, the expansion of existing ones, and the creation of numerous employment opportunities. Our population has steadily increased, with new residents choosing to call Prince Albert home. The influx of skilled professionals and diversity has enriched our community and contributes to our success and prosperity.

As we continue to grow and evolve, it is crucial that we take a more strategic approach to ensure that our efforts effectively meet the needs of those we serve to enhance the quality and impact of our services. In 2022, we looked internally to assess our processes, identify areas for improvement and seek innovative solutions. We will continue to strive for efficiency, effectiveness and excellence in the work we do as public servants for the City of Prince Albert and our residents.

Over the last year, City Council prioritized investment in our Fire Services by approving the purchase of two new fire trucks, one purchased in 2022 and the other delivered to Prince Albert in 2025. In addition, Council added three new firefighters to our staffing complement, providing the City with two fully staffed fire engines at all times, improving public safety while easing the strain on fire personnel.

Another area of focus in 2022 was outdoor play areas. Prince Albert's outdoor park spaces are second to none as we continue to invest strongly in our playgrounds,

spray parks and green spaces. We are proud of our amazing partnerships with our community groups and organizations, most notably the Malcolm Jenkins Family Foundation, and are grateful for their continued support and investment in our great City. We recognize and applaud the work of local service clubs such as the Rotary Club and Kinsmen Club and volunteer organizations who work tirelessly on projects which highlight the great sport, culture and entertainment we have here in Prince Albert.

I am excited for Prince Albert and what is on the horizon. We are shaping a city that we can all be proud of, and the opportunities are limitless. We are laying a solid foundation for the future and for generations to come that will ultimately foster greater potential and prosperity for Prince Albert.

Sherry Person,
City Manager

MESSAGE FROM THE DIRECTOR OF FINANCE



RAMONA FAUCHOUX
Director of Finance

The City of Prince Albert's (The City) 2022 Annual Report is a document used to communicate financial matters to the public in a transparent and understandable manner. It is intended to highlight The City's operations and financial performance as it provides an overview of the major accomplishments and challenges the City faced throughout the year.

The City manages and provides a number of different services to residents, including, but not limited to, transit, parks and recreation, street and infrastructure maintenance, sanitation, emergency services, and more. The Annual Report is used as a tool to communicate the cost and effectiveness of those services.

The Financial Statement Discussion and Analysis section provides summarized data from the audited consolidated financial statements, which The City prepares in accordance with Canadian Public Sector

Accounting Standards. Major highlights from the 2022 year include the increased investment in capital, user charges, and fees that are beginning to be back on trend with pre-COVID-19 levels.

In 2022, The City was able to secure government funding and debt financing, which allowed for capital asset additions totaling over \$45 million, the largest capital investment over the past five years. This was due to the completion of large-scale projects that were carried over from 2021 (\$25 million) and the completion of new capital projects in 2022, totaling \$20 million. The City also saw user charges and fees start to increase gradually as COVID-19 restrictions lifted and facility usage began to increase. This resulted in over \$33 million in fees being received, which are derived from water and sanitation services, airport services, and fees paid at different civic facilities.

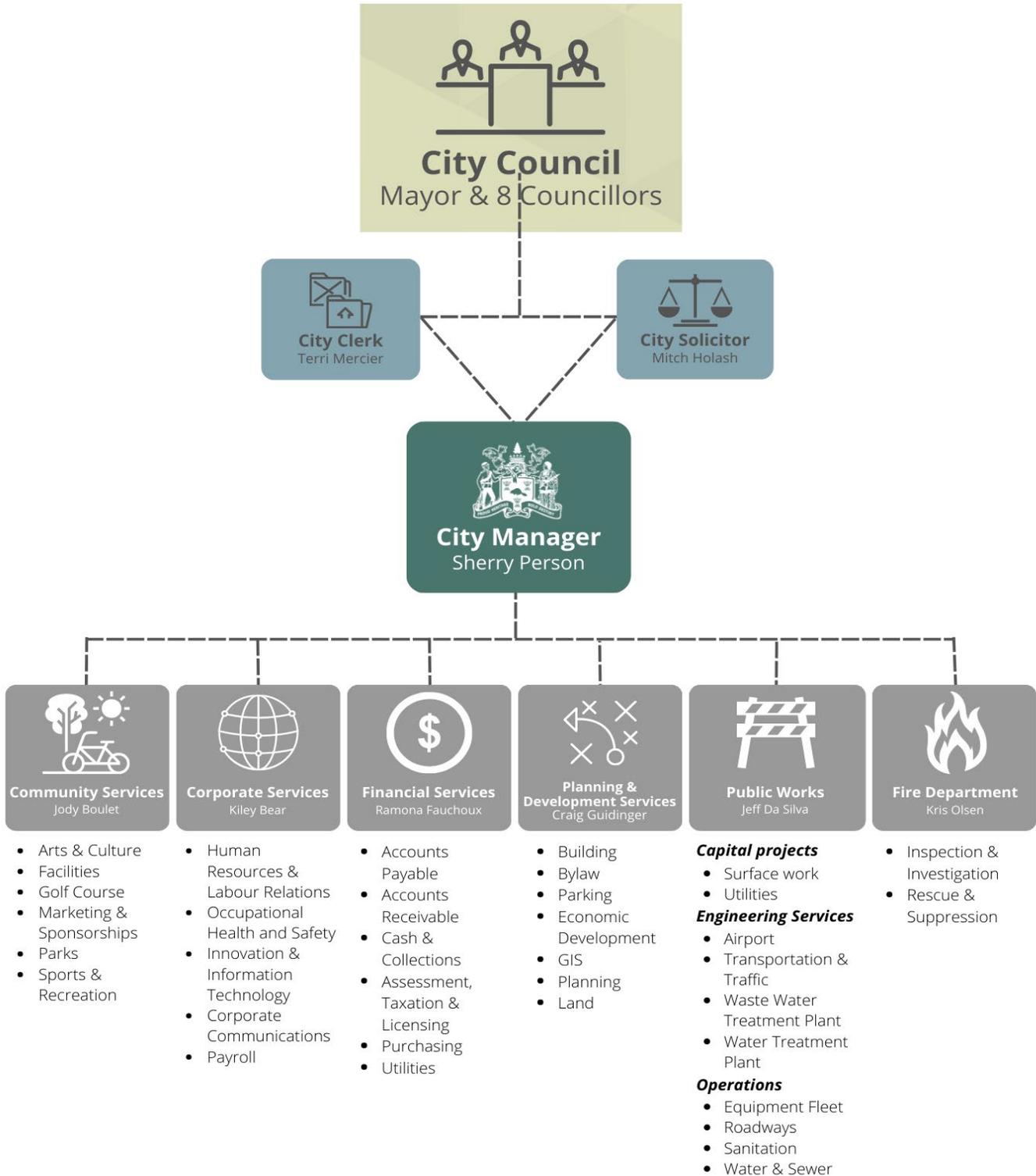
The City continues to strive to provide efficient services, transparent reporting, and increased accountability. Improved

financial reporting forms the foundation for these goals and is being achieved by investing in new reporting tools to enhance our financial reporting capabilities. The City is leveraging internal and external resources to implement a better, more efficient way to report on financial matters to the public and City Council.

The City is focused on moving forward and implementing changes that will benefit all residents. We are committed to continuous improvement as we work towards these goals. The Annual Report details the work being done to achieve these goals and showcases all the accomplishments City Administration and staff achieved in 2022.

Ramona Fauchoux
Ramona Fauchoux,
Director of Finance

ORGANIZATIONAL CHART



2022 BY NUMBERS

\$1.81M

Total investment of three new pedestrian bridges located at Little Red River Park.

#1

Research conducted revealed that Prince Albert is number one for park space in Canada.

100

Acres of snow hauled out by Snow Crew Operations to 4 locations outside of the City in 2022.

755

Drill Piles were installed at the site of the New Aquatic and Arenas Recreation Centre.

16,000

Cubic metres of water the new Raw Water Pump House pumps daily.

\$18.9M

Total investment of the new Raw Water Pump House that opened in 2022.

450m

Length of a new stretch of paved pathway in Little Red completed in the Fall of 2022!

6,740,069

People reached through the City of Prince Albert's Facebook Page.

\$350K

Investment of Alfred's Sprayground that was completed on Cook Drive in Crescent Heights.

1

New Fire Engine was purchased for the Fire department.

Kitten Saved by Public Works Crew.

100'x50'

Size of the Musco Mini-Pitch installed at the James Isbister Park – Alfred's Basketball and Skateboard Playground located on Macarthur Drive, West Flat.

3.7M

Video views on Facebook of the City's new snowblower filling up a tandem truck in 45 seconds.



2022 PROJECTS AND HIGHLIGHTS

“RECREATIONAL FACILITIES LIKE THE ONE BEING BUILT IN PRINCE ALBERT ARE CORNERSTONES OF OUR COMMUNITIES – THEY ARE WHERE KIDS CAN LEARN TO SWIM, WHERE SENIORS CAN STAY ACTIVE, AND WHERE LIFELONG FRIENDSHIPS ARE FORMED.”

- HONOURABLE DOMINIC LEBLANC, MINISTER OF INTERGOVERNMENTAL AFFAIRS, INFRASTRUCTURE AND COMMUNITIES

GROUND-BREAKING CEREMONY FOR THE AQUATIC AND ARENAS RECREATION CENTRE

On July 28, 2022, the City of Prince Albert hosted an official ground-breaking ceremony to celebrate the start of significant construction of its new Aquatic and Arenas Recreation Facility, which will position the community for growth and support cultural and recreational opportunities for the region once completed. Prince Albert City Council approved the tender to award the construction of the new Recreation Centre to Graham Construction LP.

Over the past year, the City has been working with the architects to design the facility, including most recently, the



review and approval of thousands of drawings and pages of specifications that cover elements of architectural, civil, landscaping, structural, mechanical, and electrical controls for the facility.

Prince Albert City Council approved a revised funding plan for the facility to account for the rising costs due to inflationary pressures. Bid prices received for the construction were 35% above the pre-tender estimate for the facility, with the total project budget coming in at a total cost of \$113.8 million.

Once completed, the facility will include an eight-lane, 25-metre competitive pool on the aquatics side, 200 spectator seats, combined leisure, splash and wave pool, lazy river, two water slides, and a whirlpool. On the side of the arenas, it will include two NHL-sized rinks, each 200 feet by 85 feet, seating for 366 in one rink and 608 in the other rink, player dressing rooms totaling 6,720 square feet and referee dressing rooms totaling 800 square feet. The facility is expected to open in 2024.



“This is an exciting project for our community. We are already seeing that this will be a hub for recreation in Prince Albert and a new entertainment district that will include hotels, restaurants and retail stores,” said Mayor Greg Dionne. “It will be an attractive amenity for not only our families that live here but those that consider Prince Albert a place to live.”

NEW RAW WATER PUMP HOUSE

An important water utility infrastructure project was completed in 2022 thanks to federal and municipal investments. On November 4, 2022, the City of Prince Albert officially announced the completion of construction of its new Raw Water Pump House along River Street West. This five-story building extends 15.9 metres below ground and 2.3 metres below river level, costing \$18.9 Million.

The Raw Water Pump House is a facility responsible for pumping raw water from the North Saskatchewan River to the water treatment plant for treatment, storage, and distribution. The new design protects the river's ecosystem through a screening and monitoring process that safely removes debris and diverts fish and other aquatic species back into the river, which results in pumping efficiencies and energy savings.

The facility runs 24 hours a day, seven days a week, pumping an average of 16,000 cubic metres of water daily. Two independent screening systems in the facility create redundancy – if one side goes down, the other will continue.

Under the federal Canada Community-Building Fund program (CCBF), the Government of Canada contributed more than \$10.25 million toward the City of Prince Albert's Raw Water Pump House project. Prince Albert funded the remainder of the infrastructure project. In Saskatchewan, the CCBF is administered by the provincial government.



“The Raw Water Pump House is the first step of providing high quality drinking water to the residents of Prince Albert which is one of the most important services we provide,” said Mayor Greg Dionne.



A KITTEN SAVED

On August 23, 2022, the SPCA received a call from a concerned citizen who said they thought they had heard what sounded like a kitten meowing from inside a storm drain. Public Works took the call from the SPCA and called the City's Collection and Distribution Department, which paid a visit to the site in the 500 block of 28th Street West and soon realized the job was more specialized than they thought.

A kitten needed a proper and safe rescue mission. Shawn and Nick removed the grate from the catch basin again and set up their tripod to lower Nick into the 3x2 foot hole. Nick donned his fall protection harness, snapped the tripod cable on, and Shawn lowered him into the approximately 8-foot-deep hole. With the narrow catch basin, Nick could not get a direct view into the storm drain where the kitten was located, about 3 feet from the pipe's opening. Using a flashlight and mirror, Nick was able to see the kitten and began talking to it. The SPCA rep gave Nick a can of kitten food which he placed just inside the pipe's opening and continued calling the kitten. He then asked Shawn to bring him a bag of sunflower seeds that were in their truck, which he gently shook to try to coax the tiny kitten out. Another City worker joined the effort, removing a manhole cover about 8 feet farther down the pipe and shining a light in to try to get the kitten to move. After about 20 minutes, the kitten finally moved close enough that Nick was able to scoop it up and bring it safely out of the hole.

A great effort on the part of the concerned citizen, the SPCA, Nick, and Shawn, in rescuing this adorable little kitten!

PAVED PATHWAYS AT LITTLE RED RIVER PARK

A walk in the park is more accessible and inclusive than ever with this 450 m stretch of newly paved pathway in Little Red completed in the Fall of 2022!

The pathway connects the Cosmo Lodge, Rotary Adventure Park (still under construction), and Toboggan Hill areas within this section of the park. The new asphalt pathway will also help to stabilize and reduce the concerns about erosion along the riverbank. The pathway work was completed in part from a generous grant provided through the Federal Canada Community Revitalization Fund. A portion of the grant totalling \$142,500 was applied towards these efforts in 2022. These paths will be used by pedestrians, joggers, bikers, and in the winter months provide a solid base for a portion of the cross-country ski trail.



JAMES ISBISTER PARK – ALFRED’S BASKETBALL AND SKATEBOARD PLAYGROUND

The summer of 2022 saw the opening of an exciting \$300,000 upgrade at James Isbister Park. The new basketball and skatepark expansion was done in partnership with the Malcolm Jenkins Family Foundation and the City, with Malcolm contributing \$200,000 and the City \$100,000.

The new park features include The Musco Mini-Pitch (100 X 50 feet) with benches, lockable storage, galvanized steel surrounding structure, and beverage holders. Six new basketball poles, backboards, hoops, and nets have been installed, allowing for increased pick-up games and programming opportunities for the space. The skate park and Musco Mini Pitch will be permanent installations remaining in place year-round. New lighting is in the process of being installed. (Four lights to the Basketball Court and another two lights to the Skate Park). All lighting will be directional and diffuse downwards to reduce concerns about light reflecting into homes.



ALFRED’S SPRAYGROUND

In September 2022, Alfred's Sprayground was completed on Cook Drive in Crescent Heights, and the City hosted a grand opening. With significant financial support from Malcolm Jenkins of Canadian Tire, the spray park spans 3900 square feet. The total cost for this project was \$350,000, made possible through partnering with the Malcolm Jenkins Family Foundation, which contributed \$230,000, and the City of Prince Albert, \$120,000.

The Spray Park features include:

Acrylic Tot Show Dome, Aqua Gather, Flash Flood, Mini Flash Flood, Tot Size Well Spring, Whirlflex, Triple Arch Jet, Junior Water Jewel.

NEW PEDESTRIAN BRIDGES AT LITTLE RED RIVER PARK

Exciting LEGACY-changing upgrades have been underway at Little Red River Park and continue into the 2023 Season. In 2022 the Park experienced one of the most significant and exciting transformations thus far with the installation of three new pedestrian bridges located at the Toboggan Hill, Cosmo Lodge and the old Sport's Council Bridge location in the north-central area of the Park. The total investment for this project is \$1.81M. All three bridges, introduced during the spring of 2022, are steel construction left to naturally patina, a process of the steel oxidizing and creating a natural protective barrier resulting in a lower corrosion rate. The patina finish was chosen to blend in



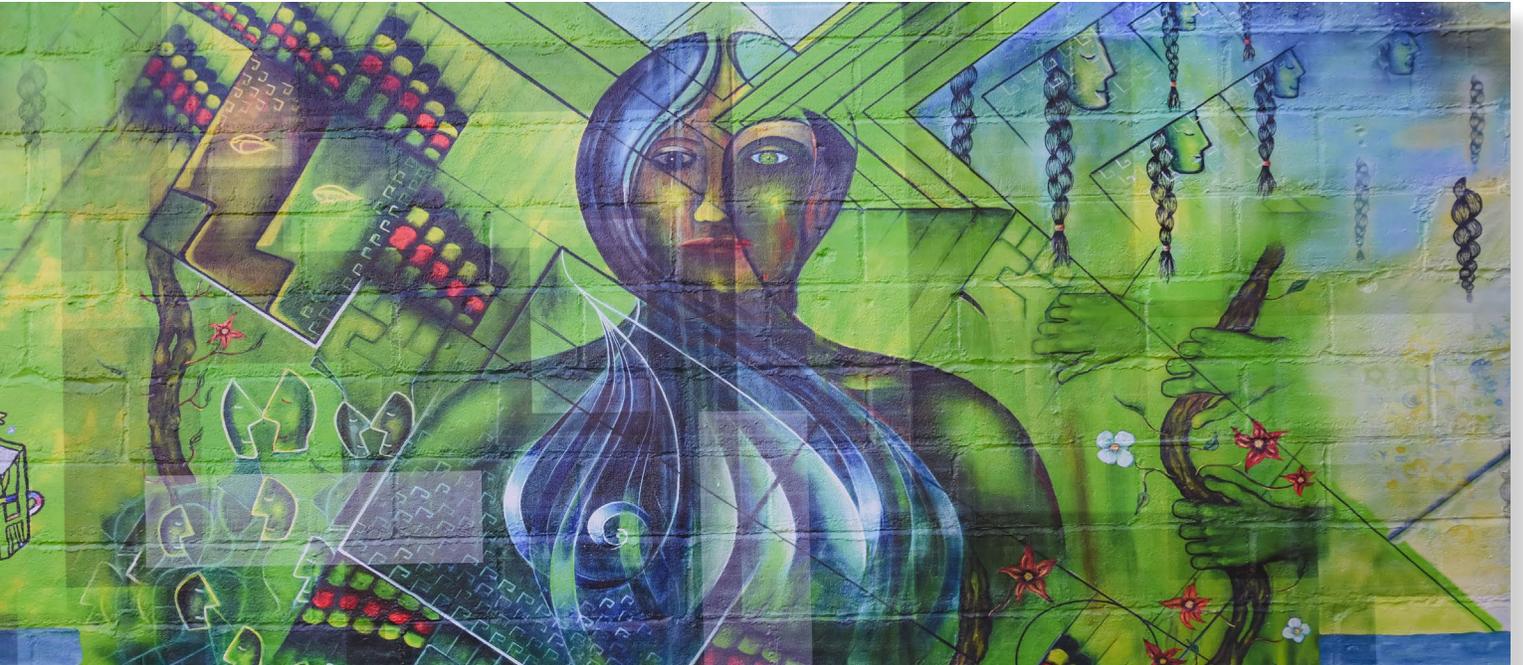
Little red is a place for Prince Albert to demonstrate its commitment to its residents' education, growth, health and wellness by providing recreational and learning opportunities in a natural setting - Tim Yeaman, Parks Manager.

with the Park's natural settings, and, in case of any future graffiti, the steel can be pressure washed to remove the problem area and the steel left to patina again. This project and other upgrades align with the Little Red River Park Master Plan. The improvements are helping Little Red River Park be a place where healthy relationships with the land and community are promoted and nurtured.

Little Red River Park is a diverse place where the conservation of natural systems and heritage resources are balanced with recreation and cultural amenities and programming to enhance the quality of life for Prince Albert and District Residents and provide a destination for visitors to the city and region. It is a place for Prince Albert to demonstrate its commitment to its residents' education, growth, health, and wellness by providing recreational and learning opportunities in a natural setting.

KISTAHPINANIHK, “THE GREAT MEETING PLACE”

The City of Prince Albert, Saskatchewan Council for International Cooperation (SCIC), and Communities Building Youth Futures (CBYF) revealed the mural Kistahpinanihk, “the great meeting place,” in September 2022 in the green space at the corner of Central Avenue and 11th Street. The mural results from a collaboration between the three organizations and a weeklong workshop guided by Artist Bruno Hernani.



The Saskatchewan Council for International Cooperation donated the mural to Prince Albert. The theme of this engaging mural is **Better for All – Diversity. Inclusion. Equality.** The United Nations’ 17 Sustainable Development Goals were the inspiration and shared values for the creation of the mural by all participants. These goals include zero hunger, no poverty, life on the land, good health and well-being, reduced inequalities, and climate action.

The youth participants named the mural Kistahpinanihk “the great meeting place.” In Cree, Kistahpinanihk can be translated as “the gathering place.” It speaks to their collaboration throughout the mural workshop, which allowed them to share, connect with their roots, talk about the future, and work together through art.



“This mural is a great example of what can be done through partnerships. It was a pleasure working with the SCIC, Bruno, and the youth to create the mural through the shared goals and values of diversity, inclusion, and equity. Public art adds vibrancy to our community and stimulates conversation. We hope you enjoy the new mural.”

- Judy MacLeod Campbell, Arts & Culture Coordinator for The City of Prince Albert.

NEW FIRE ENGINE

The Prince Albert Fire Department added a new engine (E12) to the department in 2022. This unit is replacing a unit that is 21 years old and will serve the citizens of Prince Albert for approximately the next 20 years. It has a fully electronic pump control system with a touch screen instead of mechanical levers connected to valves. The department sought a custom built Engine that would meet their specified requirements. E12 currently serves the Department as first arriving engine.

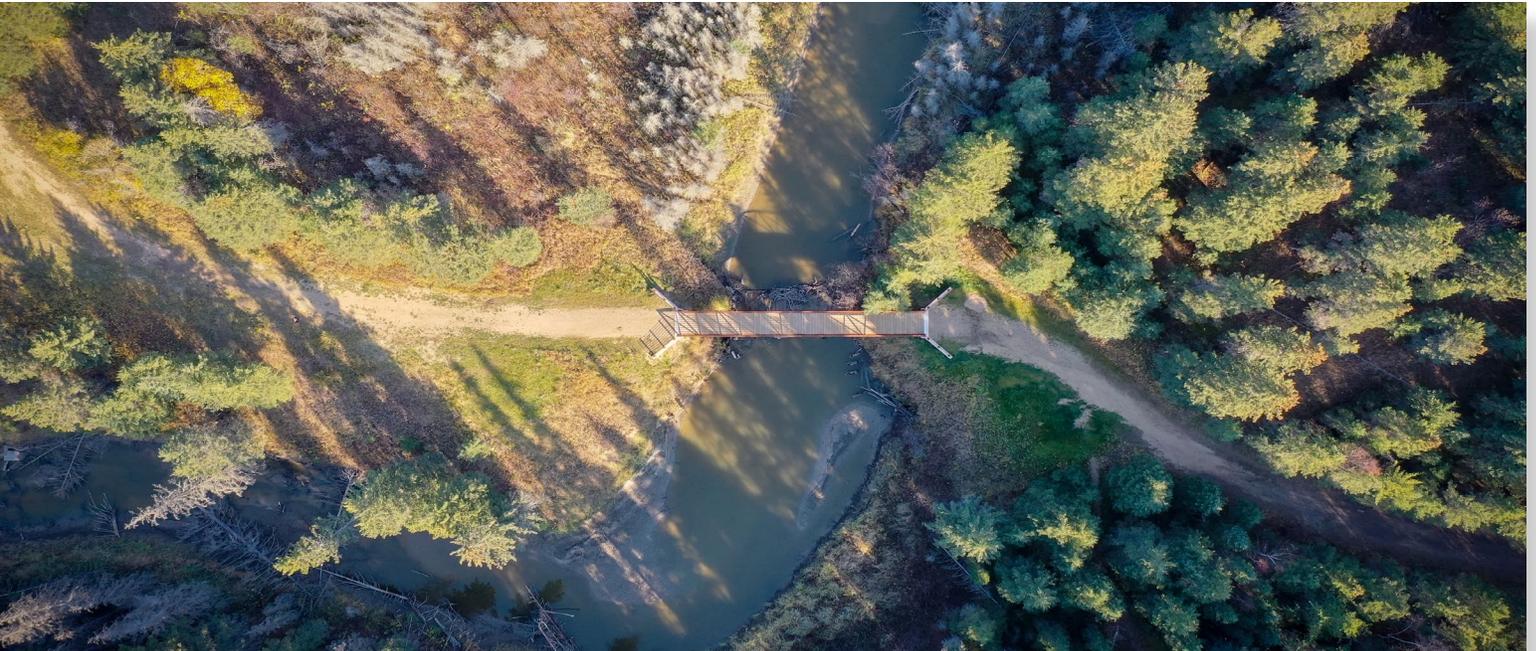


CARLTON PARK

In the fall of 2022, Carlton Park at Crescent Heights received a makeover. The hockey rink was converted over to a basketball and pickle ball court for the summer months instead of a playground. It will still be used as an outdoor hockey rink in the Winter. The cost was \$160K, a partnership between Carlton Community Club - \$30,000 and the City of Prince Albert - \$130,000.

CITY WITH THE MOST GREEN SPACE IN CANADA

Research conducted by Real Estate Company Calgary.com revealed that Prince Albert is number one for park space in Canada. According to the study, 20% of Prince Albert is used as parkland with a green score of 100/100. Scores were based on how much parkland, green area, and gardens cities have. Edmonton ranked second with 9% parkland and a green score of 80.26%.



Over the last few years, the City has invested through essential partnerships and committed investment, resulting in some of Canada's best park spaces.

The City continues to invest in creating legacy building projects through our comprehensive park system for future generations to enjoy. Prince Albert City Council continues to prioritize spending on parks and open spaces and investment into infrastructures such as the New Aquatics and Arenas Recreational Centre currently being built. The investment includes new playgrounds, spray parks, pathways, and accessibility features at parks. Heading into 2023, residents and visitors can expect further enhancements in the core of Little Red River Park with the addition of four outdoor washrooms and a warm-up shack. In addition to new lighting and an accessible paved pathway, the new Rotary Adventure Park is scheduled to open in 2023.



"Our wealth of outdoor spaces has always been well known locally," said Mayor Greg Dionne. "It's nice to see a study to back up what we've always appreciated about living here. We are a City that leads and strongly encourages health and wellness, active lifestyle, inclusivity, social interaction, preservation and conservation of wildlife and plant life, and overall improvement of the quality of life of our residents."



WE ARE PROUD OF OUR PARK SPACES

Prince Albert boasts many recreational spaces within the City; some of the largest and most notable include:

- Kinsmen Park, a 24-acre park centrally located with a playground, spray park, paved pathways, and picnic areas.
- Little Red River Park, 1200 acres of natural area just north of the North Saskatchewan River within the City limits featuring year-round activities for outdoor enthusiasts such as bikers, hikers, and skiers.
- Prime Ministers' Park, a 65-acre premier outdoor athletic facility next to Carlton Public High School.
- Rotary Trail, a 10-foot wide, 23 km paved pathway that wraps around the City with some of the most captivating views along the Pêhônan Parkway (riverbank).
- Cooke Municipal Golf Course, a well-established 18-hole course opened in 1909.
- Alfred Jenkins Field House is a soccer facility featuring a free-accessible playground, basketball courts, beach volleyball courts, regulation-size outdoor soccer fields, and a one-of-a-kind in Canada outdoor Party City outdoor gym.
- Coming in 2024: The New Aquatics and Arenas Recreation Centre will feature a competitive lane pool, water slides, wave pool, and two NHL-size hockey rinks.

RECORD SNOW FALL IN 2022

In 2022, the City of Prince Albert faced the challenges of a difficult snow year, as evidenced by the hauling out of 100 acres of snow to four locations outside the City. A substantial accumulated snowfall of 47 cm led to reduced driving lanes and impaired visibility, posing urgent safety concerns. Additionally, fluctuating temperatures resulted in deep rutting and hazardous driving conditions.

To address these issues, the City spent over \$2 million towards snow clearance on city streets, surpassing the average snowfall of approximately 20 cm. Snow Operations crews worked tirelessly, conducting a record number of snow lifts to ensure safety and prompt restoration of normal conditions. Consequently, an updated Snow and Ice Control Policy was implemented.

Towards the end of 2022, the Public Works department introduced an impressive new snow blower, manufactured in Canada at a cost of around \$200,000. This state-of-the-art equipment boasts wireless controls and exhibits remarkable efficiency. Depending on the size of the snow pile (windrow), it can fill a tandem truck in approximately 35 to 45 seconds, showcasing its remarkable capabilities.



“In 2022 the snow has been relentless,” said Mayor Dionne. “Crews put in long hours, and that’s just the reality of what was required. In some years it will mean deficits, but we must make the roads as safe and accessible as possible.”







ARTS CENTRE
-1010 CENTRAL AVENUE-

NO
INFINITE
LOADING
ZONE



ECONOMIC HIGHLIGHTS

**“CITY COUNCIL CONTINUES ITS
COMMITMENT TO MAKING CRITICAL
INVESTMENTS IN OUR COMMUNITY TO
ENSURE WE CAN MEET OUR GROWING
REGION’S CURRENT AND FUTURE SERVICE
DEMANDS AND SOCIAL INFRASTRUCTURE
REQUIREMENTS.”**

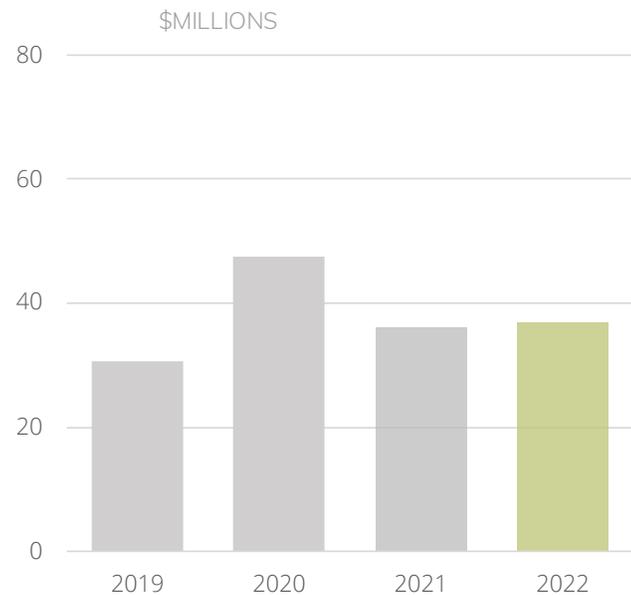
- MAYOR GREG DIONNE

ECONOMIC HIGHLIGHTS DEVELOPMENT

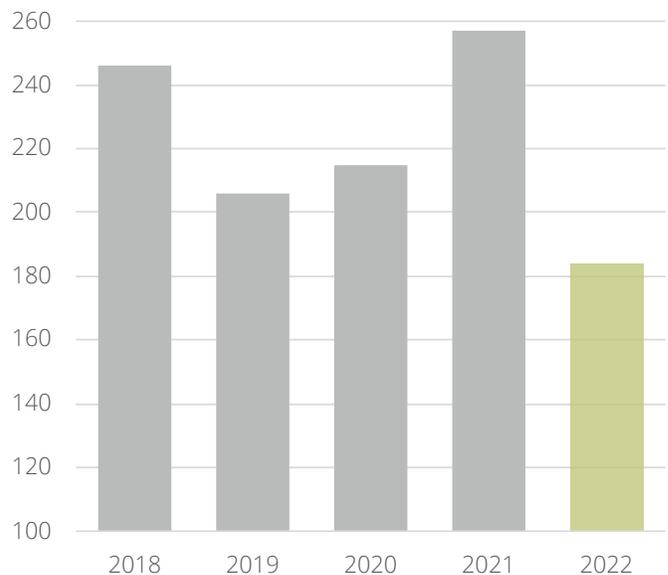
BUILDING PERMITS: TYPE AND CONSTRUCTION VALUE

	2018	2019	2020	2021	2022
Residential Single Family	\$ 7,960,000	\$ 4,467,000	\$ 9,417,000	\$ 10,865,200	\$ 4,732,000
Multi-Family	7,700,000	7,932,000	1,519,000	2,326,000	5,149,400
Commercial	17,782,000	7,772,300	12,949,500	9,674,000	11,361,000
Industrial	1,649,000	2,423,100	2,173,000	9,299,500	1,443,000
Institutional & Government	18,039,000	7,942,000	21,434,000	4,013,000	14,189,994
Total	\$ 53,130,000	\$ 30,536,400	\$ 47,492,500	\$ 36,177,700	\$ 36,875,394

CONSTRUCTION VALUE OF PERMITS



TOTAL NUMBER OF PERMITS



BUILDING PERMITS: TYPE AND NUMBER OF PERMITS

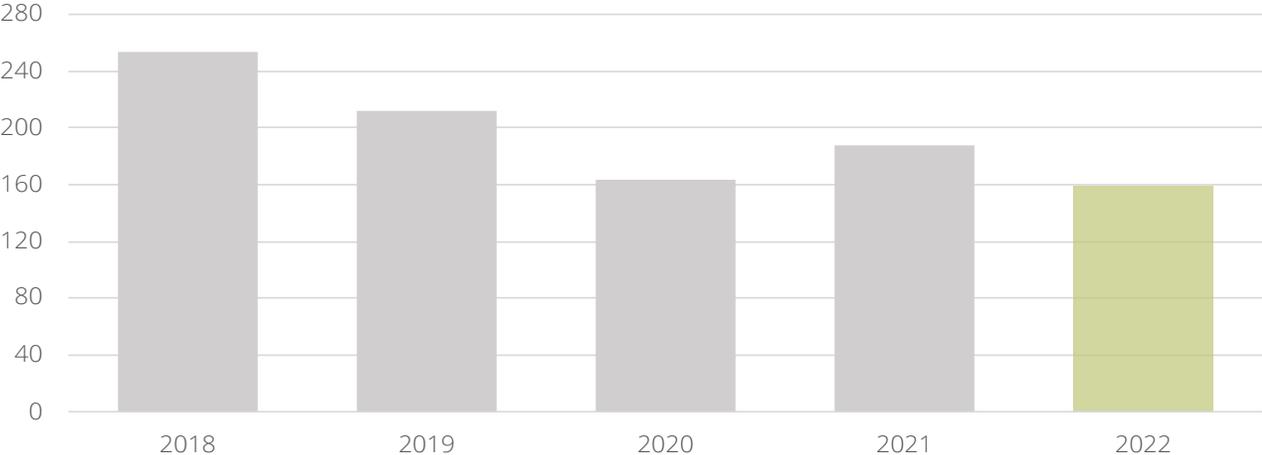
Type	2018	2019	2020	2021	2022
Residential Single Family	85	73	96	110	53
Multi-Family	15	20	15	11	18
Commercial	59	47	43	51	36
Industrial	26	18	13	26	18
Institutional & Government	22	19	26	24	36
Demolitions - Residential	13	15	8	22	11
Other Demolitions	26	14	14	13	12
Total	246	206	215	257	184

ECONOMIC HIGHLIGHTS BUSINESS

ISSUANCE OF NEW BUSINESS LICENCES

Type	2018	2019	2020	2021	2022
Home Based	61	53	49	66	41
Commercial	82	59	53	49	49
Transient Trader	59	48	59	64	59
Direct Seller	50	49	0	7	0
Mobile Food Vendor	2	3	1	2	8
Group Home / Day Care	0	0	1	0	2
Total	254	212	163	188	159

NEW BUSINESS LICENCE TRENDING



“THE KEY COMPONENT TO SPARK COMMERCIAL DEVELOPMENT IN THE SOUTHEAST CORNER OF THE CITY IS THE NEW AQUATIC AND ARENAS PROJECT.”

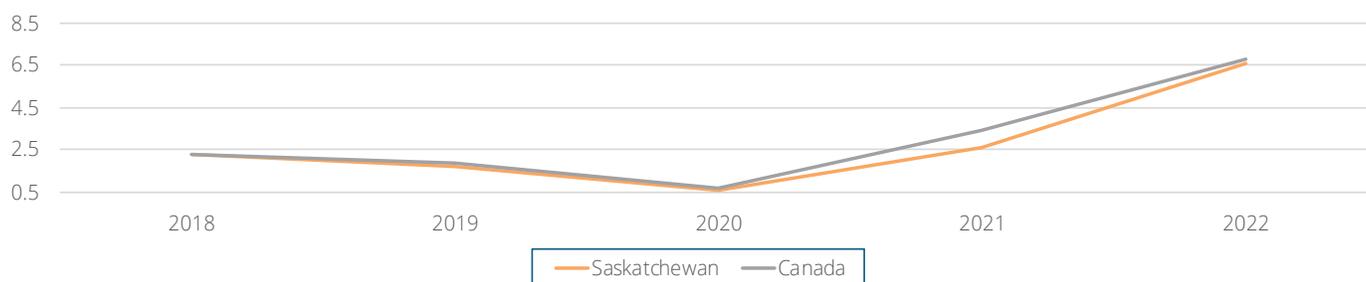
- MAYOR GREG DIONNE

ECONOMIC HIGHLIGHTS CENSUS DATA AND TRENDS

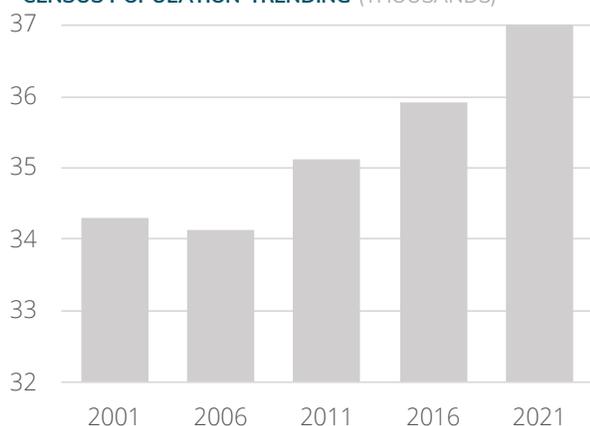
CITY OF PRINCE ALBERT PROFILE FROM STATISTICS CANADA 2016 AND 2021 CENSUS DATA

	2016 Census	2021 Census
Total Private Dwellings	15,173	15,490
Private Dwellings occupied by usual Residents	13,847	14,308
Population density per square kilometer	533.9	562.1
Land Area (square km)	67.29	67.17
Average Age of Population	37.7	37.7
% of the Population aged 15 and over	64.1	62.4
Total Number of occupied private dwellings	13,850	14,310

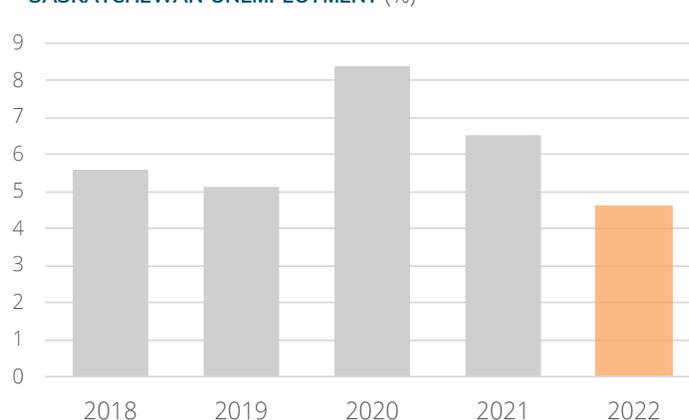
CONSUMER PRICE INDEX (YEAR OVER YEAR PERCENT CHANGE ON ANNUAL AVERAGES)



CENSUS POPULATION TRENDRING (THOUSANDS)



SASKATCHEWAN UNEMPLOYMENT (%)



POPULATION TRENDRING IN CENSUS STATISTICS

Type	1996	2001	2006	2011	2016	2021
Population	34,777	34,291	34,127	35,129	35,926	37,756



FINANCIAL STATEMENTS DISCUSSION AND ANALYSIS

“THE PRINCE ALBERT REGION’S
CURRENT ECONOMY IS A GOOD
PREDICTOR OF WHERE WE WILL GROW
IN THE FUTURE.”

- MAYOR GREG DIONNE

INTRODUCTION

The City of Prince Albert's 2022 annual financial report contains the audited consolidated financial statements prepared in accordance with Canadian Public Sector Accounting Standards (PSAS), as required by The Cities Act.

The discussion and analysis of the City's 2022 financial statements provide a general overview of activities for the year ended December 31, 2022. This discussion aims to help users better understand the financial statement information.

OVERVIEW

The City's consolidated financial statements combine the financial results of six main funds and two consolidated entities as follows:

- General Fund – contains most of the City's operational areas such as police, fire, bylaw, roadways, transit, community services, planning and development, corporate governance, human resources, finance, and assessment.

- Water Utility Fund – contains the City's water and wastewater treatment operations.
- Sanitation Fund – contains the City's solid waste collection, landfill, and recycling program.
- Airport Fund – contains the City's municipal airport operations.
- Land Fund – contains the City's operations to develop land, which includes lot sales and subdivision development.
- Equipment Fund – contains the City's operations to manage and maintain equipment.

The City's consolidated financial statements also include two consolidated entities:

- The City of Prince Albert Public Library Board – 100% consolidation.
- North Central Saskatchewan Waste Management Corporation – 84.2% consolidation.

KEY FINANCIAL INDICATORS 2022

The consolidated statement of financial position shows net financial debt of \$38.4 million, which is an increase of \$7.3 million from 2021.

The consolidated statement of operations and accumulated surplus shows an excess of expenses over revenue before capital transactions of \$2 million compared to a \$5.9 million excess of revenue over expenses in 2021.

The accumulated surplus for 2022 is \$400 million, which increased by \$17.6 million from 2021, which was \$382.4 million.

Revenue in 2022 is \$99 million, \$0.7 million higher than in 2021, \$98.3 million.

The increase is as follows:

- Property taxation revenue \$1.3 million increase
- User charges and fees \$1.0 million increase
- Operating grants & donations \$0.1 million decrease
- Grants in lieu of taxes \$0.6 million decrease
- Interest and penalties \$0.5 million increase
- Land sales \$1.4 million decrease

Expenses in 2022 are \$101 million, which is \$8.5 million higher than in 2021, which was \$92.5 million. The City's 2022 reserve balance is \$13.4 million, which is a decrease of \$0.8 million compared to the 2021 balance of \$14.2 million.

See audited financial statements for more details.

CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

A summarized consolidated statement of operations and accumulated surplus for the past 5 (five) years is reflected in Table 1 below.

In 2022 there was an increase in both revenue and expenses.

Expenses increased \$8.5 million, and the revenue increased \$.7 million compared to the prior year.

TABLE 1 FIVE YEAR STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

	2022	2021	2020	2019	2018
Total revenue	\$ 98,994,129	\$ 98,342,688	\$ 94,575,056	\$ 93,359,273	\$ 95,565,587
Total expenses	100,961,337	92,477,160	88,724,668	90,945,964	92,043,602
Excess of revenue over expenses before capital	\$ (1,967,208)	\$ 5,865,528	\$ 5,850,388	\$ 2,413,309	\$ 3,521,985
Capital and interfund transactions	19,578,016	10,522,431	11,379,425	4,038,292	8,895,684
Excess of revenue over expenses	\$ 17,610,808	\$ 16,387,959	\$ 17,229,813	\$ 6,451,601	\$ 12,417,669

COVID-19 IMPACTS

The City saw COVID-19 remain to have an impact on revenues and expenses throughout 2022. As the year progressed and restrictions lifted, that impact lessened, and the City adapted to integrate those changes into day-to-day operations. While the City is still impacted by economic changes and inflationary pressures felt throughout the rest of the world, we are fortunate enough to begin to see revenue amounts begin to trend back to pre-Covid-19 levels. This is due to residents and users being able to once again enjoy the services the City offers such as parks and recreation facilities, transit, and parking.



REVENUE

Total consolidated revenue increased by \$0.7 million from 2021 to 2022.

The main sources of revenue are taxation, user charges and fees, and operating grants and donations, as reflected in Table 2.

TABLE 2 2022 SUMMARY OPERATIONAL REVENUE

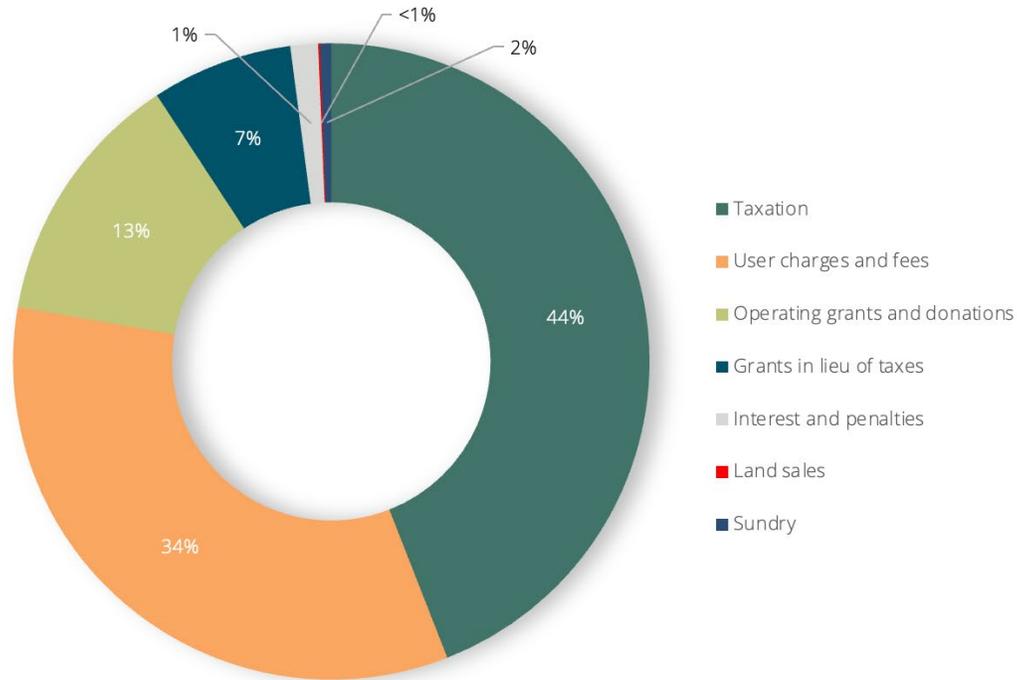


Table 3 below provides a summary of the total revenue over the last 5 (five) years.

TABLE 3 FIVE YEAR SUMMARY OF OPERATIONAL REVENUE

	2022	2021	2020	2019	2018
Taxation	\$ 43,689,743	\$ 42,369,869	\$ 40,743,908	\$ 39,334,346	\$ 37,062,477
User charges and fees	33,388,099	32,416,773	30,060,069	32,150,506	34,388,404
Operating grants and donations	12,927,413	13,000,070	14,408,786	11,867,346	12,403,154
Grants in lieu of taxes	7,106,212	7,671,077	7,746,023	7,613,820	8,581,934
Interest and penalties	1,390,729	902,924	786,677	1,594,157	1,601,357
Land sales	(82,998)	1,337,049	125,404	10,500	296,601
Sundry	574,931	644,926	704,189	788,598	1,231,660
Total revenue	\$ 98,994,129	\$ 98,342,688	\$ 94,575,056	\$ 93,359,273	\$ 95,565,587

REVENUE OBSERVATIONS

In 2022, consolidated operating revenue fell short of the amount budgeted by \$0.4 million. Revenue totaled \$99 million compared to the budget of \$99.4 million and can be summarized as:

Property taxation revenue increased \$1.3 million and is below the budget expectation by \$0.7 million;

User charges and fees revenue increased \$1 million and are below the budget expectation by \$0.2 million;

Operating grants and donations decreased by \$0.1 million and exceeded the budget by \$0.7 million.

Interest and penalties revenue increased by \$0.5 million and exceeded the budget by \$0.2 million.

TAXABLE ASSESSMENT AND PROPERTY TAXATION

The City receives revenue from a variety of sources, with property taxes being the largest. The property tax levy is used to balance the City's current year operating budget based on services provided in the year.

The City's operations provide the following services:

- Police services
- Fire services
- Recreation and leisure services
- Snow plowing and removal.
- Roadways maintenance and public transportation
- The City of Prince Albert Public Library Board

- Capital projects (roadways, facilities)

- Planning and development

Tax revenue generally increases with property development and tax rate increases.

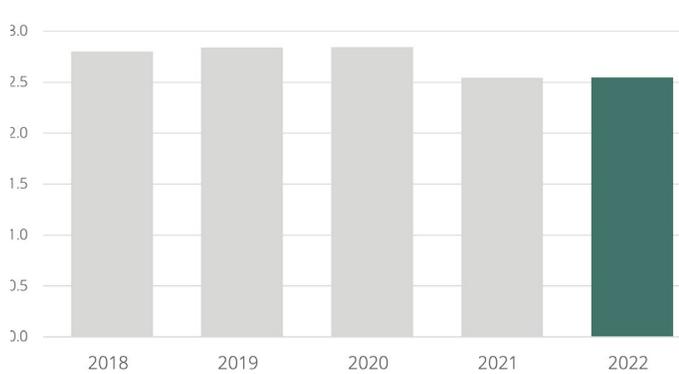
The City Assessor determines an assessed value for properties as per provincial legislation provided by the Saskatchewan Assessment Management Agency (SAMA). The provincial government establishes policies, such as property classes, percentage of value, and statutory exemptions. Annually, City Council determines the mill rate based on operating needs. The City then multiplies the taxable assessment values by the total mill rate to produce the property tax levies.

$$\begin{array}{c} \text{ASSESSED} \\ \text{VALUE} \\ \text{(ASSESSOR)} \end{array} \times \begin{array}{c} \text{PERCENTAGE} \\ \text{OF VALUE} \\ \text{(PROVINCE)} \end{array} \times \begin{array}{c} \text{MILL RATE} \\ \text{(COUNCIL)} \end{array} = \text{TAXES}$$

The City's taxation revenue is derived from the general municipal levy, library levy, civic facilities levy, as well as taxes charged as base and special taxes including those that support the police, roadways, and snow management.

Table 4 below summarizes the total taxable assessed value for all properties within the City of Prince Albert over the last 5 (five) years.

TABLE 4 FIVE YEAR SUMMARY OF TAXABLE ASSESSMENT (\$ BILLIONS)



Tax revenue is comprised of total taxes invoiced, including supplemental levies, surcharges, discounts and abatements for the year. **Table 5** outlines this revenue over the last 5 (five) years.

TABLE 5 FIVE YEAR SUMMARY OF PROPERTY TAX REVENUE (\$ MILLIONS)

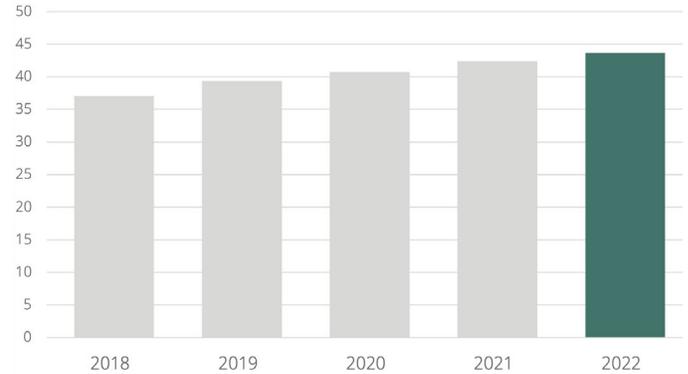


Table 6 reflects the taxation revenue, tax arrears and percentage of revenue for the past 5 (five) years:

TABLE 6 FIVE YEAR SUMMARY OF TAX REVENUE AND ARREARS

	2022	2021	2020	2019	2018
Tax revenue	\$ 43,689,743	\$ 42,369,869	\$ 40,743,908	\$ 39,334,346	\$ 37,062,477
Capita per census*	37,756	37,756	35,926	35,926	35,926
Tax revenue per capita	\$ 1,157	\$ 1,122	\$ 1,134	\$ 1,095	\$ 1,032
Tax arrears at end of year	\$ 3,405,505	\$ 3,068,192	\$ 3,205,685	\$ 3,579,394	\$ 3,022,503
Tax arrears as a % of taxation revenue	8%	7%	8%	9%	8%
Tax as a % of general operating revenue	44%	43%	43%	42%	39%

* Data taken from Statistics Canada website

EXPENSES

In 2022 the total consolidated operating expenses were \$101 million, which is an increase of \$8.5 million from 2021. Total consolidated operating expenses for 2022 included:

- Salaries, wages, and benefits \$53.1 million.
- Amortization \$14.8 million.
- Maintenance, materials, and supplies \$12.8 million.
- Contracted and general services \$7.3 million.
- Utilities \$4.1 million.
- City fleet costs \$3.4 million.
- Grants and donations of \$1.3 million.
- Council remuneration of \$0.4 million.
- Other expenses, including financial charges, interest on long-term debt, insurance and bad debt expense of \$3.8 million.

EXPENSE OBSERVATIONS

Salaries, wages and benefits increased \$2.1 million and were \$1.8 million more than budget due to the payout of retro pay owed to employees.

Contracted services increased \$0.1 million and were \$0.1 million more than budget.

Maintenance, materials and supplies increased \$2.5 million and was \$2.4 million over budget.

Bad debt expense increased by \$0.6 million due to uncollectible accounts from prior years.

TABLE 7 2022 CONSOLIDATED EXPENSES BY TYPE

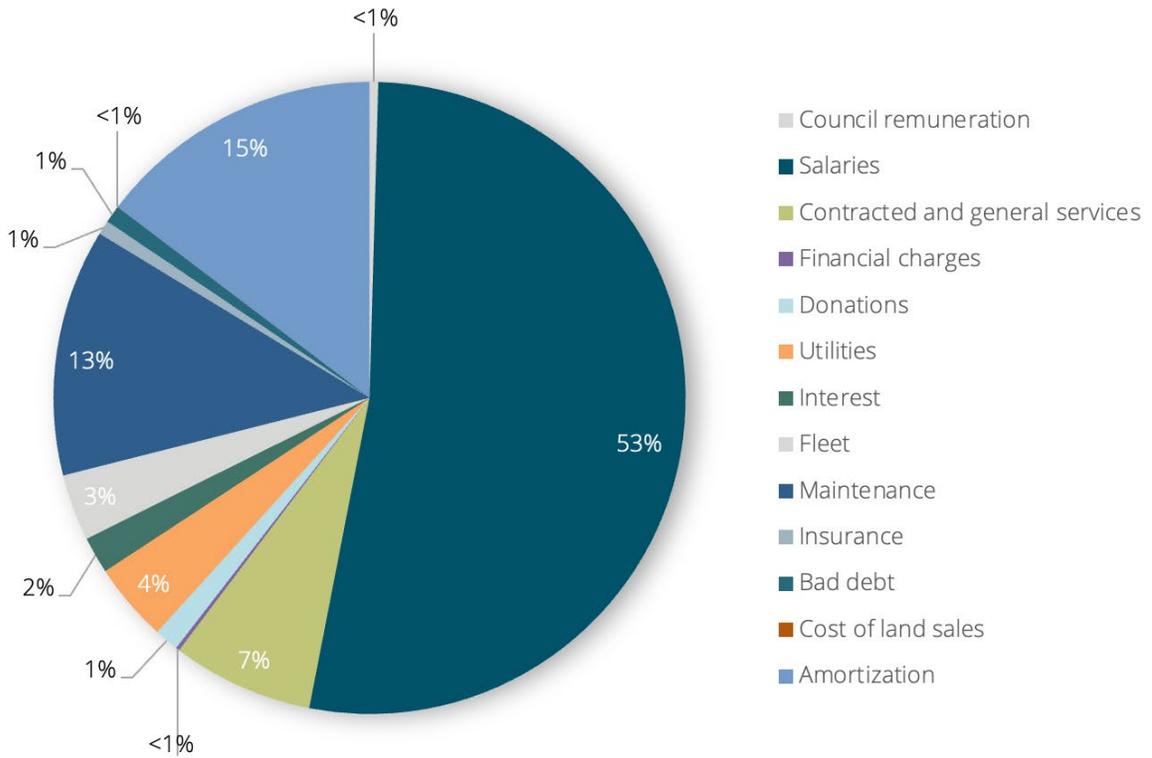
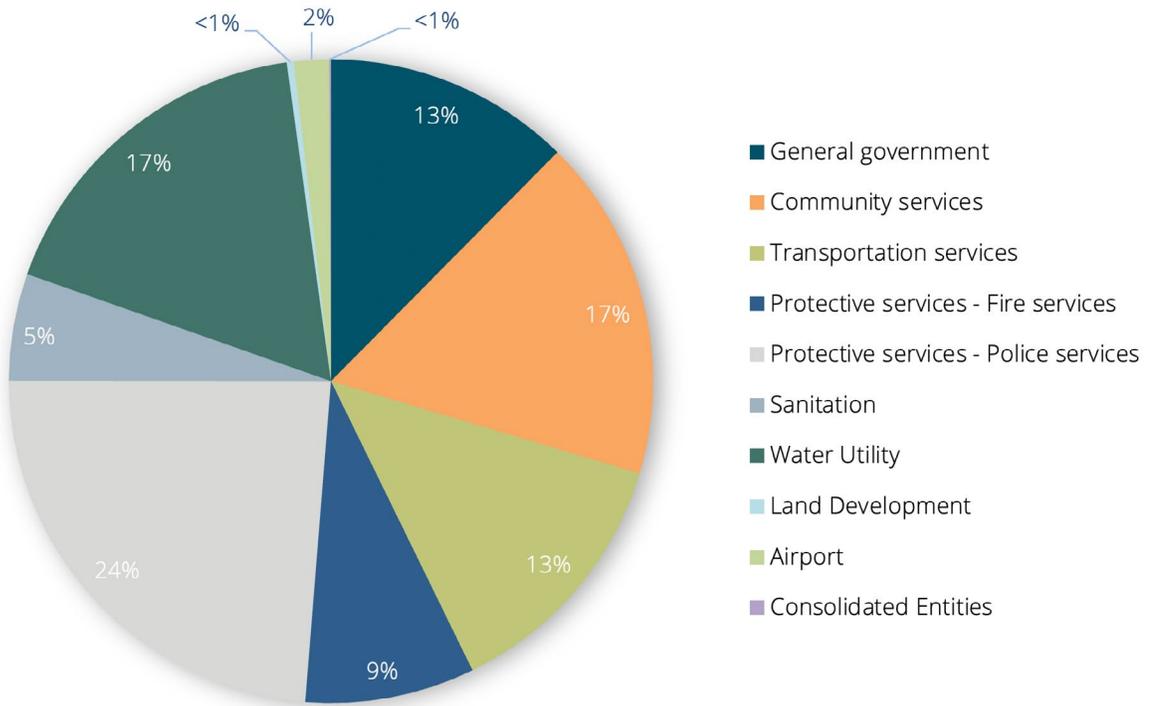


TABLE 8 2022 CONSOLIDATED EXPENSES BY FUNCTIONAL AREA



FIVE YEAR SUMMARIES OF CONSOLIDATED EXPENSES

Table 9 and 10 provide summaries of the total expenditures over the last 5 (five) years.

TABLE 9 FIVE YEAR SUMMARY OF CONSOLIDATED EXPENSES BY TYPE

	2022	2021	2020	2019	2018
Council remuneration	\$ 447,940	\$ 427,304	\$ 405,792	\$ 422,417	\$ 376,397
Salaries wages and benefits	53,125,379	51,073,050	48,502,075	49,974,977	51,650,294
Contracted and general services	7,307,843	7,169,256	6,677,921	6,510,901	5,704,484
Financial charges	186,796	182,478	136,548	150,619	167,697
Grants and donations	1,260,146	1,276,157	1,047,123	1,558,725	2,193,829
Utilities	4,078,696	3,762,650	4,108,445	3,897,521	3,878,820
Interest on long-term debt	1,899,902	828,274	909,736	938,947	901,193
Fleet	3,437,314	2,685,113	2,601,684	2,745,624	2,836,042
Maintenance materials and supplies	12,772,736	10,251,282	10,296,534	10,595,592	10,393,851
Insurance	736,440	570,691	571,981	541,304	528,064
Bad debt	891,961	308,286	187,137	455,344	521,049
Cost of land sales	(7,907)	145,706	7,907	-	17,114
Amortization	14,824,091	13,796,913	13,271,785	13,153,993	12,874,768
Total expenses	\$ 100,961,337	\$ 92,477,160	\$ 88,724,668	\$ 90,945,964	\$ 92,043,602

TABLE 10 FIVE YEAR SUMMARY OF CONSOLIDATED EXPENSES BY FUNCTIONAL AREA

	2022	2021	2020	2019	2018
General Fund					
General government	\$ 12,525,796	\$ 11,155,218	\$ 9,340,732	\$ 9,835,101	\$ 10,117,123
Community services	17,381,602	14,970,554	13,804,250	15,764,286	14,720,009
Transportation services	13,261,353	10,809,254	11,600,859	11,456,044	11,454,333
Protective services - ECC					3,645,697
Protective services - Fire services	8,597,534	8,217,273	8,075,756	7,971,848	7,823,717
Protective services - Police services	23,978,000	22,502,459	22,099,566	21,959,390	21,478,892
Sanitation Fund	5,426,506	4,822,186	4,664,425	4,388,608	4,170,707
Water Utility Fund	17,571,546	18,111,779	17,554,744	17,925,886	16,661,290
Land Development Fund	356,415	328,081	214,861	231,544	435,052
Airport Fund	1,774,934	1,492,246	1,499,705	1,440,503	1,402,965
Consolidated Entities	87,651	68,110	(130,230)	(27,246)	133,817
Total expenses	\$ 100,961,337	\$ 92,477,160	\$ 88,724,668	\$ 90,945,964	\$ 92,043,602

FINANCIAL POSITION

TABLE 11 FIVE YEAR SUMMARY OF CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	2022	2021	2020	2019	2018
Financial Assets	\$ 41,686,137	\$ 13,118,650	\$ 30,575,929	\$ 26,767,374	\$ 31,386,693
Liabilities	(80,108,497)	(44,205,282)	(41,431,467)	(42,605,869)	(44,553,140)
Net Financial Debt	(38,422,360)	(31,086,632)	(10,855,538)	(15,838,495)	(13,166,447)
Non-Financial Assets	438,456,126	413,509,590	376,890,537	364,643,681	355,520,032
Accumulated Surplus	\$ 400,033,766	\$ 382,422,958	\$ 366,034,999	\$ 348,805,186	\$ 342,353,585

Financial assets are comprised of \$16.5 million in cash, \$3.4 million in taxes receivable and \$21 million in accounts receivable.

Liabilities include accounts payable and accrued liabilities of \$10.8 million, wages and benefits payable of \$3.6 million, deposits and deferred revenue of \$2.9 million, long-term debt of \$58.4 million, and vested sick leave of \$4.1 million.

Non-financial assets include tax title lands, prepaid expenses, supplies inventory, land available for sale, and capital assets. The City has \$393.7 million in tangible capital assets and \$35.5 million in work-in-progress capital assets.

The total consolidated accumulated surplus increased \$17.6 million in 2022. Financial assets increased by \$28.6 million, non-financial assets increased \$24.9 million, and liabilities increased by \$35.9 million.

CAPITAL ASSETS

TANGIBLE CAPITAL ASSETS

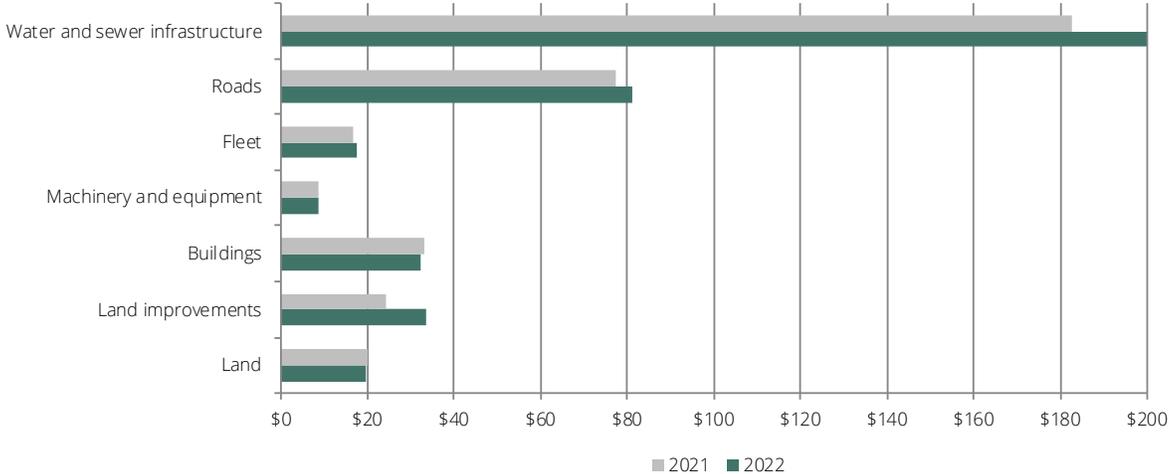
Tangible capital assets are recorded at cost, including all amounts directly attributable to the acquisition, construction, development or betterment of the asset.

The cost less residual value of the tangible capital assets is amortized on a straight-line basis over the asset's estimated useful life, ranging from 5 (five) to 100 (one hundred) years.

The City's total net book value of tangible capital assets rose by \$10 million from \$363.8 million in 2021 to \$393.7 million in 2022.

The largest asset category is for water, sanitary, and storm sewer infrastructure, with a net book value of \$199.8 million, followed by roadways with a net book value of \$80.9 million. Table 12 reflects the net book value of the tangible capital assets in 2022 in comparison to 2021.

TABLE 12 TANGIBLE CAPITAL ASSETS BY CATEGORY (\$ MILLIONS)



FIVE YEAR SUMMARY OF CAPITAL ADDITIONS

Table 13 reflects the capital additions over the past 5 (five) years in each fund. Included in the table are the work in progress balances.

Work in progress is comprised of tangible capital assets that have not yet been put into service because they are still being constructed or not ready for use.

In the year that the asset is ready for service, the asset is reallocated to tangible capital assets.

Table 13 shows tangible capital asset additions and the change in work in progress.

TABLE 13 FIVE YEAR SUMMARY OF CAPITAL ADDITIONS AND WORK IN PROGRESS

	2022	2021	2020	2019	2018
Tangible capital asset additions					
General Fund	\$ 12,534,347	\$ 10,661,569	\$ 11,367,229	\$ 13,209,733	\$ 12,545,729
Sanitation Fund	7,105,695	581,725	342,388	998,107	998,877
Water Utility Fund	22,177,422	6,809,646	11,096,045	25,950,688	9,813,888
Airport Fund	3,450,754	540,912	848,014	322,735	72,533
Consolidated Entities	\$ 311,435	\$ 296,401	\$ 402,940	\$ 263,584	\$ 269,719
	\$ 45,579,653	\$ 18,890,253	\$ 24,056,616	\$ 40,744,847	\$ 23,700,746
Work in Progress					
Balance at start of year	\$ 41,232,808	\$ 9,555,059	\$ 7,559,121	\$ 24,953,111	\$ 16,053,987
Projects completed	(25,924,073)	(4,091,320)	(6,643,671)	(24,437,854)	(4,554,138)
Projects started	20,237,155	35,769,069	8,639,609	7,043,864	13,453,262
Balance at end of year	\$ 35,545,890	\$ 41,232,808	\$ 9,555,059	\$ 7,559,121	\$ 24,953,111

LONG-TERM DEBT

The financing of capital projects comes from various sources, including operating revenue, user fees and charges, development levies, transfers from reserves, external funding, long-term debt, and internal funding. The City's loan at the Royal Bank of Canada has

maturity dates ranging from 2027 to 2042, and at Municipal Financing Corporation of Canada has maturity dates ranging from 2032 to 2057, and each externally funded project has an individual repayment schedule.

Tables 14 and 15 list the loan balances by project.

TABLE 14 LONG-TERM DEBT BY PROJECT

Lender	Loan Balance at December 31, 2022	Loan Rate	Annual Cash Payments	Purpose of Loan	Expiry
Royal Bank of Canada (RBC)	\$ 1,370,000	3.40%	\$ 302,800	Purchase of seven fully accessible transit buses	Last payment December 2027
Royal Bank of Canada (RBC)	\$ 1,905,000	3.40%	\$ 132,000	Irrigation at the Cooke Municipal Golf Course	Last payment December 2042
Royal Bank of Canada (RBC)	\$ 1,211,000	3.40%	\$ 267,200	Development in the West Hill area and is paid by property taxes (10%) and land sales (90%)	Last payment December 2027
Municipal Financing Corporation of Canada (MFC)	\$ 16,000,000	3.45%	\$ 794,351	Construction of New Aquatic and Arenas Recreation Centre	Last payment March 2057
Royal Bank of Canada (RBC)	\$ 6,036,000	3.40%	\$ 417,200	Construction of a 15 million litre water reservoir on River Street and is paid by water and sewer user charges and fees	Last payment December 2042
Royal Bank of Canada (RBC)	\$ 5,648,000	3.40%	\$ 390,400	Upgrades to the zone 2 water reservoirs on 2nd Avenue West and Marquis Road and is paid for by water and sewer user charges and fees	Last payment December 2042
Canadian Housing and Mortgage Corporation (CMHC)	\$ 1,355,591	3.98%	\$ 718,523	Upgrades at the water treatment plant and is paid for by water and sewer user charges and fees	Last payment September 2024
Municipal Financing Corporation of Canada (MFC)	\$ 12,803,000	3.45%	\$ 635,630	Construction of a new Raw Water Pumphouse	Last payment March 2057
Municipal Financing Corporation of Canada (MFC)	\$ 2,400,000	3.45%	\$ 119,153	Detailed design for the Waste Water Treatment Plant	Last payment March 2057
Municipal Financing Corporation of Canada (MFC)	\$ 3,400,000	3.45%	\$ 205,174	Construction of the Marquis Road West Extension	Last payment March 2047
Municipal Financing Corporation of Canada (MFC)	\$ 6,260,000	3.05%	\$ 735,737	Waste cell construction and the landfill	Last payment March 2032
Total	\$ 58,388,591				

TABLE 15 INTERNAL DEBT BY PROJECT

Internal Loan	Loan Balance at December 31, 2022	Loan Rate	Annual Cash Payments	Purpose of Loan	Expiry
General Fund to Water Utility Fund	\$ 3,018,547	3.20%	\$ 560,916	The replacement of all water meters in the City	Last payment December 2028
Total	\$ 3,018,547				

TABLE 16 FIVE YEAR LONG-TERM DEBT BY FUND

	2022	2021	2020	2019	2018
General Fund	\$ 19,396,100	\$ 3,735,400	\$ 4,064,900	\$ 4,384,900	\$ 4,694,300
Water Utility Fund	28,242,591	14,077,724	15,077,393	16,041,534	16,970,049
Land Fund	4,489,900	1,290,600	1,484,100	1,673,100	1,856,700
Sanitation Fund	6,260,000	-	-	-	-
Total long-term debt	\$ 58,388,591	\$ 19,103,724	\$ 20,626,393	\$ 22,099,534	\$ 23,521,049

Table 16 lists the external loan balances by fund over the last 5 (five) years. The funding of capital projects varies from year to year. The City's current debt level is \$58.4 million or \$1,546 per capita, increased from \$506 per capita in 2021 (based on census).

The City's borrowing limit is \$120 million.

Funding can come from reserves, internal financing, or external borrowing. The majority of debt servicing is paid from an allocation of taxation and user charges and fees and is included in the capital budget.

TABLE 17 FIVE YEAR PER CAPITA LONG-TERM DEBT

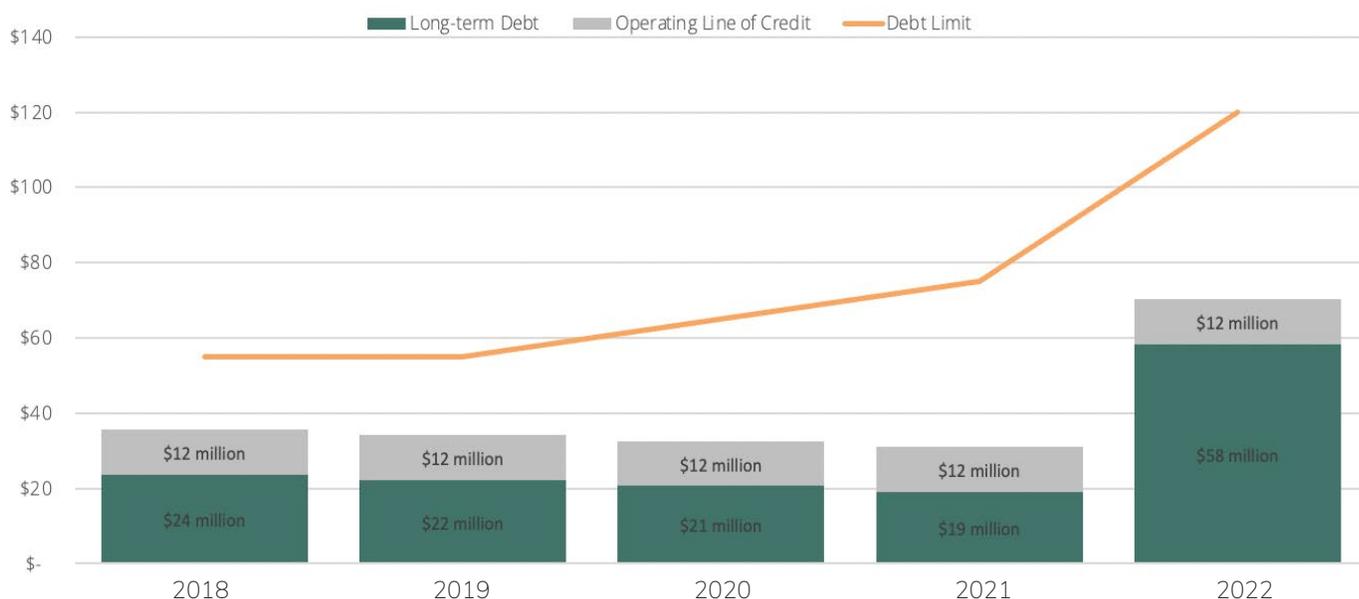
	2022	2021	2020	2019	2018
Long-term debt	\$ 58,388,591	\$ 19,103,724	\$ 20,626,393	\$ 22,099,534	\$ 23,521,049
Capita per census *	37,756	37,756	35,926	35,926	35,926
Debt per capita	\$ 1,546	\$ 506	\$ 574	\$ 615	\$ 655
Interest on long-term debt	\$ 1,899,903	\$ 828,274	\$ 909,736	\$ 938,947	\$ 901,193
Interest per capita	\$ 50	\$ 22	\$ 25	\$ 26	\$ 25

* Data taken from Statistics Canada website

Table 18 below reflects the level of debt over the last 5 (five) years in comparison to the approved debt limit. The City's borrowing limit is \$120 million; the

Saskatchewan Municipal Board approved an increase of \$45 million in 2022. The debt limit was increased to finance capital projects in the Community.

TABLE 18 AVAILABLE GROSS EXTERNAL DEBT (\$ MILLIONS)



RESERVES

The City has several reserves, which are utilized primarily to allocate equity into reserve accounts for future projects. The City's reserves balance is \$13.4 million at the end of 2022, a decrease of \$0.8 million over 2021.

TABLE 19 FIVE YEAR SUMMARY OF RESERVES

	2022	2021	2020	2019	2018
Reserves balance	\$ 13,362,727	\$ 14,212,205	\$ 17,877,252	\$ 17,322,038	\$ 15,226,152
Capita per census*	37,756	37,756	35,926	35,926	35,926
Reserve balance per capita	\$ 354	\$ 376	\$ 498	\$ 482	\$ 424

* Data taken from Statistics Canada website

The reserve balances by fund in 2022 are \$14.2 million in the General Fund, \$0.7 million in the Water Utility Fund, and \$2.5 million in the Airport Fund. The Land Fund has a negative reserve fund balance of \$4.0 million.



CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2022

MANAGEMENT'S RESPONSIBILITY

For the Year Ended December 31, 2022

The municipality's management is responsible for the preparation and presentation of the accompanying consolidated financial statements in accordance with Canadian Public Sector Accounting Standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the consolidated financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The Council is composed of elected officials who are not employees of the municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for the appointment of the municipality's external auditors.

MNP LLP, an independent firm of Chartered Professional Accountants, is appointed by Council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both Council and administration to discuss their audit findings.

July 10, 2023



Sherry Person
City Manager



Ramona Fauchoux, PCP
Director of Financial Services

INDEPENDENT AUDITOR'S REPORT

For the Year Ended December 31, 2022

To His Worship the Mayor and City Council of the City of Prince Albert:

Opinion

We have audited the consolidated financial statements of City of Prince Albert (the "City"), which comprise the consolidated statement of financial position as at December 31, 2022, and the consolidated statements of operations and accumulated surplus, changes in net financial debt, cash flows and the related schedules for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the City as at December 31, 2022, and the results of its consolidated operations, changes in its net financial debt and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Mayor and Council for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City or to cease operations, or has no realistic alternative but to do so.

Mayor and Council are responsible for overseeing the City's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

INDEPENDENT AUDITOR'S REPORT

For the Year Ended December 31, 2022

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the City to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the City to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Prince Albert, Saskatchewan
July 10, 2023

MNP LLP

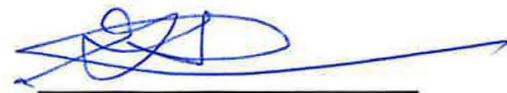
Chartered Professional Accountants

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at December 31, 2022

	<u>2022</u>	<u>2021</u>
FINANCIAL ASSETS		
Cash	\$ 16,542,148	\$ 662,430
Temporary investments	668,625	726,704
Taxes receivable	3,405,505	3,068,192
Accounts receivable (Note 2)	21,014,101	8,611,324
Long-term investments	50,000	50,000
	<u>41,680,379</u>	<u>13,118,650</u>
LIABILITIES		
Bank indebtedness	-	2,361,302
Accounts payable and accrued liabilities (Note 3)	10,815,005	11,250,835
Wages and employee benefits payable	3,631,295	4,297,396
Deposits and deferred revenue (Note 4)	2,929,010	2,399,229
Due to local school divisions (Note 5)	236,162	355,558
Long-term debt (Note 6)	58,388,591	19,103,724
Vested sick leave	4,108,434	4,437,238
	<u>80,108,497</u>	<u>44,205,282</u>
NET FINANCIAL DEBT	<u>(38,428,118)</u>	<u>(31,086,632)</u>
NON-FINANCIAL ASSETS		
Property acquired for taxes (Note 7)	1,105,021	935,949
Prepaid expenses	1,178,266	1,079,465
Supplies inventory	1,914,190	1,567,679
Land available for sale	4,979,551	4,966,344
Work in progress (Note 8)	35,545,890	41,232,808
Tangible capital assets (Note 9)	393,738,966	363,727,345
	<u>438,461,884</u>	<u>413,509,590</u>
ACCUMULATED SURPLUS (Note 10)	<u>\$ 400,033,766</u>	<u>\$ 382,422,958</u>

Contingent liabilities and guarantees (Note 14)



Approved by Mayor and Council

July 10, 2023

See accompanying notes.

CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

For the Year Ended December 31, 2022

	Budget	2022	2021
REVENUE			
Taxation (Note 11)	\$ 44,370,240	\$ 43,689,743	\$ 42,369,869
User charges and fees	33,591,880	33,388,099	32,418,648
Operating grants and donations	12,272,820	12,927,413	12,998,195
Grants-in-lieu-of-taxes (Note 12)	6,940,860	7,106,212	7,671,077
Interest and penalties	1,226,670	1,390,729	902,924
Land sales	500,000	(82,998)	1,337,049
Sundry	496,630	574,931	644,926
	<u>99,399,100</u>	<u>98,994,129</u>	<u>98,342,688</u>
EXPENSES			
General Fund			
General government	22,517,920	12,525,796	11,155,218
Community services	13,187,010	17,381,602	14,970,554
Transportation services	7,669,980	13,261,353	10,809,254
Protective services - Fire services	8,220,810	8,597,534	8,217,273
Protective services - Police services	23,191,380	23,978,000	22,502,459
Sanitation Fund	5,410,020	5,426,506	4,822,186
Water Utility Fund	18,673,220	17,571,546	18,111,779
Land Fund	310,040	356,415	328,081
Airport Fund	1,725,630	1,774,934	1,492,246
Consolidated entities (Note 1)	-	87,651	68,110
	<u>100,906,010</u>	<u>100,961,337</u>	<u>92,477,160</u>
ANNUAL (DEFICIT) SURPLUS BEFORE CAPITAL TRANSACTIONS	<u>(1,506,910)</u>	<u>(1,967,208)</u>	<u>5,865,528</u>
Capital revenue	371,270	19,595,512	10,799,034
Loss on disposal of tangible capital assets	-	(17,496)	(276,603)
	<u>371,270</u>	<u>19,578,016</u>	<u>10,522,431</u>
ANNUAL (DEFICIT) SURPLUS	<u>(1,135,640)</u>	<u>17,610,808</u>	<u>16,387,959</u>
ACCUMULATED SURPLUS, BEGINNING OF YEAR	<u>382,422,958</u>	<u>382,422,958</u>	<u>366,034,999</u>
ACCUMULATED SURPLUS, END OF YEAR	<u>\$ 381,287,318</u>	<u>\$ 400,033,766</u>	<u>\$ 382,422,958</u>

See accompanying notes.

CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL DEBT

For the Year Ended December 31, 2022

	<u>Budget</u>	<u>2022</u>	<u>2021</u>
Annual (Deficit) Surplus	\$ <u>(1,135,640)</u>	\$ <u>17,610,808</u>	\$ <u>16,387,959</u>
Changes in Tangible Capital Assets			
Acquisition of tangible capital assets	-	(45,579,653)	(18,890,253)
Change in work in progress	-	5,686,918	(31,677,749)
Amortization of tangible capital assets	-	14,824,091	13,796,913
Proceeds on disposal of tangible capital assets	-	726,444	149,421
Loss on disposal of tangible capital assets	-	17,496	276,603
	<u>-</u>	<u>(6,713,896)</u>	<u>(19,957,106)</u>
Change in Non-Financial Assets			
Change in property acquired for taxes	-	(169,072)	528,596
Change in prepaid expenses	-	(98,801)	(779,965)
Change in supplies inventory	-	(346,510)	(147,965)
Land for sale - developed during the year	-	(13,207)	125,346
	<u>-</u>	<u>(627,590)</u>	<u>(273,988)</u>
DECREASE (INCREASE) NET FINANCIAL DEBT	<u>\$ (1,135,640)</u>	<u>(7,341,486)</u>	<u>(20,231,094)</u>
NET FINANCIAL DEBT, BEGINNING OF YEAR		<u>(31,086,632)</u>	<u>(10,855,538)</u>
NET FINANCIAL DEBT, END OF YEAR		<u>\$ (38,428,118)</u>	<u>\$ (31,086,632)</u>

See accompanying notes.

CONSOLIDATED STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2022

	<u>2022</u>	<u>2021</u>
CASH FLOWS FROM OPERATING ACTIVITIES		
Excess of revenues over expenses	\$ 17,610,808	\$ 16,387,959
Adjusted for non-cash items		
Amortization of tangible capital assets	14,824,091	13,796,913
Loss on disposal of tangible capital assets	<u>17,496</u>	<u>276,603</u>
	32,452,395	30,461,475
Net changes in non-cash working capital		
Taxes receivable	(337,313)	137,493
Accounts receivable	(12,402,777)	(910,902)
Due to trusts	-	(2,247)
Accounts payable and accrued liabilities	(435,830)	3,819,712
Wages and employee benefits payable	(666,101)	318,527
Deposits and deferred revenue	529,781	(2,586,680)
Due to local school divisions	(119,396)	7,858
Vested sick leave	(328,804)	378,012
Property acquired for taxes	(169,072)	528,596
Prepaid expenses	(98,801)	(779,965)
Supplies inventory	(346,511)	(147,965)
Land available for sale - developments during the year	<u>(13,207)</u>	<u>125,346</u>
	<u>18,064,364</u>	<u>31,349,260</u>
CASH FLOWS FROM CAPITAL ACTIVITIES		
Acquisition of tangible capital assets	(45,579,653)	(18,890,253)
Proceeds from the disposal of tangible capital assets	726,444	149,421
Acquisition of work in progress	<u>5,686,918</u>	<u>(31,677,749)</u>
	<u>(39,166,291)</u>	<u>(50,418,581)</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
Long-term debt issued	40,863,000	-
Long-term debt repaid	<u>(1,578,133)</u>	<u>(1,522,669)</u>
	<u>39,284,867</u>	<u>(1,522,669)</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Temporary investments	<u>58,079</u>	<u>(509,632)</u>
NET INCREASE (DECREASE) IN CASH	18,241,019	(21,101,622)
CASH, BEGINNING OF YEAR	<u>(1,698,872)</u>	<u>19,402,750</u>
CASH, END OF YEAR	\$ <u>16,542,147</u>	\$ <u>(1,698,872)</u>
CASH COMPRISED OF		
Bank indebtedness	\$ -	\$ (2,361,302)
Cash	<u>16,542,148</u>	<u>662,430</u>
Total Cash	<u>16,542,148</u>	<u>(1,698,872)</u>

See accompanying notes.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2022

1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of The City of Prince Albert (the City) have been prepared by management in accordance with Canadian Public Sector Accounting Standards (PSAS). Significant aspects of the accounting policies adopted by the City are as follows:

- a) Fund Accounting and Segmented Information:** The City's consolidated financial statements are prepared in accordance with PSAS 2700, Segment Disclosures. The City's segments are divided into different funds and a description of each is provided below. For management reporting purposes, the City's operations and activities are organized and reported by fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. The two consolidated entities are also segmented. The activities of the City reported by fund and the consolidated entities are included in Schedule 3.

General Fund

The General Fund accounts for the City's general operations and is funded by a variety of sources and is balanced by property tax revenue. The General Fund accounts for the widest variety of City activities. The costs of policing and fire services, streets and roads, transit operations, parks, recreation, and building maintenance as well as the majority of the administrative costs of the City are shown in the General Fund. Although most areas of service within the General Fund have some revenue that is used to offset the cost of service provided, the majority of the costs in this fund are funded by property taxes. Within the General Fund, functional areas have been separately disclosed in the segmented information and are reflected in Schedule 5. Those functions are as follows:

General Government including External Agencies

Includes Corporate Services, Administration, Taxation, Planning and Development including bylaw, Financial Services, and external agencies.

Protective Services - Police Service

Delivers policing services within the city including prevention and protection, criminal investigation, patrol, and community policing. The allocation of the police services budget is determined by the Board of Police Commissioners.

Protective Services - Fire Services

Provides fire prevention, public fire and safety education and emergency response.

Transportation Services - Public Works

Includes streets and roadways, street lighting, backlanes maintenance, snow management, street sweeping, parking lots, traffic signs, and transit services.

Community Services

Provides sport, recreation, culture and park activities.

Sanitation Fund

The Sanitation Fund accounts for the City's sanitation utility (landfill and recycling) operations and is funded by user fees and sanitation surcharges.

Water Utility Fund

The Water Utility Fund accounts for the City's water utility (water and waste water) operations and is funded by user fees.

Land Fund

The Land Fund accounts for the development of residential, commercial and industrial properties and is funded by land sales.

Airport Fund

The Airport Fund accounts for the operations at the airport and is funded by user fees.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2022

1. SIGNIFICANT ACCOUNTING POLICIES (continued from previous page)

Equipment Fund

The Equipment Fund accounts for the operations of the City's equipment and fleet. The fund earns revenue by charging the City's operational areas for the use of equipment and fleet units. The fund is also responsible for the operational costs and maintenance of the equipment and fleet. The net surplus in this fund is transferred to the equipment reserve at year end.

Consolidated Entities

The City of Prince Albert Public Library Board ("PAPLB") is 100% consolidated and the North Central Saskatchewan Waste Management Corporation ("NCSWMC") is proportionately consolidated. All interfund assets, liabilities, revenues and expenses have been eliminated through consolidation.

- b) Reporting Entities and Basis of Consolidation:** These financial statements consolidate the financial position, operations, changes in net debt and cash flows of the General, Sanitation, Water Utility, Land, and Airport, and Equipment Funds of the City.

The following organization is 100% consolidated based on the City's control of the organization:

The City of Prince Albert Public Library Board

The following organization is a government partnership and is proportionately consolidated:

North Central Saskatchewan Waste Management Corporation (2022- 84.2% : 2021 - 84.2%)

All interfund assets, liabilities, revenues and expenses have been eliminated through consolidation.

- c) Use of Estimates:** The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

Significant estimates made by management include revenue recognition, the valuation of allowances for doubtful accounts, amortization of tangible capital assets, employee benefits, closure and post closure costs of the landfill, contaminated sites, vested sick leave, property acquired for taxes, land available for sale, and contributed tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

- d) Cash:** Cash consists of cash on hand and balances with banks.
- e) Temporary Investments:** Temporary investments are recorded at cost which approximates their fair value due to their short-term maturity. Temporary investments are in a money market fund, holdings of which may include short-term (one year or less) debt securities, including treasury bills and promissory notes issued or guaranteed by Canadian governments or their agencies, bankers acceptances, asset-backed commercial paper and commercial paper issued by Canadian chartered banks, loan companies, trust companies and corporations.
- f) Deposits and Deferred Revenue:** Deposits and deferred revenue includes monies received in advance for facilities revenue, property taxation, and external funding for capital projects to be completed in future years.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2022

SIGNIFICANT ACCOUNTING POLICIES (continued from previous page)

g) Employee Benefit Plans

Vested Sick Leave

Previously sick leave was earned by employees through a bi-weekly allotment. Unused sick leave was accumulated and vested with the employee and was paid out upon termination of employment. The benefit vested with the employee after five years continuous service for permanent unionized employees and after five years continuous service for management and ten years for non-permanent Local 882 employees. Payment calculations were limited by 194 days (148 for the Fire Department) of accumulated sick time and a maximum of 30 years of employment. Effective March 23, 2015 the policy for vested sick leave was amended to reflect that new employees who are members of CUPE 160, CUPE 882 and Out of Scope staff will not accumulate vested sick leave. Any employees employed prior to March 23, 2015 will continue under the previous policy. Fire Services employees hired after August 29, 2016 will not accumulate vested sick leave. Police Services employees hired after April 10, 2018 will not accumulate vest sick leave.

The value of the vested sick leave reflects the present value of the liability of future employees' earnings.

Defined Benefit Pension Plan

Employees of the City participate in the Municipal Employees Pension Plan ("MEPP"). Contributions to the defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the City's obligations are limited to their contributions.

- h) Property Acquired for Taxes:** Property acquired for taxes is recorded at the lower of carrying amount or net recoverable amount. Impairment losses are not reversed in subsequent years, if net recoverable value subsequently increases.
- i) Inventories:** Inventories of materials and supplies expected to be used by the City are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.
- j) Land Available for Sale:** Land available for sale is recorded at the lower of cost to prepare the land for sale and the market value of the land. Costs to prepare the land for sale include leveling, grading and SaskPower and SaskEnergy service connections and is considered available for sale when all the land preparation is completed.

Land available for sale is not reported as financial assets as the properties are typically held as inventory for more than one year.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2022

1. SIGNIFICANT ACCOUNTING POLICIES (continued from previous page)

k) Tangible Capital Assets and Work in Progress: Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost less residual value of the tangible capital assets is amortized on a straight-line basis over their estimated useful lives as follows:

Land Improvements	9 to 100 years
Buildings	20 to 100 years
Machinery and Equipment	5 to 15 years
Fleet	5 to 15 years
Roads	10 to 100 years
Water, Sanitary and Storm Sewer Infrastructure	20 to 100 years

Assets under construction are recorded as work in progress and are not amortized until the asset is available for productive use.

Contributed tangible capital assets are recorded at fair market value.

Government Contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of Art and Other Unrecognized Assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made. Instead the costs are expensed when the purchase is made.

Capitalization of Interest: The City does not capitalize interest incurred while a tangible capital asset is under construction.

The City has recorded \$nil contributed tangible capital assets in the current year (2021 - \$nil).

l) Revenue and Expenses Recognition: Revenues are recorded using the accrual basis of accounting whereby revenues are recognized as they are earned and measurable. Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified. Expenses are accounted for in the period the goods and services are acquired and a liability is incurred or transfers are due.

Property tax revenue is based on assessments determined in accordance with Provincial legislation and the formulas, principles and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually. Taxation revenues are recorded net of a provision for potential losses on outstanding assessment appeals and uncollected taxes. By their nature, these provisions are subject to measurement uncertainty and the impact on the consolidated financial statements of future periods could be material. Penalties on overdue taxes are recorded in the period levied.

Government transfers are recognized in the consolidated financial statements as revenues in the period in which events giving rise to the transfer occur, providing the transfers are authorized, eligibility criteria have been met, and reasonable estimates can be made.

Land sales are recognized in the consolidated financial statements as revenues in the period in which the contract is signed and deposit is received.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2022

1. SIGNIFICANT ACCOUNTING POLICIES (continued from previous page)

m) **Trust Funds:** Funds held in trust for others, under a trust agreement or statute, are not included in the consolidated financial statements as they are not controlled by the municipality. Trust fund activities administered by the City are disclosed in Schedule 11.

n) **Budget Information:** Budget information is presented on a basis consistent with that used for actual results. The General, Water Utility, Sanitation, Land, and Airport Fund budgets were approved by Council on December 13, 2021.

o) New Accounting Standards

Effective for Fiscal Years Beginning on or After April 1, 2022:

- i. PS 1201 Financial Statement Presentation replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Effective in the period PS 3450 and PS 2601 are adopted.
- ii. PS 2601 Foreign Currency Translation replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency.
- iii. PS 3041 Portfolio Investments replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of, portfolio investments. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.
- iv. PS 3450 Financial Instruments a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives.
- v. PS 3280 Asset Retirement Obligations a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government. As this standard includes solid waste landfill sites active and post-closing obligations upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

Effective for Fiscal Years Beginning on or After April 1, 2023:

- vi. PS 3400 Revenue a new standard establishing guidance on the recognition, measurement, presentation and disclosure of revenue.

The extent of the impact of adoption of these future standards is not known at this time.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2022

2. ACCOUNTS RECEIVABLE

	<u>2022</u>	<u>2021</u>
Federal Government	\$ 568,325	\$ 994,944
Provincial Government	470,853	418,215
General Fund	10,278,496	2,707,889
Water Utility Fund	5,994,326	3,123,704
Land Fund	149,395	362,552
Sanitation Fund	302,102	429,431
Airport Fund	3,071,911	538,219
Consolidated entities	178,693	36,370
	<u>\$ 21,014,101</u>	<u>\$ 8,611,324</u>

Accounts receivable have been reported net of an allowance for doubtful accounts of \$3,130,452 (2021 - \$3,077,398). The allowance has been determined through an annual review of outstanding amounts.

3. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	<u>2022</u>	<u>2021</u>
General Fund	\$ 8,686,101	\$ 10,190,084
Water Utility Fund	435,843	50,318
Land Fund	95,952	2,540
Sanitation Fund - Includes landfill closure and post closure (Note 3a)	1,316,334	858,226
Consolidated entities	280,775	149,667
	<u>\$ 10,815,005</u>	<u>\$ 11,250,835</u>

a) Landfill Closure and Post Closure

Environmental law requires closure and post-closure care of solid waste landfill sites. Closure care includes final covering and landscaping of the landfill and implementation of drainage and gas management plans. Post-closure care requirements include cap maintenance, groundwater monitoring, gas management system operations, inspections and annual reports. The current landfill plan includes a total of eight cells in addition to the original mound. In 2022 an expansion of the three existing landfill cells (1A, 1B and 2A) was completed and will provide a life expectancy of approximately 20 years and 1,211,308 m³ of air space.

It is estimated that the total cost of post closure and closure expenditures will be \$12,500,000 on an undiscounted basis. The estimated closure cost includes the existing cells plus a future expansion of the landfill site (cell 2B). The future construction of cell 2B is expected to extend the useful life of the landfill to approximately 2060.

The calculation of the liability in the amount of \$1,157,226 (2021 - \$858,226) is based on the estimated cumulative capacity used at December 31, 2022, compared to the total estimated landfill capacity. The estimated capacity of the site is 4,711,484 m³ including one additional expansion (cell 2B). An estimated 1,075,576 m³ of waste have been placed as of December 31, 2022 (2021 - 1,013,076 m³).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2022

4. DEPOSITS AND DEFERRED REVENUE

Deposits and deferred revenue include funds that are externally restricted as follows:

	2021	Increase	Decrease	2022
Custom work and tender deposits	\$ 6,994	\$ -	\$ 6,494	\$ 500
Donations and grants for capital	75,887	391,005	-	466,892
EA Rawlinson prepaid tickets	170,189	-	66,006	104,183
Facilities bookings	424,755	-	37,531	387,224
Golf Course	-	159,112	-	159,112
Landfill deposits	24,000	1,100	-	25,100
Land deposits	41,000	-	-	41,000
Prepaid business licences	163,025	20,125	-	183,150
Prepaid property taxes	487,438	-	63,348	424,090
Police	353,653	98,520	-	452,173
Saskatchewan Lotteries program	116,059	741	-	116,800
Urban Connector program	-	64,507	-	64,507
Water utility deposits	480,921	22,357	-	503,278
Other	55,308	-	54,308	1,000
	<u>\$ 2,399,229</u>	<u>\$ 757,467</u>	<u>\$ 227,687</u>	<u>\$ 2,929,010</u>

5. DUE TO LOCAL SCHOOL DIVISIONS

Amounts owing to each school division are shown net of an allowance for doubtful accounts. The net amounts owing are as follows:

	Public School	Separate School	2022	2021
Taxes payable	\$ 503,020	\$ 72,864	\$ 575,884	\$ 699,070
Allowance for doubtful accounts	<u>(331,471)</u>	<u>(8,251)</u>	<u>(339,722)</u>	<u>(343,512)</u>
	<u>\$ 171,549</u>	<u>\$ 64,613</u>	<u>\$ 236,162</u>	<u>\$ 355,558</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2022

6. LONG-TERM DEBT

General Fund

Royal Bank of Canada Ltd., quarterly payments of approximately \$75,700 including interest at 3.40% through an interest rate swap contract, due December 1, 2027, secured by tax levies. (Transit buses)

	<u>2022</u>	<u>2021</u>
\$	1,370,000	\$ 1,622,000

Royal Bank of Canada Ltd., quarterly payments of approximately \$33,000 including interest at 3.40% through an interest rate swap contract, due December 1, 2042, secured by tax levies. (Cooke Municipal Golf Course irrigation system)

	1,905,000	1,970,000
--	------------------	-----------

Royal Bank of Canada Ltd., 10% of quarterly payments of approximately \$66,800 including interest at 3.40% through an interest rate swap contract, due December 1, 2027, secured by tax levies. (West Hill redevelopment)

	121,100	143,400
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Municipal Financing Corporation of Saskatchewan, annual payments of \$794,351 including interest at 3.45%, due March 1, 2057, unsecured (Aquatic and Arenas Recreation Centre)

	16,000,000	-
	19,396,100	3,735,400

Water Utility Fund

Royal Bank of Canada Ltd., quarterly payments of approximately \$104,300 including interest at 3.40% through an interest rate swap contract, due December 1, 2042, secured by tax levies. (Water reservoir)

	6,036,000	6,242,000
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Royal Bank of Canada Ltd., quarterly payments of approximately \$97,600 including interest at 3.40% through an interest rate swap contract, due December 1, 2042, secured by tax levies. (Reservoir upgrades)

	5,648,000	5,841,000
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Canada Mortgage and Housing Corporation, annual payments of \$718,523 including interest at 3.98%, due September 1, 2024, secured by water and sewer user fees. (Water treatment plant)

	1,355,591	1,994,724
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Municipal Financing Corporation of Saskatchewan, annual payments of \$635,630 including interest at 3.45%, due March 1, 2057, unsecured (Raw Water Pump House)

	12,803,000	-
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Municipal Financing Corporation of Saskatchewan, annual payments of \$119,153 including interest at 3.45%, due March 1, 2057, unsecured (Waste Water Treatment Plant - Detailed Design)

	2,400,000	-
	28,242,591	14,077,724

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2022

6. LONG-TERM DEBT (continued from previous page)

Land Fund

Royal Bank of Canada Ltd., 90% of quarterly payments of approximately \$66,800 including interest at 3.40% through an interest rate swap contract, due December 1, 2027, secured by tax levies. (West Hill redevelopment)

1,089,900 1,290,600

Municipal Financing Corporation of Saskatchewan, annual payments of \$205,174 including interest at 3.45%, due March 1, 2047, unsecured (Marquis Road West Extension)

3,400,000 -
4,489,900 1,290,600

Sanitation Fund

Municipal Financing Corporation of Saskatchewan, annual payments of \$735,737 including interest at 3.05%, due March 1, 2032, unsecured (Waste Cell Construction)

6,260,000 -

Total Long-Term Debt

\$ 58,388,591 \$ 19,103,724

Future principal and interest payments are as follows:

	Principal	Interest	Total
2023	\$ 2,738,882	\$ 1,976,192	\$ 4,715,074
2024	2,829,287	1,883,324	4,712,611
2025	2,210,393	1,780,251	3,990,644
2026	2,280,733	1,707,691	3,988,424
2027	2,352,326	1,631,472	3,983,798
Thereafter	<u>45,976,970</u>	<u>22,389,368</u>	<u>68,366,338</u>
	<u>\$ 58,388,591</u>	<u>\$ 31,368,298</u>	<u>\$ 89,756,889</u>

The regulation under The Cities Act requires that individual long term borrowing bylaws be submitted, reviewed and approved by the Saskatchewan Municipal Board (SMB). The City has a pre-approved debt limit in place from the Saskatchewan Municipal Board allowing the City to borrow up to this limit without prior approval from the SMB. The approved debt limit includes all amounts available to the City as a line of credit.

The general bank account is covered by a \$12,000,000 revolving credit line. The interest on the credit line is prime less .75% per year. The credit line is secured by all tax levies to the extent of the indebtedness. The balance at December 31, 2022 is \$nil (2021 - \$4,518,586). The Royal Bank of Canada loans are secured by all taxes levied by the City, subordinated to Affinity indebtedness on the line of credit.

As of December 31, 2022 the City has a Saskatchewan Municipal Board approved debt limit of \$120,000,000 (2021 - \$75,000,000).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2022

7. PROPERTY ACQUIRED FOR TAXES

	2022	2021
Tax titled properties	\$ 1,838,205	\$ 1,636,979
Allowance for doubtful recovery	(733,184)	(701,030)
Net recoverable	\$ 1,105,021	\$ 935,949

Property acquired through tax enforcement is recorded at the amount of outstanding taxes and penalties owing to the City at the date of acquisition, plus any costs to maintain the property until disposal. An allowance for doubtful recovery is calculated annually and is based on the estimated market value of the property.

8. WORK IN PROGRESS

Work in progress is comprised of tangible capital assets that have not yet been put into service because they are still being constructed or not ready for use. Work in progress is recorded at cost, which includes all amounts directly attributable to the asset. The City does not capitalize interest costs.

In the year that the asset is ready for service, the asset is reallocated to the tangible capital assets and amortized based on the City's capital asset policies. Work in progress is as follows:

	Opening Balance	Capitalized	Additions	Ending Balance
General Fund				
Roads	\$ 2,494,617	\$ (1,493,726)	\$ 1,420,924	\$ 2,421,815
Buildings	13,451,760	(350,853)	17,620,240	30,721,147
Fire Capital	392,066	(392,066)	-	-
Police Capital	154,185	(154,185)	-	-
	<u>16,492,628</u>	<u>(2,390,830)</u>	<u>19,041,164</u>	<u>33,142,962</u>
Airport Fund	<u>290,378</u>	<u>(260,309)</u>	<u>674,770</u>	<u>704,839</u>
Sanitation Fund	<u>6,423,934</u>	<u>(6,423,934)</u>	<u>-</u>	<u>-</u>
Water Utility Fund				
Water treatment plant	16,693,411	(16,677,120)	-	16,291
Waste water treatment plant	1,123,651	-	512,160	1,635,811
Water infrastructure	208,806	(171,880)	9,061	45,987
	<u>18,025,868</u>	<u>(16,849,000)</u>	<u>521,221</u>	<u>1,698,089</u>
	<u>\$ 41,232,808</u>	<u>\$ (25,924,073)</u>	<u>\$ 20,237,155</u>	<u>\$ 35,545,890</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2022

9. TANGIBLE CAPITAL ASSETS

For segmented detail, please refer to Schedule 7:

	Opening Balance	Additions	Disposals	Ending Balance
Land	\$ 19,935,198	\$ -	\$ (112,749)	\$ 19,822,449
Land improvements	43,134,403	11,125,327	(22,162)	54,237,568
Buildings	56,972,004	699,210	(604,779)	57,066,435
Machinery and equipment	14,551,418	1,134,877	(416,107)	15,270,188
Fleet	32,385,292	3,075,490	(731,488)	34,729,294
Roads	131,379,197	7,055,892	(1,833,318)	136,601,771
Water, sanitary and storm sewer Infrastructure	309,117,169	22,177,422	(193,814)	331,100,777
Consolidated entities	2,594,510	311,435	-	2,905,945
	<u>\$ 610,069,191</u>	<u>\$ 45,579,653</u>	<u>\$ (3,914,417)</u>	<u>\$ 651,734,427</u>

	Opening Accumulated Amortization	Amortization	Disposals	Closing Accumulated Amortization
Land	\$ -	\$ -	\$ -	\$ -
Land improvements	(18,942,803)	(1,679,786)	2,891	(20,619,698)
Buildings	(24,039,716)	(1,133,990)	448,879	(24,724,827)
Machinery and equipment	(5,871,770)	(1,103,055)	252,310	(6,722,515)
Fleet	(15,518,068)	(2,453,269)	628,546	(17,342,791)
Roads	(54,150,224)	(3,273,349)	1,728,396	(55,695,177)
Water, sanitary and storm sewer Infrastructure	(126,511,901)	(4,852,935)	109,455	(131,255,381)
Consolidated entities	(1,307,365)	(327,709)	-	(1,635,074)
	<u>\$(246,341,847)</u>	<u>\$(14,824,093)</u>	<u>\$ 3,170,477</u>	<u>\$(257,995,463)</u>

	2022 Net Book Value	2021 Net Book Value
Land	\$ 19,822,449	\$ 19,935,200
Land improvements	33,617,870	24,191,598
Buildings	32,341,608	32,932,289
Machinery and equipment	8,547,673	8,679,649
Fleet	17,386,503	16,867,224
Roads	80,906,594	77,228,972
Water, sanitary and storm sewer Infrastructure	199,845,396	182,605,268
Consolidated entities	1,270,871	1,287,145
	<u>\$ 393,738,966</u>	<u>\$ 363,727,345</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2022

10. ACCUMULATED SURPLUS

	<u>2022</u>	<u>2021</u>
General Fund		
Fund Balance (Schedule 8)	\$ 185,554,251	\$ 174,714,890
Reserves (Schedule 9)	<u>14,175,713</u>	<u>14,809,772</u>
	199,729,964	189,524,662
Sanitation Fund		
Fund Balance (Schedule 8)	10,605,311	10,511,284
Reserves (Schedule 9)	<u>-</u>	<u>163,866</u>
	10,605,311	10,675,150
Water Utility Fund		
Fund Balance (Schedule 8)	176,259,431	171,643,629
Reserves (Schedule 9)	<u>702,616</u>	<u>196,116</u>
	176,962,047	171,839,745
Land Fund		
Fund Balance (Schedule 8)	(6,402,092)	(6,016,846)
Reserves (Schedule 9)	<u>(3,996,019)</u>	<u>(4,007,446)</u>
	(10,398,111)	(10,024,292)
Airport Fund		
Fund Balance (Schedule 8)	17,738,901	14,699,954
Reserves (Schedule 9)	<u>2,480,417</u>	<u>3,049,897</u>
	20,219,318	17,749,851
Consolidated entities		
Prince Albert Public Library Board (Schedule 8)	1,914,648	1,608,579
North Central Sask Waste Management (Schedule 8)	<u>1,000,589</u>	<u>1,049,263</u>
	2,915,237	<u>2,657,842</u>
	\$ <u>400,033,766</u>	\$ <u>382,422,958</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2022

11. TAXATION REVENUE

	Budget	2022	2021
General municipal tax - levy	\$ 33,576,210	\$ 32,727,279	\$ 31,911,783
General municipal tax - supplemental	100,000	9,125	8,242
General municipal tax - surcharges	286,510	319,435	265,589
Abatements and adjustments	(100,000)	(453,435)	(225,217)
Discounts on current year taxes	(50,000)	(42,863)	(43,778)
General Municipal Tax	33,812,720	32,559,541	31,916,619
Penalties on Tax Arrears	375,000	311,910	344,359
Special tax - Snow management and infrastructure	1,305,000	1,312,935	1,303,250
Special tax - Roadways	4,100,000	4,115,778	4,090,053
Special tax - Police	554,600	555,533	554,638
Base Tax	-	720,396	-
Levy - Libraries	2,190,420	2,137,923	2,099,094
Levy - Civic facilities	1,545,000	1,543,549	1,541,779
Levy - Destination marketing	351,500	351,500	386,520
Levy - PA Business Improvement District	78,000	100,240	76,888
Levy - Local improvements	58,000	60,427	56,669
Other Tax Levies	10,182,520	10,898,281	10,108,891
Less consolidation eliminations	-	(79,989)	-
	\$ 44,370,240	\$ 43,689,743	\$ 42,369,869

12. GRANTS-IN-LIEU-OF-TAXES

	Budget	2022	2021
Grants-in-Lieu of Taxes			
Federal	\$ 140,300	\$ 142,911	\$ 148,948
Provincial	1,816,100	1,769,083	2,613,816
First Nations reserve lands	319,540	332,138	274,626
Out of City limits users	33,370	33,524	28,229
	2,309,310	2,277,656	3,065,619
Franchise Fees			
Sask Power	3,825,330	3,904,078	3,865,296
Sask Energy	800,000	895,553	730,896
TransGas	6,220	28,925	9,266
	4,631,550	4,828,556	4,605,458
	\$ 6,940,860	\$ 7,106,212	\$ 7,671,077

13. PENSION FUND

Employees of the City participate in MEPP and contributions are a percentage of salary. Police and Firefighters contributed 12.5% of their salary (12.5% - 2021) and all other members contributed 9% (9% - 2021). The City matches all the members' contributions to the plan. Pension expense for the year included in the salaries, wages and benefits expenses is \$4,232,440 (2021 - \$3,979,939).

Based on the latest information available, MEPP had a surplus in the net assets available for benefits of \$3,243,568,000 (2021 - \$3,543,890,000). The City's portion of this is not readily determinable.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2022

14. CONTINGENT LIABILITIES AND GUARANTEES

a) The City is a third party (by way of being a member of MEPP) in a legal proceeding between the Canadian Union of Public Employees (CUPE) and the Municipal Employees Pension Commission (the "Commission"). CUPE alleges that the Commission has inappropriately funded administration fees from the pension plan. The outcome and economic impact of the losses, if any, are currently not determinable and no provision has been made in these consolidated financial statements.

b) Various other lawsuits and claims are pending by and against the City, however no provisions have been recorded in the consolidated financial statements. It is not expected that the final determination of any pending claims will materially affect the consolidated financial position of the City.

c) The City is responsible for the remediation of contaminated sites that are no longer in productive use where the City is responsible or has accepted responsibility for remediation. The following contaminated sites have been identified through the process. However, the City has no ownership, accepts no responsibility for the contamination, or the potential remediation costs are not material to the City's overall financial position. Those sites are:

- i) BioReactor Site - the City is currently in dispute with the Province of Saskatchewan surrounding the responsibility for remediating the contamination found at that site. A resolution to the ongoing costs to monitor the site and responsibility for the cleanup is ongoing.
- ii) City Snow Dump - the City's snow dump does present some contamination due to the chlorides present in the snow as a result of the salt put down during the winter months. Should any contamination be found at the snow dump, it can be managed with very little remediation needed.

15. CONTRACTUAL OBLIGATIONS

Aquatic and Arenas Recreation Centre

In 2020 City Council approved the construction of a new Aquatic and Arenas Recreation Centre. The Aquatic and Arena Recreation Centre is an approved project under the Canada Infrastructure Program and the maximum total eligible expenditures are \$113.8 million. The total financial contribution from the Federal and Provincial governments is not to exceed 38.63 % of the total eligible expenditures (21.07% Federal and 17.56 % Provincial). Any expenditure in excess of the financial contribution from the Federal and Provincial governments is the responsibility of the City (estimated at 61.37 %). The anticipated completion date is 2024.

- i. In 2020, the City entered into an agreement with Group2 Architecture Interior Design Ltd. to provide detailed design and other services for the new Aquatic and Arenas Recreation Centre. The total estimated cost for these services is \$4,906,796 of which \$3,981,778 has been incurred as of December 31, 2022. The cost includes fixed amounts and amounts based on a percentage of an estimated construction budget of \$85 million.
- ii. In 2021, the City entered into agreement with BBB Architects & KSA Architects for the detailed design of the large Arena at estimated costs of \$3,216,464. As of December 31, 2022 the City incurred \$3,325,289 on the detailed design.
- iii. In 2022, the City entered into an agreement with Graham Construction LP for the construction of the new Aquatic and Arenas Recreation Centre at estimated cost of \$105,268,000 of which \$12,584,859 has been incurred as of December 31, 2022.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the Year Ended December 31, 2022

Waste Water Treatment Detail Design

In 2020 City Council approved for modelling and Pre-Design for the upgrades to the Waste Water Treatment Plant to meet present and future capacity needs.

- i. In 2021, the City has entered into an agreement with AECOM Canada Ltd. for the detail design of the Waste Water Treatment Plant. Total construction costs are estimated to be \$1,826,000 of which \$1,566,555 has been incurred as of December 31, 2022.

16. COMPARATIVE FIGURES

Certain of the prior year's figures have been reclassified to conform to the current year's presentation.

17. PUBLIC WATERWORKS INFORMATION

The Cities Regulations Part V.1 were amended in 2006 and require Municipalities to provide specific financial information related to City-owned and operated Waterworks.

2022 Waterworks Financial Overview

Total Waterworks Revenues - \$23,119,380

Total Waterworks Expenditures - \$17,592,182

Total Debt Payments on Waterworks Infrastructure Loans - \$1,038,133

Comparison of Waterworks Revenues to Expenditures plus Debt Payments, expressed as a ratio:

$$\frac{\$ 23,119,380}{(\$17,592,182 + \$1,038,133)} = 1.24$$

For 2022, Waterworks Revenues covered 100% of Waterworks Expenditures (2021 -100%)

18. SUBSEQUENT EVENTS

On March 27, 2023 City Council approved Long Term Debt Bylaw No. 4 of 2023 to provide for the creation of \$30,000,000 in debt for the purpose of funding capital investments for the Aquatic and Arenas Recreation Centre. The City issued a request for proposal for this borrowing and City Council authorized the amount to be borrowed from the Municipal Finance Corporation of Saskatchewan (MFC). The City received long term debt proceeds of \$30,000,000 on May 1, 2023. The loan will be paid over 35 years and is unsecured. Annual payments will be \$1,695,689 including interest at 4.40%, due May 1 annually until 2058.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION SEGMENTED BY FUND

Schedule 1 As at December 31, 2022

	GENERAL FUND	SANITATION FUND	WATER UTILITY FUND	LAND FUND	AIRPORT FUND
FINANCIAL ASSETS					
Cash	\$ 15,535,737	\$ -	\$ -	\$ -	\$ -
Temporary investments	-	-	-	-	-
Taxes receivable	3,405,505	-	-	-	-
Accounts receivable	<u>11,317,674</u>	<u>302,102</u>	<u>5,994,326</u>	<u>149,395</u>	<u>3,071,911</u>
	<u>30,258,916</u>	<u>302,102</u>	<u>5,994,326</u>	<u>149,395</u>	<u>3,071,911</u>
LIABILITIES					
Accounts payable and accrued liabilities	8,686,101	1,316,334	435,843	95,952	-
Wages and employee benefits payable	3,247,509	65,457	279,432	-	38,897
Deposits and deferred revenue	2,359,632	25,100	503,278	41,000	-
Due to local school divisions	236,162	-	-	-	-
Long-term debt	19,396,100	6,260,000	28,242,591	4,489,900	-
Vested sick leave	<u>3,694,505</u>	<u>60,257</u>	<u>327,853</u>	<u>-</u>	<u>25,819</u>
	<u>37,620,009</u>	<u>7,727,148</u>	<u>29,788,997</u>	<u>4,626,852</u>	<u>64,716</u>
	<u>(7,361,093)</u>	<u>(7,425,046)</u>	<u>(23,794,671)</u>	<u>(4,477,457)</u>	<u>3,007,195</u>
NET FINANCIAL ASSETS					
NON-FINANCIAL ASSETS					
Property acquired for taxes	1,105,021	-	-	-	-
Prepaid expenses	1,047,702	-	99,840	9,313	-
Supplies inventory	1,743,084	-	171,106	-	-
Land available for sale	-	-	-	4,979,551	-
Work in progress	33,142,962	-	1,698,089	-	704,839
Tangible capital assets	152,898,265	15,005,014	207,639,801	-	16,925,014
Due from (to) other funds	<u>17,154,023</u>	<u>3,025,343</u>	<u>(8,852,118)</u>	<u>(10,909,518)</u>	<u>(417,730)</u>
	<u>207,091,057</u>	<u>18,030,357</u>	<u>200,756,718</u>	<u>(5,920,654)</u>	<u>17,212,123</u>
ACCUMULATED SURPLUS (DEFICIT)	<u>\$ 199,729,964</u>	<u>\$ 10,605,311</u>	<u>\$ 176,962,047</u>	<u>\$ (10,398,111)</u>	<u>\$ 20,219,318</u>



CONSOLIDATED STATEMENT OF FINANCIAL POSITION SEGMENTED BY FUND

Schedule 1 (continued) As at December 31, 2022

	PRINCE ALBERT PUBLIC LIBRARY BOARD	NORTH CENTRAL SASK WASTE MGMT CORP	CONSOLIDATION ADJUSTMENTS	TOTAL CONSOLIDATED
FINANCIAL ASSETS				
Cash	\$ 585,018	\$ 421,393	\$ -	\$ 16,542,148
Temporary investments	668,625	-	-	668,625
Taxes receivable	-	-	-	3,405,505
Accounts receivable	24,821	153,972	(100)	21,014,101
Long-term investments	<u>50,000</u>	<u>-</u>	<u>-</u>	<u>50,000</u>
	<u>1,328,464</u>	<u>575,365</u>	<u>(100)</u>	<u>41,680,379</u>
LIABILITIES				
Accounts payable and accrued liabilities	126,785	183,931	(29,941)	10,815,005
Wages and employee benefits payable	-	-	-	3,631,295
Deposits and deferred revenue	-	-	-	2,929,010
Due to local school divisions	-	-	-	236,162
Long-term debt	-	-	-	58,388,591
Vested sick leave	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,108,434</u>
	<u>126,785</u>	<u>183,931</u>	<u>(29,941)</u>	<u>80,108,497</u>
NET FINANCIAL ASSETS (DEBT)	<u>1,201,679</u>	<u>391,434</u>	<u>29,841</u>	<u>(38,428,118)</u>
NON-FINANCIAL ASSETS				
Property acquired for taxes	-	-	-	1,105,021
Prepaid expenses	51,252	-	(29,841)	1,178,266
Supplies inventory	-	-	-	1,914,190
Land available for sale	-	-	-	4,979,551
Work in progress	-	-	-	35,545,890
Tangible capital assets	661,717	609,155	-	393,738,966
Due from (to) other funds	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>712,969</u>	<u>609,155</u>	<u>(29,841)</u>	<u>438,461,884</u>
ACCUMULATED SURPLUS	<u>\$ 1,914,648</u>	<u>\$ 1,000,589</u>	<u>\$ -</u>	<u>\$ 400,033,766</u>

CONSOLIDATED STATEMENT OF FINANCIAL POSITION – PRIOR YEAR SEGMENTED BY FUND

Schedule 2 As at December 31, 2021

	GENERAL FUND	SANITATION FUND	WATER UTILITY FUND	LAND FUND	AIRPORT FUND
FINANCIAL ASSETS					
Temporary investments	-	-	-	-	-
Taxes receivable	3,068,192	-	-	-	-
Accounts receivable	<u>4,121,048</u>	<u>429,431</u>	<u>3,123,704</u>	<u>362,552</u>	<u>538,219</u>
	<u>7,189,240</u>	<u>429,431</u>	<u>3,123,704</u>	<u>362,552</u>	<u>538,219</u>
LIABILITIES					
Bank indebtedness	2,361,302	-	-	-	-
Accounts payable and accrued liabilities	10,190,084	858,226	50,318	2,540	-
Wages and employee benefits payable	3,604,732	114,078	528,513	-	50,073
Deposits and deferred revenue	1,853,308	24,000	480,921	41,000	-
Due to local school divisions	355,558	-	-	-	-
Long-term debt	3,735,400	-	14,077,724	1,290,600	-
Vested sick leave	<u>3,987,762</u>	<u>63,496</u>	<u>361,738</u>	<u>-</u>	<u>24,242</u>
	<u>26,088,146</u>	<u>1,059,800</u>	<u>15,499,214</u>	<u>1,334,140</u>	<u>74,315</u>
NET FINANCIAL ASSETS (DEBT)	<u>(18,898,906)</u>	<u>(630,369)</u>	<u>(12,375,510)</u>	<u>(971,588)</u>	<u>463,904</u>
NON-FINANCIAL ASSETS					
Property acquired for taxes	935,949	-	-	-	-
Prepaid expenses	1,011,243	-	21,108	2,255	-
Supplies inventory	1,342,444	-	225,235	-	-
Land available for sale	-	-	-	4,966,344	-
Work in progress	16,492,628	6,423,934	18,025,868	-	290,378
Tangible capital assets	148,474,190	8,852,721	191,057,772	-	14,055,516
Due from (to) other funds	<u>40,167,114</u>	<u>(3,971,136)</u>	<u>(25,114,728)</u>	<u>(14,021,303)</u>	<u>2,940,053</u>
	<u>208,423,568</u>	<u>11,305,519</u>	<u>184,215,255</u>	<u>(9,052,704)</u>	<u>17,285,947</u>
ACCUMULATED SURPLUS (DEFICIT)	<u>\$ 189,524,662</u>	<u>\$ 10,675,150</u>	<u>\$ 171,839,745</u>	<u>\$ (10,024,292)</u>	<u>\$ 17,749,851</u>



CONSOLIDATED STATEMENT OF FINANCIAL POSITION – PRIOR YEAR SEGMENTED BY FUND

Schedule 2 (continued) As at December 31, 2021

	PRINCE ALBERT PUBLIC LIBRARY BOARD	NORTH CENTRAL SASK WASTE MGMT CORP	CONSOLIDATION ADJUSTMENTS	TOTAL CONSOLIDATED
FINANCIAL ASSETS				
Cash	\$ 247,566	\$ 414,864	-	\$ 662,430
Temporary investments	726,704	-	-	726,704
Taxes receivable	-	-	-	3,068,192
Accounts receivable	22,731	121,878	(108,239)	8,611,324
Long-term investments	<u>50,000</u>	<u>-</u>	<u>-</u>	<u>50,000</u>
	<u>1,047,001</u>	<u>536,742</u>	<u>(108,239)</u>	<u>13,118,650</u>
LIABILITIES				
Bank indebtedness	-	-	-	2,361,302
Accounts payable and accrued liabilities	136,182	121,724	(108,239)	11,250,835
Wages and employee benefits payable	-	-	-	4,297,396
Deposits and deferred revenue	-	-	-	2,399,229
Due to local school divisions	-	-	-	355,558
Long-term debt	-	-	-	19,103,724
Vested sick leave	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,437,238</u>
	<u>136,182</u>	<u>121,724</u>	<u>(108,239)</u>	<u>44,205,282</u>
NET FINANCIAL ASSETS (DEBT)	<u>910,819</u>	<u>415,018</u>	<u>-</u>	<u>(31,086,632)</u>
NON-FINANCIAL ASSETS				
Property acquired for taxes	-	-	-	935,949
Prepaid expenses	44,859	-	-	1,079,465
Supplies inventory	-	-	-	1,567,679
Land available for sale	-	-	-	4,966,344
Work in progress	-	-	-	41,232,808
Tangible capital assets	652,901	634,245	-	363,727,345
Due from (to) other funds	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>697,760</u>	<u>634,245</u>	<u>-</u>	<u>413,509,590</u>
ACCUMULATED SURPLUS	<u>\$ 1,608,579</u>	<u>\$ 1,049,263</u>	<u>\$ -</u>	<u>\$ 382,422,958</u>

CONSOLIDATED STATEMENT OF OPERATIONS SEGMENTED BY FUND

Schedule 3 For the Year Ended December 31, 2022

	GENERAL FUND	SANITATION FUND	WATER UTILITY FUND	LAND FUND	AIRPORT FUND
REVENUE					
Taxation	\$ 43,769,732	\$ -	\$ -	\$ -	\$ -
User charges and fees	8,432,744	5,221,107	18,998,449	29,590	909,093
Operating grants and donations	11,880,392	433,902	-	-	-
Grants-in-lieu-of-taxes	7,106,212	-	-	-	-
Interest and penalties	1,234,472	7,357	135,366	(82,998)	(1,265)
Land sales	-	-	-	-	-
Sundry	<u>337,460</u>	<u>180</u>	<u>230,329</u>	<u>-</u>	<u>6,962</u>
	<u>72,761,012</u>	<u>5,662,546</u>	<u>19,364,144</u>	<u>(53,408)</u>	<u>914,790</u>
EXPENSES					
Council remuneration	447,940	-	-	-	-
Salaries, wages and benefits	43,758,462	1,474,328	5,704,179	192,123	577,187
Contracted and general services	6,164,703	328,030	557,012	33,870	121,771
Financial charges	172,847	6,566	4,600	-	909
Grants and Donations	3,638,395	142,100	-	-	-
Utilities	2,820,796	24,263	1,064,868	-	113,157
Interest on long term debt	581,082	159,108	1,021,416	138,296	-
Fleet expenses	4,097,034	1,868,719	846,954	-	177,929
Maintenance, material and supplies	8,638,812	488,844	2,767,875	33	179,362
Insurance	652,332	6,805	50,997	-	22,868
Bad debt expense	872,390	(25,659)	44,735	-	495
Cost of land sales	-	-	-	(7,907)	-
Amortization	<u>7,452,814</u>	<u>953,402</u>	<u>5,508,910</u>	<u>-</u>	<u>581,256</u>
	<u>79,297,607</u>	<u>5,426,506</u>	<u>17,571,546</u>	<u>356,415</u>	<u>1,774,934</u>
SURPLUS OF REVENUE OVER EXPENSES BEFORE CAPITAL AND INTERFUND TRANSACTIONS	<u>(6,536,595)</u>	<u>236,040</u>	<u>1,792,598</u>	<u>(409,823)</u>	<u>(860,144)</u>
Capital revenue	10,666,831	-	3,755,236	2,160,156	3,013,289
Gain (Loss) on disposal of TCA	3,140	-	(20,636)	-	-
Interfund transactions	<u>4,428,629</u>	<u>(309,868)</u>	<u>(893,759)</u>	<u>16,305</u>	<u>312,014</u>
	<u>15,098,600</u>	<u>(309,868)</u>	<u>2,840,841</u>	<u>2,176,461</u>	<u>3,325,303</u>
SURPLUS (DEFICIT) OF REVENUES OVER EXPENSES	<u>\$ 8,562,005</u>	<u>\$ (73,828)</u>	<u>\$ 4,633,439</u>	<u>\$ 1,766,638</u>	<u>\$ 2,465,159</u>



CONSOLIDATED STATEMENT OF OPERATIONS SEGMENTED BY FUND

Schedule 3 (continued) For the Year Ended December 31, 2022

	EQUIPMENT FUND	PRINCE ALBERT PUBLIC LIBRARY BOARD	NORTH CENTRAL SASK WASTE MGMT CORP	CONSOLIDATION ADJUSTMENTS	TOTAL CONSOLIDATED
REVENUE					
Taxation	\$ -	\$ -	\$ -	\$ (79,989)	\$ 43,689,743
User charges and fees	-	218,606	142,489	(563,979)	33,388,099
Operating grants and donations	-	2,378,249	613,119	(2,378,249)	12,927,413
Grants-in-lieu-of-taxes	-	-	-	-	7,106,212
Interest and penalties	-	-	14,799	-	1,390,729
Land sales	-	-	-	-	(82,998)
Sundry	-	-	-	-	574,931
		<u>2,596,855</u>	<u>770,407</u>	<u>(3,022,217)</u>	<u>98,994,129</u>
EXPENSES					
Council remuneration	-	-	-	-	447,940
Salaries, wages and benefits	-	1,419,100	-	-	53,125,379
Contracted and general services	-	-	102,457	-	7,307,843
Financial charges	-	1,874	-	-	186,796
Grants and Donations	-	-	-	(2,520,349)	1,260,146
Utilities	-	55,612	-	-	4,078,696
Interest on long term debt	-	-	-	-	1,899,902
Fleet expenses	(3,553,322)	-	-	-	3,437,314
Maintenance, material and supplies	-	472,375	688,094	(462,659)	12,772,736
Insurance	-	-	3,438	-	736,440
Bad debt expense	-	-	-	-	891,961
Cost of land sales	-	-	-	-	(7,907)
Amortization	-	302,619	25,090	-	14,824,091
	<u>(3,553,322)</u>	<u>2,251,580</u>	<u>819,079</u>	<u>(2,983,008)</u>	<u>100,961,337</u>
SURPLUS OF REVENUE OVER EXPENSES BEFORE CAPITAL AND INTERFUND TRANSACTIONS	<u>3,553,322</u>	<u>345,275</u>	<u>(48,672)</u>	<u>39,209</u>	<u>(1,967,208)</u>
Capital revenue	-	-	-	-	19,595,512
Gain (Loss) on disposal of TCA	-	-	-	-	(17,496)
Interfund transactions	(3,553,322)	-	-	-	-
	<u>(3,553,322)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>19,578,016</u>
SURPLUS (DEFICIT) OF REVENUE OVER EXPENSES	<u>\$ -</u>	<u>\$ 345,275</u>	<u>\$ (48,672)</u>	<u>\$ 39,209</u>	<u>\$ 17,610,808</u>

CONSOLIDATED STATEMENT OF OPERATIONS – PRIOR YEAR SEGMENTED BY FUND

Schedule 4 For the Year Ended December 31, 2021

	GENERAL FUND	SANITATION FUND	WATER UTILITY FUND	LAND FUND	AIRPORT FUND
REVENUE	(SCHEDULE 6)				
Taxation	\$ 42,369,869	\$ -	\$ -	\$ -	\$ -
User charges and fees	7,433,500	5,246,671	19,101,056	36,225	839,682
Operating grants and donations	12,041,956	432,956	-	-	46,793
Grants-in-lieu-of-taxes	7,671,077	-	-	-	-
Interest and penalties	746,433	5,594	141,615	-	1,361
Land sales	-	-	-	1,337,049	-
Sundry	<u>238,096</u>	<u>2,994</u>	<u>393,913</u>	<u>-</u>	<u>9,923</u>
	<u>70,500,931</u>	<u>5,688,215</u>	<u>19,636,584</u>	<u>1,373,274</u>	<u>897,759</u>
EXPENSES					
Council remuneration	427,304	-	-	-	-
Salaries, wages and benefits	41,591,461	1,228,760	6,324,957	96,551	465,373
Contracted and general services	5,926,822	215,488	733,527	38,390	156,674
Financial charges	173,428	6,906	-	-	782
Grants and Donations	3,401,587	142,100	-	-	-
Utilities	2,512,055	32,917	1,066,647	-	95,390
Interest on long term debt	142,332	-	638,508	47,434	-
Fleet expenses	3,520,305	1,849,391	851,338	-	119,297
Maintenance, material and supplies	6,063,106	569,805	2,919,855	-	151,953
Insurance	500,623	5,316	40,449	-	20,830
Bad debt expense	127,521	3,487	184,041	-	(6,763)
Cost of land sales	-	-	-	145,706	-
Amortization	<u>6,923,432</u>	<u>768,016</u>	<u>5,352,457</u>	<u>-</u>	<u>488,710</u>
	<u>71,309,976</u>	<u>4,822,186</u>	<u>18,111,779</u>	<u>328,081</u>	<u>1,492,246</u>
SURPLUS (DEFICIT) OF REVENUE OVER EXPENSES BEFORE CAPITAL AND INTERFUND TRANSACTIONS	<u>(809,045)</u>	<u>866,029</u>	<u>1,524,805</u>	<u>1,045,193</u>	<u>(594,487)</u>
Capital revenue	3,552,777	-	4,822,550	1,995,625	428,082
Gain (Loss) on disposal of TCA	(168,655)	(78,877)	(29,071)	-	-
Interfund transactions	<u>4,836,587</u>	<u>(308,294)</u>	<u>(1,071,868)</u>	<u>(89,407)</u>	<u>288,200</u>
	<u>8,220,709</u>	<u>(387,171)</u>	<u>3,721,611</u>	<u>1,906,218</u>	<u>716,282</u>
SURPLUS (DEFICIT) OF REVENUES OVER EXPENSES	<u>\$ 7,411,664</u>	<u>\$ 478,858</u>	<u>\$ 5,246,416</u>	<u>\$ 2,951,411</u>	<u>\$ 121,795</u>



CONSOLIDATED STATEMENT OF OPERATIONS – PRIOR YEAR SEGMENTED BY FUND

Schedule 4 (continued) For the Year Ended December 31, 2021

	EQUIPMENT FUND	PRINCE ALBERT PUBLIC LIBRARY BOARD	NORTH CENTRAL SASK WASTE MGMT CORP	CONSOLIDATION ADJUSTMENTS	TOTAL CONSOLIDATED
REVENUE					
Taxation	\$ -	\$ -	\$ -	\$ -	\$ 42,369,869
User charges and fees	-	194,470	142,096	(575,052)	32,418,648
Operating grants and donations	-	2,125,130	476,490	(2,125,130)	12,998,195
Grants-in-lieu-of-taxes	-	-	-	-	7,671,077
Interest and penalties	-	1,141	6,780	-	902,924
Land sales	-	-	-	-	1,337,049
Sundry	-	-	-	-	644,926
	<u>-</u>	<u>2,320,741</u>	<u>625,366</u>	<u>(2,700,182)</u>	<u>98,342,688</u>
EXPENSES					
Council remuneration	-	-	-	-	427,304
Salaries, wages and benefits	-	1,365,948	-	-	51,073,050
Contracted and general services	-	-	98,355	-	7,169,256
Financial charges	-	1,362	-	-	182,478
Grants and Donations	-	-	-	(2,267,530)	1,276,157
Utilities	-	55,641	-	-	3,762,650
Interest on long term debt	-	-	-	-	828,274
Fleet expenses	(3,655,218)	-	-	-	2,685,113
Maintenance, material and supplies	-	477,350	541,626	(472,413)	10,291,282
Insurance	-	-	3,473	-	570,691
Bad debt expense	-	-	-	-	308,286
Cost of land sales	-	-	-	-	145,706
Amortization	-	238,896	25,402	-	13,796,913
	<u>(3,655,218)</u>	<u>2,139,197</u>	<u>668,856</u>	<u>(2,739,943)</u>	<u>92,477,160</u>
SURPLUS (DEFICIT) OF REVENUE OVER EXPENSES BEFORE CAPITAL AND INTERFUND TRANSACTIONS	<u>3,655,218</u>	<u>181,544</u>	<u>(43,490)</u>	<u>39,761</u>	<u>5,865,528</u>
Capital revenue	-	-	-	-	10,799,034
Gain (Loss) on disposal of TCA	-	-	-	-	(276,603)
Interfund transactions	<u>(3,655,218)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>(3,655,218)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>10,522,431</u>
SURPLUS (DEFICIT) OF REVENUES OVER EXPENSES	<u>\$ -</u>	<u>\$ 181,544</u>	<u>\$ (43,490)</u>	<u>\$ 39,761</u>	<u>\$ 16,387,959</u>

GENERAL FUND STATEMENT OF OPERATIONS SEGMENTED BY DEPARTMENT

Schedule 5 For the Year Ended December 31, 2022

	PROTECTIVE SERVICES				TRANSPORTATION SERVICES (PUBLIC WORKS)	COMMUNITY SERVICES	TOTAL GENERAL FUND
	GENERAL GOVERNMENT INCLUDING EXTERNAL AGENCIES	(POLICE SERVICE)	(FIRE SERVICES)	-			
REVENUE							
Taxation	\$ 43,769,732	\$ -	\$ -	\$ -	\$ -	-	\$ 43,769,732
User charges and fees	1,516,358	1,361,066	344,741	553,147	4,657,432	-	8,432,744
Operating grants and donations	6,838,879	3,966,219	-	426,297	648,997	-	11,880,392
Grants-in-lieu-of-taxes	7,106,212	-	-	-	-	-	7,106,212
Interest and penalties	1,234,472	-	-	-	-	-	1,234,472
Sundry	72,315	-	17,644	67,630	179,871	-	337,460
	<u>60,537,968</u>	<u>5,327,285</u>	<u>362,385</u>	<u>1,047,074</u>	<u>5,486,300</u>	<u>-</u>	<u>72,761,012</u>
EXPENSES							
Council remuneration	447,940	-	-	-	-	-	447,940
Salaries, wages and benefits	7,073,963	18,892,341	7,241,538	3,316,605	7,234,015	-	43,758,462
Contracted and general services	1,802,313	1,202,207	31,765	1,516,351	1,612,067	-	6,164,703
Financial charges	62,963	1,232	-	-	108,652	-	172,847
Grants and Donations	3,157,785	-	-	-	480,610	-	3,638,395
Utilities	13,410	121,985	46,549	1,113,461	1,525,391	-	2,820,796
Interest on long term debt	464,505	-	-	50,962	65,615	-	581,082
Fleet expenses	93,897	769,753	520,830	1,786,149	926,405	-	4,097,034
Maintenance, material and supplies	1,474,492	2,271,242	460,875	1,318,798	3,113,405	-	8,638,812
Insurance	327,527	18,445	3,829	27,184	275,347	-	652,332
Bad debt expense	872,390	-	-	-	-	-	872,390
Amortization	287,933	700,795	292,148	4,131,843	2,040,095	-	7,452,814
	<u>16,079,118</u>	<u>23,978,000</u>	<u>8,597,534</u>	<u>13,261,353</u>	<u>17,381,602</u>	<u>-</u>	<u>79,297,607</u>
SURPLUS (DEFICIT) OF REVENUE OVER EXPENSES BEFORE CAPITAL AND INTERFUND TRANSACTIONS	<u>44,458,850</u>	<u>(18,650,715)</u>	<u>(8,235,149)</u>	<u>(12,214,279)</u>	<u>(11,895,302)</u>	<u>-</u>	<u>(6,536,595)</u>
Capital revenue	31,497	67,196	-	38,748	10,529,390	-	10,666,831
Gain (Loss) on disposal of TCA Interfund transactions	(162,541)	75,541	2,712	(68,503)	155,931	-	3,140
	<u>4,428,629</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,428,629</u>
	<u>4,297,585</u>	<u>142,737</u>	<u>2,712</u>	<u>(29,755)</u>	<u>10,685,321</u>	<u>-</u>	<u>15,098,600</u>
SURPLUS (DEFICIT) OF REVENUE OVER EXPENSES	<u>\$ 48,756,435</u>	<u>\$ (18,507,978)</u>	<u>\$ (8,232,437)</u>	<u>\$ (12,244,034)</u>	<u>\$ (1,209,981)</u>	<u>\$ -</u>	<u>\$ 8,562,005</u>

CONSOLIDATED STATEMENT OF OPERATIONS – PRIOR YEAR SEGMENTED BY DEPARTMENT

Schedule 6 For the Year Ended December 31, 2021

	GENERAL GOVERNMENT INCLUDING EXTERNAL AGENCIES	PROTECTIVE SERVICES (POLICE SERVICE)	PROTECTIVE SERVICES (FIRE SERVICES)	TRANSPORTATION SERVICES (PUBLIC WORKS)	COMMUNITY SERVICES	TOTAL GENERAL FUND
REVENUE						
Taxation	\$ 42,369,869	\$ -	\$ -	\$ -	\$ -	\$ 42,369,869
User charges and fees	1,577,960	1,313,772	370,488	898,860	3,272,420	7,433,500
Operating grants and donations	7,617,577	3,752,072	-	259,373	412,934	12,041,956
Grants-in-lieu-of-taxes	7,671,077	-	-	-	-	7,671,077
Interest and penalties	746,433	-	-	-	-	746,433
Sundry	70,749	-	14,925	38,280	114,142	238,096
	<u>60,053,665</u>	<u>5,065,844</u>	<u>385,413</u>	<u>1,196,513</u>	<u>3,799,496</u>	<u>70,500,931</u>
EXPENSES						
Council remuneration	427,304	-	-	-	-	427,304
Salaries, wages and benefits	7,628,089	18,128,143	6,998,957	2,465,266	6,371,006	41,591,461
Contracted and general services	1,850,566	1,189,916	49,310	1,639,676	1,197,354	5,926,822
Financial charges	77,170	1,106	-	-	95,152	173,428
Grants and Donations	2,911,715	-	-	-	489,872	3,401,587
Utilities	11,490	114,721	39,215	1,000,703	1,345,926	2,512,055
Interest on long term debt	5,270	6,763	-	62,166	68,133	142,332
Fleet expenses	84,766	738,311	498,724	1,264,221	934,283	3,520,305
Maintenance, material and supplies	1,234,123	1,720,981	356,114	534,498	2,217,390	6,063,106
Insurance	224,649	17,240	3,093	21,573	234,068	500,623
Bad debt expense	127,521	-	-	-	-	127,521
Amortization	227,773	585,278	271,860	3,821,151	2,017,370	6,923,432
	<u>14,810,436</u>	<u>22,502,459</u>	<u>8,217,273</u>	<u>10,809,254</u>	<u>14,970,554</u>	<u>71,309,976</u>
SURPLUS (DEFICIT) OF REVENUE OVER EXPENSES BEFORE CAPITAL AND INTERFUND TRANSACTIONS	<u>45,243,229</u>	<u>(17,436,615)</u>	<u>(7,831,860)</u>	<u>(9,612,741)</u>	<u>(11,171,058)</u>	<u>(809,045)</u>
Capital revenue	110,460	12,363	-	1,310,773	2,119,181	3,552,777
Gain (Loss) on disposal of TCA	(3,881)	(7,086)	-	(148,822)	(8,866)	(168,655)
Interfund transactions	4,836,587	-	-	-	-	4,836,587
	<u>4,943,166</u>	<u>5,277</u>	<u>-</u>	<u>1,161,951</u>	<u>2,110,315</u>	<u>8,220,709</u>
SURPLUS (DEFICIT) OF REVENUE OVER EXPENSES	<u>\$ 50,186,395</u>	<u>\$ (17,431,338)</u>	<u>\$ (7,831,860)</u>	<u>\$ (8,450,790)</u>	<u>\$ (9,060,743)</u>	<u>\$ 7,411,664</u>

TANGIBLE CAPITAL ASSETS - COST SEGMENTED BY FUND

Schedule 7 For the Year Ended December 31, 2022

	Opening Cost	Additions	Disposals	Ending Balance
General Fund				
Land	\$ 12,194,089	\$ -	\$ (112,749)	\$ 12,081,340
Land improvements	21,728,907	912,933	(22,162)	22,619,678
Buildings	53,809,902	418,973	(604,779)	53,624,096
Machinery and equipment	7,844,297	1,071,059	(416,107)	8,499,249
Fleet	21,062,170	3,075,490	(689,032)	23,448,628
Roads	<u>131,379,197</u>	<u>7,055,892</u>	<u>(1,833,318)</u>	<u>136,601,771</u>
	<u>248,018,562</u>	<u>12,534,347</u>	<u>(3,678,147)</u>	<u>256,874,762</u>
Sanitation Fund				
Land improvements	7,767,430	7,105,695	-	14,873,125
Buildings	1,398,350	-	-	1,398,350
Machinery and equipment	864,760	-	-	864,760
Fleet	<u>4,821,698</u>	<u>-</u>	<u>-</u>	<u>4,821,698</u>
	<u>14,852,238</u>	<u>7,105,695</u>	<u>-</u>	<u>21,957,933</u>
Water Utility Fund				
Land	1,492,146	-	-	1,492,146
Land improvements	260,261	-	-	260,261
Buildings	295,237	-	-	295,237
Machinery and equipment	5,071,698	-	-	5,071,698
Fleet	4,505,324	-	(42,456)	4,462,868
Infrastructure	<u>309,117,169</u>	<u>22,177,422</u>	<u>(193,814)</u>	<u>331,100,777</u>
	<u>320,741,835</u>	<u>22,177,422</u>	<u>(236,270)</u>	<u>342,682,987</u>
Airport Fund				
Land	6,248,963	-	-	6,248,963
Land improvements	13,377,805	3,106,699	-	16,484,504
Buildings	1,468,515	280,237	-	1,748,752
Machinery and equipment	770,663	63,818	-	834,481
Fleet	<u>1,996,100</u>	<u>-</u>	<u>-</u>	<u>1,996,100</u>
	<u>23,862,046</u>	<u>3,450,754</u>	<u>-</u>	<u>27,312,800</u>
Consolidated Entities				
PAPLB	1,449,338	311,435	-	1,760,773
NCSWMC	<u>1,145,172</u>	<u>-</u>	<u>-</u>	<u>1,145,172</u>
	<u>2,594,510</u>	<u>311,435</u>	<u>-</u>	<u>2,905,945</u>
	<u>\$ 610,069,191</u>	<u>\$ 45,579,653</u>	<u>\$ (3,914,417)</u>	<u>\$ 651,734,427</u>

The City has recorded \$nil contributed tangible capital assets in the current year (2021- \$nil).

TANGIBLE CAPITAL ASSETS - ACCUMULATED AMORTIZATION SEGMENTED BY FUND

Schedule 7 (continued) For the Year Ended December 31, 2022

	Opening Accumulated Amortization	Amortization	Disposals	Closing Accumulated Amortization	2022 Net Book Value	2021 Net Book Value
General Fund						
Land	\$ -	\$ -	\$ -	\$ -	\$ 12,081,340	\$ 12,194,090
Land improvements	(7,204,183)	(749,608)	2,891	(7,950,900)	14,668,778	14,524,724
Buildings	(23,124,727)	(1,049,641)	448,879	(23,725,489)	29,898,607	30,685,175
Machinery and equipment	(4,488,466)	(708,969)	252,310	(4,945,125)	3,554,124	3,355,831
Fleet	(10,576,771)	(1,671,247)	588,213	(11,659,805)	11,788,823	10,485,399
Roads	(54,150,224)	(3,273,349)	1,728,396	(55,695,177)	80,906,594	77,228,972
	<u>(99,544,371)</u>	<u>(7,452,814)</u>	<u>3,020,689</u>	<u>(103,976,496)</u>	<u>152,898,265</u>	<u>148,474,191</u>
Sanitation Fund						
Land improvements	(3,273,535)	(517,971)	-	(3,791,506)	11,081,619	4,493,894
Buildings	(408,412)	(31,358)	-	(439,770)	958,580	989,938
Machinery and equipment	(402,801)	(23,387)	-	(426,188)	438,572	461,960
Fleet	(1,914,769)	(380,687)	-	(2,295,456)	2,526,242	2,906,929
	<u>(5,999,517)</u>	<u>(953,402)</u>	<u>-</u>	<u>(6,952,920)</u>	<u>15,005,014</u>	<u>8,852,721</u>
Water Utility Fund						
Land	-	-	-	-	1,492,146	1,492,147
Land improvements	(188,745)	(9,385)	-	(198,130)	62,131	71,516
Buildings	(159,350)	(5,650)	-	(165,000)	130,237	135,888
Machinery and equipment	(611,935)	(330,353)	-	(942,288)	4,129,410	4,459,763
Fleet	(2,212,134)	(310,587)	40,333	(2,482,388)	1,980,480	2,293,190
Infrastructure	(126,511,901)	(4,852,935)	109,455	(131,255,381)	199,845,396	182,605,269
	<u>(129,684,065)</u>	<u>(5,508,910)</u>	<u>149,788</u>	<u>(135,043,187)</u>	<u>207,639,801</u>	<u>191,057,773</u>
Airport Fund						
Land	-	-	-	-	6,248,963	6,248,963
Land improvements	(8,276,340)	(402,822)	-	(8,679,162)	7,805,342	5,101,464
Buildings	(347,227)	(47,341)	-	(394,568)	1,354,184	1,121,288
Machinery and equipment	(368,568)	(40,346)	-	(408,914)	425,567	402,095
Fleet	(814,394)	(90,748)	-	(905,142)	1,090,958	1,181,706
	<u>(9,806,529)</u>	<u>(581,256)</u>	<u>-</u>	<u>(10,387,786)</u>	<u>16,925,014</u>	<u>14,055,516</u>
Consolidated Entities						
PAPLB	(796,437)	(302,619)	-	(1,099,056)	661,717	652,901
NCSWMC	(510,928)	(25,090)	-	(536,018)	609,155	634,245
	<u>(1,307,365)</u>	<u>(327,709)</u>	<u>-</u>	<u>(1,635,074)</u>	<u>1,270,872</u>	<u>1,287,146</u>
	<u>\$ (246,341,847)</u>	<u>\$ (14,824,091)</u>	<u>\$ 3,170,477</u>	<u>\$ (257,995,463)</u>	<u>\$ 393,738,966</u>	<u>\$ 363,727,347</u>

SCHEDULE OF FUND BALANCES SEGMENTED BY FUND

Schedule 8 For the Year Ended December 31, 2022

	2021	Surplus (Deficit)	Net Allocations	2022
General Fund				
Fiscal Stabilization	\$ 10,235,307	\$ 8,562,005	\$ (2,906,735)	\$ 15,890,577
Police building reserve	(220,307)		220,307	-
Tangible capital assets (Schedule 7)	148,474,190	-	4,424,075	152,898,265
Work in progress	16,492,628	-	16,650,334	33,142,962
Amounts recovered from future revenue				
RBC loan - West Hill redevelopment	(143,400)	-	22,300	(121,100)
RBC loan - Golf course irrigation	(1,970,000)	-	65,000	(1,905,000)
RBC loan - Transit buses	(1,622,000)	-	252,000	(1,370,000)
MFC loan - Aquatic and Arenas Recreation Centre	-	-	(16,000,000)	(16,000,000)
Internal loan				
Water meter replacement	3,468,472	-	(449,925)	3,018,547
	<u>174,714,890</u>	<u>8,562,005</u>	<u>2,277,356</u>	<u>185,554,251</u>
Sanitation Fund				
Tangible capital assets (Schedule 7)	8,852,721	-	6,152,293	15,005,014
Work in progress	6,423,934	-	(6,423,934)	-
Sanitation improvement	<u>(4,765,371)</u>	<u>(73,828)</u>	<u>6,699,496</u>	<u>1,860,297</u>
Amount recovered from future revenue				
MFC loan - Waste Cell Construction	-	-	(6,260,000)	(6,260,000)
	<u>10,511,284</u>	<u>(73,828)</u>	<u>167,855</u>	<u>10,605,311</u>
Water Utility Fund				
Tangible capital assets (Schedule 7)	191,057,772	-	16,582,029	207,639,801
Work in progress	18,025,868	-	(16,327,779)	1,698,089
Water utility improvement	(19,893,816)	4,633,439	13,443,055	(1,817,321)
Amounts recovered from future revenue				
MFC loan - Raw Water Pump House	-	-	(12,803,000)	(12,803,000)
MFC loan - (WWTP - Detailed Design	-	-	(2,400,000)	(2,400,000)
CMHC loan - Water treatment plant	(1,994,723)	-	639,133	(1,355,590)
RBC loan - Reservoir	(6,242,000)	-	206,000	(6,036,000)
RBC loan - Reservoir upgrades	(5,841,000)	-	193,000	(5,648,000)
Internal loan				
Water meter replacement	<u>(3,468,472)</u>	<u>-</u>	<u>449,925</u>	<u>(3,018,547)</u>
	<u>171,643,629</u>	<u>4,633,439</u>	<u>(17,637)</u>	<u>176,259,431</u>

SCHEDULE OF FUND BALANCES SEGMENTED BY FUND

Schedule 8 (Continued) For the Year Ended December 31, 2022

	<u>2021</u>	<u>(Deficit)</u>	<u>Allocations</u>	<u>2022</u>
Land Fund				
Land development	(4,726,246)	1,766,638	1,047,416	(1,912,192)
Amount recovered from future revenue				
RBC - West Hill redevelopment	(1,290,600)	-	200,700	(1,089,900)
MFC loan - Marquis Road West Extension	<u>-</u>	<u>-</u>	<u>(3,400,000)</u>	<u>(3,400,000)</u>
	<u>(6,016,846)</u>	<u>1,766,638</u>	<u>(2,151,884)</u>	<u>(6,402,092)</u>
Airport Fund				
Tangible capital assets (Schedule 7)	14,055,516	-	2,869,498	16,925,014
Work in progress	290,378	-	414,461	704,839
Airport improvement	<u>354,060</u>	<u>2,465,159</u>	<u>(2,710,171)</u>	<u>109,048</u>
	<u>14,699,954</u>	<u>2,465,159</u>	<u>573,788</u>	<u>17,738,901</u>
Consolidated Entities				
Prince Albert Public Library Board	1,608,579	345,275	-	1,914,648
North Central Sask Waste Management	<u>1,049,263</u>	<u>(48,672)</u>	<u>-</u>	<u>1,000,589</u>
	<u>2,657,842</u>	<u>296,603</u>	<u>-</u>	<u>2,915,237</u>
	\$ <u>368,210,753</u>	\$ <u>17,650,016</u>	\$ <u>849,478</u>	\$ <u>386,671,039</u>

SCHEDULE OF RESERVES SEGMENTED BY FUND

Schedule 9 For the Year Ended December 31, 2022

	2021	Allocations	2022
General Fund			
Affordable Housing Reserve	\$ 666,892	\$ (103,217)	\$ 563,675
Alfred Jenkins Field House Improvements	357,424	52,556	409,980
Arena Improvements	9,626	33,431	43,057
Capital Works Committed	497,478	(43,830)	453,648
Civic Facilities	182,241	(34,853)	147,388
Cemetery Improvements	24,500	15,355	39,855
Community Services Building	7,222	1,663	8,885
Community Services Land Fund	188,112	(19,932)	168,180
Destination Marketing Levy	721,162	198,660	919,822
Downtown Improvement	242,856	9,526	252,382
E A Rawlinson Mechanical Equipment	(45,349)	10,000	(35,349)
E A Rawlinson Facility Fee	148,821	(9,546)	139,275
Equipment and Fleet	4,887,486	561,059	5,448,545
Fire Equipment	913,149	(229,196)	683,953
Future Infrastructure	2,347,859	(1,469,039)	878,820
Golf Course Improvements	188,874	21,750	210,624
Golf Course Equip and Golf Carts	182,047	92,023	274,070
Group Insurance	700,353	21,923	722,276
Information Technology	132,267	291,420	423,687
Kinsmen Water Park Surcharge	31,668	8,134	39,802
Minor Softball	24,898	13,606	38,504
Northern Housing Development	99,043	-	99,043
PA Slo Pitch	88,087	16,101	104,188
PA Downtown Business Improvement District Operating	100,261	33,124	133,385
PA Golf and Curling Club Mechanical Equipment	7,001	10,000	17,001
Pehonan Parkway	307,491	82,000	389,491
Police Service Protection Policy	463,777	(107,641)	356,136
Police Capital	73,880	54,068	127,948
Police Equipment	460,419	(111,172)	349,247
Police Operating	496,037	(48,198)	447,839
Project Beach Volleyball Courts	25,153	3,184	28,337
Project Triple Play	5,876	-	5,876
Public Art Capital	96,975	(65,911)	31,064
Public Transit	741,741	155,320	897,061
Safety	132,372	(76,427)	55,945
Snow Management	(697,927)	-	(697,927)
	<u>\$ 14,809,772</u>	<u>\$ (634,059)</u>	<u>\$ 14,175,713</u>

SCHEDULE OF RESERVES SEGMENTED BY FUND

Schedule 9 (continued) For the Year Ended December 31, 2022

	<u>2021</u>	<u>Allocations</u>	<u>2022</u>
Sanitation Fund			
Sanitation Capital Works	\$ <u>163,866</u>	\$ <u>(163,866)</u>	\$ <u>-</u>
Water Utility Fund			
Waterworks Capital Works	<u>196,116</u>	<u>506,500</u>	<u>702,616</u>
Land Fund			
Development Levies	(4,455,605)	16,166	(4,439,439)
Future Land Purchases	22,665	(902)	21,763
Planning and Marketing	<u>425,494</u>	<u>(3,837)</u>	<u>421,657</u>
	<u>(4,007,446)</u>	<u>11,427</u>	<u>(3,996,019)</u>
Airport Fund			
Airport Capital Works	360,681	(147,582)	213,099
Airport Maintenance	60,000	10,000	70,000
Airport - Passenger Facilities Fees	<u>2,629,216</u>	<u>(431,898)</u>	<u>2,197,318</u>
	<u>3,049,897</u>	<u>(569,480)</u>	<u>2,480,417</u>
	<u>\$ 14,212,205</u>	<u>\$ (849,478)</u>	<u>\$ 13,362,727</u>

SCHEDULE OF FUNDS HELD IN TRUST

Schedule 10 As at December 31, 2022

	<u>2022</u>	<u>2021</u>
FINANCIAL ASSETS		
Cash	\$ 589,752	\$ 660,801
Due from City of Prince Albert	<u>-</u>	<u>(98,632)</u>
NET ASSETS	<u>\$ 589,752</u>	<u>\$ 562,169</u>
LIABILITIES		
Trust funds held for others - General Fund	<u>\$ 589,752</u>	<u>\$ 562,169</u>
NET LIABILITIES	<u>\$ 589,752</u>	<u>\$ 562,169</u>

SCHEDULE OF TRUST FUND TRANSACTIONS

Schedule 11 For the Year Ended December 31, 2022

	<u>2021</u>	<u>Additions</u>	<u>Expenses</u>	<u>2022</u>
Diefenbaker Trust	\$ 417,423	\$ 13,141	\$ -	\$ 430,564
John Vandale Trust	1,779	49	244	1,584
Heritage Center - Winterburn Estate	3,500	110	-	3,610
Herschel Davidner Trust Fund	32,961	1,032	-	33,993
PA Golf and Curling Club Trust	23,208	10,888	-	34,096
Veteran's Care of Graves Trust	<u>83,298</u>	<u>2,607</u>	<u>-</u>	<u>85,905</u>
	<u>\$ 562,169</u>	<u>\$ 27,827</u>	<u>\$ 244</u>	<u>\$ 589,752</u>



City of
**Prince
Albert**

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