

THE CITY OF PRINCE ALBERT



GENERAL FUND BUDGET FOR YEAR ENDING DECEMBER 31, 2021

CITY OF PRINCE ALBERT
GENERAL FUND
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CITY OF PRINCE ALBERT
GENERAL FUND
LETTER OF TRANSMITTAL

February 1, 2021

This document represents The City of Prince Albert's General Fund Budget for 2021.

The General Fund accounts for the widest variety of City activities. The costs of policing, fire and emergency services, streets and roads, transit operations, parks, recreation, building maintenance as well as the majority of administrative costs of the City are shown in this fund. Although most areas of service within the General Fund will have some revenue that is used to help offset the cost of the service provided, the bulk of the costs within the General Fund are funded by the property tax levy.

The other Funds that make up the balance of The City of Prince Albert's activities are: Water Utility Fund, Sanitation Fund, Airport Fund, and Land Fund.

The City of Prince Albert has moved towards presenting its budget document pursuant to industry best practices. The 2021 Budget Document presents all General Fund revenues and all General Fund expenses in a single table, but then further segments those values by operating areas sorted by Departments and Functional Areas. Overall the reformatting makes the ongoing comparison of Budgets and Financial Statements more understandable and meaningful.

A few notable comments to make with respect to the information within the City's Budget are:

1. In 2020, The City received funding from the Saskatchewan Government Municipal Economic Enhancement Program (MEEP) and funding from the Federal Government Safe Restart Program (SRP). The 2020 remaining funds from these sources is estimated at \$2.9 million depending on the final year-end financial impact due to the pandemic. These remaining funds will be able to cover the estimated \$2.14 million of COVID-19 losses estimated for 2021. In addition, City Council approved that \$582,000 of the remaining funds be used to balance the 2021 Budget and offset increased funding to the Information Technology Reserve and Community Clubs.
2. The Police Service Budget is determined by the Board of Police Commissioners. The Board's role is then to submit a request to the City for the necessary funding for the cost of policing.

The City of Prince Albert's 2021 General Fund Budget recognizes projected revenues necessary to fund operating expenses, capital projects, and transfers to reserves.



Cheryl Tkachuk, CPA, CMA, CPHR
Director of Financial Services

CITY OF PRINCE ALBERT
GENERAL FUND

FUNCTIONAL AREA: GENERAL FUND CONSOLIDATED

	2021 Budget	2020 Budget	(Favourable) Unfavourable Change
REVENUES			
Taxation	(\$41,154,280)	(\$40,396,280)	(\$758,000)
User Charges and Fees	(8,335,830)	(8,273,970)	(61,860)
Operating Grants and Donations	(11,625,640)	(11,390,730)	(234,910)
Grants in Lieu of Taxes	(7,765,960)	(7,759,860)	(6,100)
Interest and Penalties	(1,099,050)	(1,211,330)	112,280
Sundry	(365,000)	(479,980)	114,980
Total Revenues	(70,345,760)	(69,512,150)	(833,610)
EXPENSES			
Council Remuneration	426,620	435,260	(8,640)
Salaries Wages and Benefits	41,244,860	40,341,230	903,630
Contracted and General Services	5,873,020	5,570,410	302,610
Financial Charges	150,000	149,880	120
Grants and Donations	3,368,560	3,354,240	14,320
Utilities	2,761,900	2,632,220	129,680
Interest on Long Term Debt	341,850	158,620	183,230
Fleet Expenses	3,414,950	3,634,950	(220,000)
Maintenance Materials and Supplies	5,902,540	5,386,140	516,400
Insurance	546,510	499,620	46,890
Bad Debt Expense	152,400	152,500	(100)
Total Expenses	64,183,210	62,315,070	1,868,140
Operating (Surplus) Deficit	(6,162,550)	(7,197,080)	1,034,530
CAPITAL AND INTERFUND TRANSACTIONS			
Amortization	7,600,000	7,600,000	0
Interfund Transfers	(4,049,830)	(3,580,960)	(468,870)
Capital and Interfund Transactions	3,550,170	4,019,040	(468,870)
TOTAL (SURPLUS) DEFICIT	(2,612,380)	(3,178,040)	565,660
Allocations:			
Capital Expenditures	5,070,000	5,232,000	(162,000)
Reserve Allocations	5,457,880	5,287,040	170,840
Principal Payments on Loans	266,500	259,000	7,500
Estimated COVID-19 2021 Losses	2,137,904	0	2,137,904
Available COVID-19 Funding from 2020	(2,719,904)	0	(2,719,904)
Non-Cash Adjustment - Depreciation	(7,600,000)	(7,600,000)	0
	2,612,380	3,178,040	(565,660)
Balanced Budget - (Surplus) Deficit	0	0	0

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: GENERAL GOVERNMENT
FUNCTIONAL AREA: GENERAL GOVERNMENT

	2021 Budget	2020 Budget	(Favourable) Unfavourable Change
REVENUES			
Taxation	(\$41,076,280)	(\$40,318,280)	(\$758,000)
User Charges and Fees	(20,000)	(20,000)	0
Operating Grants and Donations	(7,180,000)	(7,230,000)	50,000
Grants in Lieu of Taxes	(7,765,960)	(7,759,860)	(6,100)
Interest and Penalties	(649,050)	(706,330)	57,280
Sundry	(25,000)	(25,000)	0
Total Revenues	(56,716,290)	(56,059,470)	(656,820)
EXPENSES			
Salaries Wages and Benefits	367,700	67,900	299,800
Contracted and General Services	83,000	10,000	73,000
Financial Charges	58,590	58,590	0
Grants and Donations	71,500	143,000	(71,500)
Interest on Long Term Debt	206,930	5,900	201,030
Fleet Expenses	(143,650)	1,420	(145,070)
Maintenance Materials and Supplies	40,570	36,780	3,790
Insurance	263,940	238,640	25,300
Bad Debt Expense	120,000	120,100	(100)
Total Expenses	1,068,580	682,330	386,250
Operating (Surplus) Deficit	(55,647,710)	(55,377,140)	(270,570)
CAPITAL AND INTERFUND TRANSACTIONS			
Amortization	7,600,000	7,600,000	0
Interfund Transfers	(4,049,830)	(3,580,960)	(468,870)
Capital and Interfund Transactions	3,550,170	4,019,040	(468,870)
TOTAL (SURPLUS) DEFICIT	(52,097,540)	(51,358,100)	(739,440)

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$3,000)	(\$3,000)	\$0
Sundry	(800)	(86,300)	85,500
Total Revenues	(3,800)	(89,300)	85,500
EXPENSES			
Salaries Wages and Benefits	575,340	576,180	(840)
Contracted and General Services	15,750	52,590	(36,840)
Maintenance Materials and Supplies	25,750	109,340	(83,590)
Total Expenses	616,840	738,110	(121,270)
Operating (Surplus) Deficit	613,040	648,810	(35,770)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	613,040	648,810	(35,770)

	2021	2020	(Favourable) Unfavourable
	Budget	Budget	Change
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$451,920	\$452,630	(\$710)
Contracted and General Services	31,200	1,200	30,000
Maintenance Materials and Supplies	47,640	44,440	3,200
Total Expenses	530,760	498,270	32,490
Operating (Surplus) Deficit	530,760	498,270	32,490
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	530,760	498,270	32,490

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Council Remuneration	\$100,260	\$101,260	(\$1,000)
Salaries Wages and Benefits	79,400	80,390	(990)
Maintenance Materials and Supplies	15,480	16,080	(600)
Total Expenses	195,140	197,730	(2,590)
Operating (Surplus) Deficit	195,140	197,730	(2,590)
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	195,140	197,730	(2,590)

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Council Remuneration	\$326,360	\$334,000	(\$7,640)
Salaries Wages and Benefits	30,260	30,270	(10)
Contracted and General Services	0	2,500	(2,500)
Maintenance Materials and Supplies	27,560	25,060	2,500
Total Expenses	384,180	391,830	(7,650)
Operating (Surplus) Deficit	384,180	391,830	(7,650)
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	384,180	391,830	(7,650)

	2021	2020	(Favourable) Unfavourable
	Budget	Budget	Change
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$41,360	\$41,340	\$20
Contracted and General Services	362,700	336,200	26,500
Maintenance Materials and Supplies	1,270	1,770	(500)
Total Expenses	405,330	379,310	26,020
Operating (Surplus) Deficit	405,330	379,310	26,020
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	405,330	379,310	26,020

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: CORPORATE SERVICES
 FUNCTIONAL AREA: CORPORATE COMMUNICATIONS

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$204,660	\$190,580	\$14,080
Contracted and General Services	24,000	30,000	(6,000)
Maintenance Materials and Supplies	68,000	52,440	15,560
Total Expenses	296,660	273,020	23,640
Operating (Surplus) Deficit	296,660	273,020	23,640
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	296,660	273,020	23,640

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$490,350	\$479,310	\$11,040
Contracted and General Services	30,000	10,000	20,000
Maintenance Materials and Supplies	57,560	83,110	(25,550)
Total Expenses	577,910	572,420	5,490
Operating (Surplus) Deficit	577,910	572,420	5,490
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	577,910	572,420	5,490

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: CORPORATE SERVICES
 FUNCTIONAL AREA: OCCUPATIONAL HEALTH AND SAFETY

	2021	2020	(Favourable) Unfavourable
	Budget	Budget	Change
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$118,100	\$118,100	\$0
Fleet Expenses	8,840	8,340	500
Maintenance Materials and Supplies	50,310	45,650	4,660
Total Expenses	177,250	172,090	5,160
Operating (Surplus) Deficit	177,250	172,090	5,160
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	177,250	172,090	5,160

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$670,300	\$762,540	(\$92,240)
Contracted and General Services	51,840	36,000	15,840
Maintenance Materials and Supplies	553,220	225,450	327,770
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Total Expenses	1,275,360	1,023,990	251,370
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Operating (Surplus) Deficit	1,275,360	1,023,990	251,370
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CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	1,275,360	1,023,990	251,370
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CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: PLANNING AND DEVELOPMENT SERVICES
 FUNCTIONAL AREA: PLANNING

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$111,500)	(\$107,500)	(\$4,000)
Operating Grants and Donations	0	(60,000)	60,000
Total Revenues	(111,500)	(167,500)	56,000
EXPENSES			
Salaries Wages and Benefits	661,800	535,350	126,450
Contracted and General Services	3,100	1,000	2,100
Maintenance Materials and Supplies	37,200	21,000	16,200
Total Expenses	702,100	557,350	144,750
Operating (Surplus) Deficit	590,600	389,850	200,750
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	590,600	389,850	200,750

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: PLANNING AND DEVELOPMENT SERVICES
 FUNCTIONAL AREA: BUILDING INSPECTIONS

	2021 Budget	2020 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$220,000)	(\$250,000)	\$30,000
Total Revenues	(220,000)	(250,000)	30,000
EXPENSES			
Salaries Wages and Benefits	298,720	297,180	1,540
Fleet Expenses	8,840	16,680	(7,840)
Maintenance Materials and Supplies	11,190	12,550	(1,360)
Total Expenses	318,750	326,410	(7,660)
Operating (Surplus) Deficit	98,750	76,410	22,340
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	98,750	76,410	22,340

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: PLANNING AND DEVELOPMENT SERVICES
FUNCTIONAL AREA: ECONOMIC DEVELOPMENT

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$295,000)	(\$295,000)	\$0
Total Revenues	(295,000)	(295,000)	0
EXPENSES			
Salaries Wages and Benefits	170,920	167,770	3,150
Contracted and General Services	10,000	10,000	0
Grants and Donations	245,000	22,500	222,500
Maintenance Materials and Supplies	12,750	12,900	(150)
Total Expenses	438,670	213,170	225,500
Operating (Surplus) Deficit	143,670	(81,830)	225,500
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	143,670	(81,830)	225,500

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: PLANNING AND DEVELOPMENT SERVICES
 FUNCTIONAL AREA: BYLAW ENFORCEMENT

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$197,280	\$0	\$197,280
Contracted and General Services	81,600	0	81,600
Fleet Expenses	17,680	0	17,680
Maintenance Materials and Supplies	8,200	0	8,200
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Total Expenses	304,760	0	304,760
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Operating (Surplus) Deficit	304,760	0	304,760
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CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	304,760	0	304,760
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CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: FINANCIAL SERVICES
FUNCTIONAL AREA: ASSESSMENT AND TAXATION

	2021 Budget	2020 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$40,000)	(\$40,000)	\$0
Total Revenues	(40,000)	(40,000)	0
EXPENSES			
Salaries Wages and Benefits	779,160	719,560	59,600
Contracted and General Services	4,900	16,700	(11,800)
Fleet Expenses	8,850	10,450	(1,600)
Maintenance Materials and Supplies	79,640	79,350	290
Total Expenses	872,550	826,060	46,490
Operating (Surplus) Deficit	832,550	786,060	46,490
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	832,550	786,060	46,490

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$75,410	\$72,720	\$2,690
Maintenance Materials and Supplies	28,500	31,000	(2,500)
Total Expenses	103,910	103,720	190
Operating (Surplus) Deficit	103,910	103,720	190
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	103,910	103,720	190

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: FINANCIAL SERVICES
FUNCTIONAL AREA: FINANCIAL SERVICES AND PAYROLL

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$25,000)	(\$35,000)	\$10,000
Sundry	(17,000)	(18,000)	1,000
Total Revenues	(42,000)	(53,000)	11,000
EXPENSES			
Salaries Wages and Benefits	1,214,220	1,183,670	30,550
Contracted and General Services	2,100	1,500	600
Financial Charges	1,330	1,330	0
Fleet Expenses	1,520	1,430	90
Maintenance Materials and Supplies	224,440	226,760	(2,320)
Total Expenses	1,443,610	1,414,690	28,920
Operating (Surplus) Deficit	1,401,610	1,361,690	39,920
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	1,401,610	1,361,690	39,920

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: FINANCIAL SERVICES
FUNCTIONAL AREA: PURCHASING AND STORES

	2021 Budget	2020 Budget	(Favourable) Unfavourable Change
REVENUES			
Sundry	\$0	(\$31,500)	\$31,500
Total Revenues	0	(31,500)	31,500
EXPENSES			
Salaries Wages and Benefits	334,010	379,810	(45,800)
Financial Charges	5,600	5,600	0
Fleet Expenses	5,520	5,210	310
Maintenance Materials and Supplies	17,030	52,490	(35,460)
Total Expenses	362,160	443,110	(80,950)
Operating (Surplus) Deficit	362,160	411,610	(49,450)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	362,160	411,610	(49,450)

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: FINANCIAL SERVICES
 FUNCTIONAL AREA: PARKING TICKETS AND METERS

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$975,470)	(\$912,780)	(\$62,690)
Interest and Penalties	(450,000)	(505,000)	55,000
Sundry	(35,820)	(32,700)	(3,120)
Total Revenues	(1,461,290)	(1,450,480)	(10,810)
EXPENSES			
Salaries Wages and Benefits	361,310	366,860	(5,550)
Contracted and General Services	100,280	90,100	10,180
Financial Charges	4,150	4,150	0
Utilities	7,300	7,330	(30)
Fleet Expenses	28,020	19,230	8,790
Maintenance Materials and Supplies	91,060	84,010	7,050
Insurance	1,520	1,440	80
Bad Debt Expense	32,400	32,400	0
Total Expenses	626,040	605,520	20,520
Operating (Surplus) Deficit	(835,250)	(844,960)	9,710
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	(835,250)	(844,960)	9,710

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: FIRE SERVICES
 FUNCTIONAL AREA: FIRE ADMINISTRATION

	2021	2020	(Favourable) Unfavourable
	Budget	Budget	Change
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$1,108,970	\$1,040,880	\$68,090
Maintenance Materials and Supplies	61,550	56,350	5,200
Insurance	150	150	0
Total Expenses	1,170,670	1,097,380	73,290
Operating (Surplus) Deficit	1,170,670	1,097,380	73,290
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	1,170,670	1,097,380	73,290

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: FIRE SERVICES
FUNCTIONAL AREA: FIRE FIGHTING

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$301,430)	(\$295,250)	(\$6,180)
Sundry	(43,600)	(47,300)	3,700
Total Revenues	(345,030)	(342,550)	(2,480)
EXPENSES			
Salaries Wages and Benefits	5,682,190	5,675,670	6,520
Contracted and General Services	1,000	45,400	(44,400)
Maintenance Materials and Supplies	153,100	113,200	39,900
Total Expenses	5,836,290	5,834,270	2,020
Operating (Surplus) Deficit	5,491,260	5,491,720	(460)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	5,491,260	5,491,720	(460)

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: FIRE SERVICES
FUNCTIONAL AREA: FIRE PREVENTION

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$4,000)	(\$4,000)	\$0
Total Revenues	(4,000)	(4,000)	0
EXPENSES			
Salaries Wages and Benefits	294,270	287,130	7,140
Maintenance Materials and Supplies	12,010	9,960	3,050
Total Expenses	306,280	297,090	10,190
Operating (Surplus) Deficit	302,280	293,090	10,190
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	302,280	293,090	10,190

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: FIRE SERVICES
FUNCTIONAL AREA: FIRE FLEET AND EQUIPMENT

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$5,000)	(\$5,000)	\$0
Total Revenues	(5,000)	(5,000)	0
EXPENSES			
Salaries Wages and Benefits	1,850	1,850	0
Fleet Expenses	517,830	496,270	21,560
Maintenance Materials and Supplies	124,830	119,460	5,370
Insurance	160	160	0
Total Expenses	644,670	617,740	26,930
Operating (Surplus) Deficit	639,670	612,740	26,930
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	639,670	612,740	26,930

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: FIRE SERVICES
 FUNCTIONAL AREA: FIRE BUILDING MAINTENANCE

	2021	2020	(Favourable) Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$11,480	\$11,480	\$0
Contracted and General Services	2,500	2,500	0
Utilities	38,570	39,070	(500)
Maintenance Materials and Supplies	31,000	31,000	0
Insurance	2,950	2,880	70
Total Expenses	86,500	86,930	(430)
Operating (Surplus) Deficit	86,500	86,930	(430)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	86,500	86,930	(430)

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: ALFRED JENKINS FIELD HOUSE

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$538,250)	(\$538,250)	\$0
Operating Grants and Donations	(3,000)	(3,000)	0
Sundry	(83,500)	(83,500)	0
Total Revenues	(624,750)	(624,750)	0
EXPENSES			
Salaries Wages and Benefits	494,580	494,760	(180)
Contracted and General Services	50,820	50,820	0
Financial Charges	14,690	14,690	0
Utilities	161,290	148,490	12,800
Fleet Expenses	7,600	7,170	430
Maintenance Materials and Supplies	79,170	78,200	970
Insurance	33,240	27,100	6,140
Total Expenses	841,390	821,230	20,160
Operating (Surplus) Deficit	216,640	196,480	20,160
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	216,640	196,480	20,160

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: ART HAUSER CENTRE

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$800,280)	(\$800,280)	\$0
Sundry	(9,460)	(9,460)	0
Total Revenues	(809,740)	(809,740)	0
EXPENSES			
Salaries Wages and Benefits	735,100	734,540	560
Contracted and General Services	24,370	24,370	0
Financial Charges	12,710	12,710	0
Utilities	317,920	308,220	9,700
Fleet Expenses	45,810	43,220	2,590
Maintenance Materials and Supplies	284,570	283,970	600
Insurance	55,060	53,310	1,750
Total Expenses	1,475,540	1,460,340	15,200
Operating (Surplus) Deficit	665,800	650,600	15,200
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	665,800	650,600	15,200

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: COMMUNITY SERVICES
 FUNCTIONAL AREA: ART CENTRE

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$60,000)	(\$62,440)	\$2,440
Operating Grants and Donations	(10,000)	(9,000)	(1,000)
Total Revenues	(70,000)	(71,440)	1,440
EXPENSES			
Salaries Wages and Benefits	103,650	109,070	(5,420)
Contracted and General Services	55,600	55,600	0
Financial Charges	2,420	2,420	0
Utilities	15,300	14,100	1,200
Maintenance Materials and Supplies	25,580	26,380	(800)
Insurance	1,720	1,590	130
Total Expenses	204,270	209,160	(4,890)
Operating (Surplus) Deficit	134,270	137,720	(3,450)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	134,270	137,720	(3,450)

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: COMMUNITY SERVICES
 FUNCTIONAL AREA: BERNICE SAYESE CENTRE

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$11,500)	(\$10,850)	(\$650)
Total Revenues	(11,500)	(10,850)	(650)
EXPENSES			
Salaries Wages and Benefits	7,640	7,640	0
Contracted and General Services	6,000	6,000	0
Grants and Donations	16,580	16,580	0
Utilities	34,360	37,360	(3,000)
Maintenance Materials and Supplies	7,450	7,450	0
Insurance	4,390	4,030	360
Total Expenses	76,420	79,060	(2,640)
Operating (Surplus) Deficit	64,920	68,210	(3,290)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	64,920	68,210	(3,290)

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: CEMETERY

	2021	2020	(Favourable) Unfavourable
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$131,000)	(\$131,000)	\$0
Sundry	(10,000)	(8,000)	(2,000)
Total Revenues	(141,000)	(139,000)	(2,000)
EXPENSES			
Salaries Wages and Benefits	154,090	154,090	0
Contracted and General Services	2,500	500	2,000
Utilities	5,070	5,070	0
Fleet Expenses	48,980	46,210	2,770
Maintenance Materials and Supplies	29,000	29,000	0
Insurance	390	360	30
Total Expenses	240,030	235,230	4,800
Operating (Surplus) Deficit	99,030	96,230	2,800
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	99,030	96,230	2,800

CITY OF PRINCE ALBERT
GENERAL FUND

FUNCTIONAL AREA: CITY HALL - FACILITIES MAINTENANCE

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$149,950	\$156,150	(\$6,200)
Contracted and General Services	109,140	109,140	0
Utilities	96,280	90,080	6,200
Fleet Expenses	390	370	20
Maintenance Materials and Supplies	42,350	41,290	1,060
Insurance	10,120	9,530	590
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Total Expenses	408,230	406,560	1,670
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Operating (Surplus) Deficit	408,230	406,560	1,670
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CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	408,230	406,560	1,670
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CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: COMMUNITY SERVICES
 FUNCTIONAL AREA: COMMUNITY CLUBS

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$29,180)	(\$29,180)	\$0
Total Revenues	(29,180)	(29,180)	0
EXPENSES			
Salaries Wages and Benefits	22,660	20,000	2,660
Contracted and General Services	15,000	15,000	0
Grants and Donations	180,220	160,220	20,000
Utilities	173,360	165,260	8,100
Fleet Expenses	770	730	40
Maintenance Materials and Supplies	5,700	5,700	0
Insurance	28,430	29,410	(980)
Total Expenses	426,140	396,320	29,820
Operating (Surplus) Deficit	396,960	367,140	29,820
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	396,960	367,140	29,820

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: COMMUNITY SERVICES
 FUNCTIONAL AREA: COMMUNITY SERVICES ADMINISTRATION

	2021 Budget	2020 Budget	(Favourable) Unfavourable Change
REVENUES			
Operating Grants and Donations	(\$27,500)	(\$5,000)	(\$22,500)
Total Revenues	(27,500)	(5,000)	(22,500)
EXPENSES			
Salaries Wages and Benefits	497,320	484,140	13,180
Utilities	400	400	0
Fleet Expenses	1,780	1,680	100
Maintenance Materials and Supplies	49,050	54,560	(5,510)
Total Expenses	548,550	540,780	7,770
Operating (Surplus) Deficit	521,050	535,780	(14,730)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	521,050	535,780	(14,730)

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: COOKE MUNICIPAL GOLF COURSE

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$1,089,100)	(\$1,089,100)	\$0
Operating Grants and Donations	(26,000)	(26,000)	0
Total Revenues	(1,115,100)	(1,115,100)	0
EXPENSES			
Salaries Wages and Benefits	351,030	351,280	(250)
Contracted and General Services	178,480	178,480	0
Financial Charges	13,000	13,000	0
Grants and Donations	65,200	65,200	0
Utilities	94,700	24,900	69,800
Interest on Long Term Debt	68,330	70,630	(2,300)
Fleet Expenses	201,710	198,730	2,980
Maintenance Materials and Supplies	134,240	133,470	770
Insurance	2,360	2,210	150
Total Expenses	1,109,050	1,037,900	71,150
Operating (Surplus) Deficit	(6,050)	(77,200)	71,150
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	(6,050)	(77,200)	71,150

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: PRINCE GOLF AND CURLING CENTRE

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$5,620	\$5,620	\$0
Fleet Expenses	2,320	2,190	130
Maintenance Materials and Supplies	12,880	12,880	0
Insurance	8,780	7,060	1,720
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Total Expenses	29,600	27,750	1,850
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Operating (Surplus) Deficit	29,600	27,750	1,850
<hr/>			
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	29,600	27,750	1,850
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CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: COMMUNITY SERVICES
 FUNCTIONAL AREA: EA RAWLINSON CENTRE

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$717,800)	(\$717,800)	\$0
Operating Grants and Donations	(2,500)	(2,500)	0
Sundry	(65,000)	(65,000)	0
Total Revenues	(785,300)	(785,300)	0
EXPENSES			
Salaries Wages and Benefits	533,170	533,110	60
Contracted and General Services	343,310	343,310	0
Financial Charges	13,000	13,000	0
Utilities	125,430	115,230	10,200
Maintenance Materials and Supplies	151,200	152,000	(800)
Insurance	10,700	10,270	430
Total Expenses	1,176,810	1,166,920	9,890
Operating (Surplus) Deficit	391,510	381,620	9,890
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	391,510	381,620	9,890

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: COMMUNITY SERVICES
 FUNCTIONAL AREA: CITY BEAUTIFICATION

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$20,080	\$20,080	\$0
Contracted and General Services	35,000	35,000	0
Maintenance Materials and Supplies	20,720	20,720	0
Total Expenses	75,800	75,800	0
Operating (Surplus) Deficit	75,800	75,800	0
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	75,800	75,800	0

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: COMMUNITY SERVICES
 FUNCTIONAL AREA: FRANK J. DUNN SWIMMING POOL

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$215,000)	(\$215,000)	\$0
Sundry	(5,400)	(5,400)	0
Total Revenues	(220,400)	(220,400)	0
EXPENSES			
Salaries Wages and Benefits	373,040	373,020	20
Contracted and General Services	29,620	29,620	0
Financial Charges	5,200	5,200	0
Maintenance Materials and Supplies	318,330	317,580	750
Total Expenses	726,190	725,420	770
Operating (Surplus) Deficit	505,790	505,020	770
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	505,790	505,020	770

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: COMMUNITY SERVICES
 FUNCTIONAL AREA: PRINCE ALBERT PUBLIC LIBRARY - MAINTENANCE

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$6,260	\$6,260	\$0
Utilities	850	820	30
Maintenance Materials and Supplies	7,380	7,380	0
Insurance	6,460	6,090	370
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Total Expenses	20,950	20,550	400
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Operating (Surplus) Deficit	20,950	20,550	400
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CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	20,950	20,550	400
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CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: KINSMEN ARENA

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$332,420)	(\$332,420)	\$0
Sundry	(6,090)	(6,090)	0
Total Revenues	(338,510)	(338,510)	0
EXPENSES			
Salaries Wages and Benefits	285,210	287,890	(2,680)
Contracted and General Services	2,700	2,700	0
Financial Charges	7,030	7,030	0
Utilities	140,230	133,930	6,300
Fleet Expenses	26,210	24,730	1,480
Maintenance Materials and Supplies	72,250	66,150	6,100
Insurance	6,600	6,050	550
Total Expenses	540,230	528,480	11,750
Operating (Surplus) Deficit	201,720	189,970	11,750
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	201,720	189,970	11,750

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$41,580	\$41,580	\$0
Contracted and General Services	12,980	6,980	6,000
Utilities	26,900	7,900	19,000
Fleet Expenses	15,770	14,880	890
Maintenance Materials and Supplies	26,600	19,700	6,900
Insurance	4,160	1,910	2,250
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Total Expenses	127,990	92,950	35,040
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Operating (Surplus) Deficit	127,990	92,950	35,040
<hr/>			
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	127,990	92,950	35,040
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	2021	2020	(Favourable) Unfavourable
	Budget	Budget	Change
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$10,460	\$15,900	(\$5,440)
Contracted and General Services	23,080	21,800	1,280
Fleet Expenses	32,070	30,250	1,820
Maintenance Materials and Supplies	21,040	16,420	4,620
Insurance	2,980	2,770	210
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Total Expenses	89,630	87,140	2,490
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Operating (Surplus) Deficit	89,630	87,140	2,490
<hr/>			
CAPITAL AND INTERFUND TRANSACTIONS			
<hr/>			
TOTAL (SURPLUS) DEFICIT	89,630	87,140	2,490
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CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: KINSMEN WATER PARK

	2021	2020	(Favourable) Unfavourable
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$203,390)	(\$203,390)	\$0
Sundry	(20,500)	(23,900)	3,400
Total Revenues	(223,890)	(227,290)	3,400
EXPENSES			
Salaries Wages and Benefits	304,280	304,030	250
Financial Charges	4,500	4,500	0
Utilities	14,590	16,590	(2,000)
Fleet Expenses	1,540	1,450	90
Maintenance Materials and Supplies	71,610	71,510	100
Insurance	0	1,660	(1,660)
Total Expenses	396,520	399,740	(3,220)
Operating (Surplus) Deficit	172,630	172,450	180
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	172,630	172,450	180

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: COMMUNITY SERVICES
 FUNCTIONAL AREA: LITTLE RED PARK

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$38,800	\$22,980	\$15,820
Contracted and General Services	100,960	77,080	23,880
Grants and Donations	5,000	2,000	3,000
Utilities	45,800	48,900	(3,100)
Fleet Expenses	4,940	4,660	280
Maintenance Materials and Supplies	42,860	34,710	8,150
Insurance	9,240	8,980	260
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Total Expenses	247,600	199,310	48,290
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Operating (Surplus) Deficit	247,600	199,310	48,290
<hr/>			
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	247,600	199,310	48,290
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CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: MARGO FOURNIER CENTRE

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$51,960)	(\$51,960)	\$0
Total Revenues	(51,960)	(51,960)	0
EXPENSES			
Salaries Wages and Benefits	110,640	104,170	6,470
Contracted and General Services	56,150	53,650	2,500
Financial Charges	1,200	1,200	0
Utilities	48,200	44,860	3,340
Maintenance Materials and Supplies	21,250	19,110	2,140
Insurance	10,570	9,710	860
Total Expenses	248,010	232,700	15,310
Operating (Surplus) Deficit	196,050	180,740	15,310
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	196,050	180,740	15,310

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: MUSEUMS

	2021	2020	(Favourable) Unfavourable
	Budget	Budget	Change
REVENUES			
Operating Grants and Donations	(\$20,000)	(\$20,000)	\$0
Total Revenues	(20,000)	(20,000)	0
EXPENSES			
Salaries Wages and Benefits	119,970	116,970	3,000
Contracted and General Services	600	600	0
Utilities	21,710	21,480	230
Maintenance Materials and Supplies	7,980	7,980	0
Insurance	3,590	3,380	210
Total Expenses	153,850	150,410	3,440
Operating (Surplus) Deficit	133,850	130,410	3,440
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	133,850	130,410	3,440

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: COMMUNITY SERVICES
 FUNCTIONAL AREA: FACILITIES MAINTENANCE - OTHER

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$126,750	\$127,000	(\$250)
Utilities	9,760	10,510	(750)
Maintenance Materials and Supplies	261,490	332,490	(71,000)
Total Expenses	398,000	470,000	(72,000)
Operating (Surplus) Deficit	398,000	470,000	(72,000)
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	398,000	470,000	(72,000)

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: COMMUNITY SERVICES
 FUNCTIONAL AREA: PARKS

	2021	2020	(Favourable)
	Budget	Budget	Unfavourable
			Change
REVENUES			
User Charges and Fees	(\$8,000)	(\$8,000)	\$0
Total Revenues	(8,000)	(8,000)	0
EXPENSES			
Salaries Wages and Benefits	811,040	786,790	24,250
Contracted and General Services	81,800	56,800	25,000
Grants and Donations	30,780	86,400	(55,620)
Utilities	4,500	4,000	500
Fleet Expenses	496,660	468,560	28,100
Maintenance Materials and Supplies	102,390	84,970	17,420
Insurance	21,080	18,050	3,030
Total Expenses	1,548,250	1,505,570	42,680
Operating (Surplus) Deficit	1,540,250	1,497,570	42,680
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	1,540,250	1,497,570	42,680

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: COMMUNITY SERVICES
 FUNCTIONAL AREA: PLAYGROUNDS AND PLAYSTRUCTURES

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$2,600)	(\$2,600)	\$0
Operating Grants and Donations	(20,000)	(20,000)	0
Total Revenues	(22,600)	(22,600)	0
EXPENSES			
Salaries Wages and Benefits	126,620	120,620	6,000
Contracted and General Services	8,100	8,100	0
Utilities	3,600	3,700	(100)
Fleet Expenses	1,710	1,620	90
Maintenance Materials and Supplies	90,650	89,950	700
Total Expenses	230,680	223,990	6,690
Operating (Surplus) Deficit	208,080	201,390	6,690
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	208,080	201,390	6,690

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: OUTDOOR SPORTS FIELDS

	2021	2020	(Favourable) Unfavourable
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$160,680)	(\$160,680)	\$0
Sundry	(34,300)	(34,300)	0
Total Revenues	(194,980)	(194,980)	0
EXPENSES			
Salaries Wages and Benefits	224,030	223,780	250
Contracted and General Services	15,610	15,610	0
Financial Charges	400	400	0
Grants and Donations	6,500	6,500	0
Utilities	29,400	33,400	(4,000)
Fleet Expenses	33,350	31,460	1,890
Maintenance Materials and Supplies	75,010	74,710	300
Insurance	13,260	12,610	650
Total Expenses	397,560	398,470	(910)
Operating (Surplus) Deficit	202,580	203,490	(910)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	202,580	203,490	(910)

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: RECREATION

	2021	2020	(Favourable) Unfavourable
	Budget	Budget	Change
REVENUES			
User Charges and Fees	\$0	(\$5,000)	\$5,000
Operating Grants and Donations	(5,000)	0	(5,000)
Sundry	(5,000)	0	(5,000)
Total Revenues	(10,000)	(5,000)	(5,000)
EXPENSES			
Salaries Wages and Benefits	574,020	574,060	(40)
Contracted and General Services	10,100	8,000	2,100
Fleet Expenses	4,060	3,830	230
Maintenance Materials and Supplies	98,080	97,180	900
Insurance	330	300	30
Total Expenses	686,590	683,370	3,220
Operating (Surplus) Deficit	676,590	678,370	(1,780)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	676,590	678,370	(1,780)

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: COMMUNITY SERVICES
 FUNCTIONAL AREA: SASKATCHEWAN LOTTERIES PROGRAM

	2021 Budget	2020 Budget	(Favourable) Unfavourable Change
REVENUES			
Operating Grants and Donations	(\$142,980)	(\$142,980)	\$0
Total Revenues	(142,980)	(142,980)	0
EXPENSES			
Grants and Donations	142,980	142,980	0
Total Expenses	142,980	142,980	0
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	0	0	0

	2021	2020	(Favourable) Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$13,040	\$13,040	\$0
Contracted and General Services	9,900	9,800	100
Utilities	3,130	3,230	(100)
Maintenance Materials and Supplies	1,050	1,050	0
Insurance	0	420	(420)
Total Expenses	27,120	27,540	(420)
Operating (Surplus) Deficit	27,120	27,540	(420)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	27,120	27,540	(420)

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: DAVE G. STEUART ARENA

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$215,270)	(\$215,270)	\$0
Sundry	(3,530)	(3,530)	0
Total Revenues	(218,800)	(218,800)	0
EXPENSES			
Salaries Wages and Benefits	215,910	215,680	230
Contracted and General Services	4,100	4,100	0
Financial Charges	5,560	5,560	0
Utilities	92,690	88,390	4,300
Fleet Expenses	21,200	20,000	1,200
Maintenance Materials and Supplies	40,560	34,560	6,000
Insurance	3,410	3,480	(70)
Total Expenses	383,430	371,770	11,660
Operating (Surplus) Deficit	164,630	152,970	11,660
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	164,630	152,970	11,660

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: TOURIST INFORMATION CENTRE

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$5,700)	(\$5,500)	(\$200)
Total Revenues	(5,700)	(5,500)	(200)
EXPENSES			
Salaries Wages and Benefits	5,170	5,170	0
Contracted and General Services	7,120	7,120	0
Utilities	8,000	9,700	(1,700)
Maintenance Materials and Supplies	6,730	5,260	1,470
Insurance	1,110	1,090	20
Total Expenses	28,130	28,340	(210)
Operating (Surplus) Deficit	22,430	22,840	(410)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	22,430	22,840	(410)

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: PUBLIC WORKS
FUNCTIONAL AREA: PUBLIC WORKS ADMINISTRATION

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$20,530)	(\$20,530)	\$0
Total Revenues	(20,530)	(20,530)	0
EXPENSES			
Salaries Wages and Benefits	777,670	768,030	9,640
Fleet Expenses	31,800	30,000	1,800
Maintenance Materials and Supplies	146,130	178,530	(32,400)
Insurance	3,340	2,940	400
Total Expenses	958,940	979,500	(20,560)
Operating (Surplus) Deficit	938,410	958,970	(20,560)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	938,410	958,970	(20,560)

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
<hr/>			
EXPENSES			
Salaries Wages and Benefits	\$120,240	\$118,780	\$1,460
Contracted and General Services	16,000	16,000	0
Utilities	76,680	84,680	(8,000)
Fleet Expenses	45,370	42,800	2,570
Maintenance Materials and Supplies	(156,130)	(153,100)	(3,030)
Insurance	9,320	8,630	690
<hr/>			
Total Expenses	111,480	117,790	(6,310)
<hr/>			
Operating (Surplus) Deficit	111,480	117,790	(6,310)
<hr/>			
CAPITAL AND INTERFUND TRANSACTIONS			
<hr/>			
TOTAL (SURPLUS) DEFICIT	111,480	117,790	(6,310)
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	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$37,210	\$30,060	\$7,150
Contracted and General Services	21,340	21,340	0
Utilities	54,180	72,780	(18,600)
Fleet Expenses	320	300	20
Maintenance Materials and Supplies	(91,100)	(100,370)	9,270
Insurance	8,500	5,810	2,690
Total Expenses	30,450	29,920	530
Operating (Surplus) Deficit	30,450	29,920	530
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	30,450	29,920	530

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: PUBLIC WORKS
 FUNCTIONAL AREA: BACKLANES MAINTENANCE

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$30,710	\$37,710	(\$7,000)
Contracted and General Services	15,000	15,000	0
Fleet Expenses	27,000	28,420	(1,420)
Maintenance Materials and Supplies	20,200	20,200	0
Total Expenses	92,910	101,330	(8,420)
Operating (Surplus) Deficit	92,910	101,330	(8,420)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	92,910	101,330	(8,420)

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: PUBLIC WORKS
 FUNCTIONAL AREA: SIDEWALKS

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$34,630	\$27,130	\$7,500
Contracted and General Services	154,240	154,240	0
Fleet Expenses	9,240	8,720	520
Maintenance Materials and Supplies	28,000	28,000	0
Total Expenses	226,110	218,090	8,020
Operating (Surplus) Deficit	226,110	218,090	8,020
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	226,110	218,090	8,020

	2021	2020	(Favourable) Unfavourable
	Budget	Budget	Change
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$81,500	\$65,930	\$15,570
Fleet Expenses	52,600	49,620	2,980
Maintenance Materials and Supplies	16,400	16,400	0
Total Expenses	150,500	131,950	18,550
Operating (Surplus) Deficit	150,500	131,950	18,550
CAPITAL AND INTERFUND TRANSACTIONS			
<hr/>			
TOTAL (SURPLUS) DEFICIT	150,500	131,950	18,550

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$411,350	\$343,850	\$67,500
Fleet Expenses	370,140	337,140	33,000
Maintenance Materials and Supplies	186,500	186,500	0
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Total Expenses	967,990	867,490	100,500
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Operating (Surplus) Deficit	967,990	867,490	100,500
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CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	967,990	867,490	100,500
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	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Utilities	\$943,800	\$921,500	\$22,300
Total Expenses	943,800	921,500	22,300
Operating (Surplus) Deficit	943,800	921,500	22,300
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	943,800	921,500	22,300

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: PUBLIC WORKS
 FUNCTIONAL AREA: STREETS AND ROADS

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
Operating Grants and Donations	(\$375,000)	(\$375,000)	\$0
Total Revenues	(375,000)	(375,000)	0
EXPENSES			
Salaries Wages and Benefits	451,670	453,470	(1,800)
Contracted and General Services	175,300	175,300	0
Utilities	1,100	1,100	0
Fleet Expenses	232,550	226,580	5,970
Maintenance Materials and Supplies	145,760	146,250	(490)
Total Expenses	1,006,380	1,002,700	3,680
Operating (Surplus) Deficit	631,380	627,700	3,680
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	631,380	627,700	3,680

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$136,010	\$136,010	\$0
Fleet Expenses	142,080	134,040	8,040
Maintenance Materials and Supplies	(134,800)	(130,780)	(4,020)
Total Expenses	143,290	139,270	4,020
Operating (Surplus) Deficit	143,290	139,270	4,020
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	143,290	139,270	4,020

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: PUBLIC WORKS
FUNCTIONAL AREA: PARKING LOTS

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$84,000)	(\$90,650)	\$6,650
Total Revenues	(84,000)	(90,650)	6,650
EXPENSES			
Salaries Wages and Benefits	750	750	0
Contracted and General Services	340	340	0
Utilities	4,300	4,300	0
Maintenance Materials and Supplies	610	610	0
Total Expenses	6,000	6,000	0
Operating (Surplus) Deficit	(78,000)	(84,650)	6,650
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	(78,000)	(84,650)	6,650

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: PUBLIC WORKS
FUNCTIONAL AREA: TRAFFIC COUNTS AND LANE MARKINGS

	2021 Budget	2020 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$1,000)	\$0	(\$1,000)
Total Revenues	(1,000)	0	(1,000)
EXPENSES			
Salaries Wages and Benefits	75,640	91,440	(15,800)
Contracted and General Services	68,950	68,950	0
Fleet Expenses	3,930	3,710	220
Maintenance Materials and Supplies	33,890	42,390	(8,500)
Total Expenses	182,410	206,490	(24,080)
Operating (Surplus) Deficit	181,410	206,490	(25,080)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	181,410	206,490	(25,080)

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: PUBLIC WORKS
 FUNCTIONAL AREA: TRAFFIC LIGHTS

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Salaries Wages and Benefits	\$132,760	\$99,760	\$33,000
Utilities	27,400	30,300	(2,900)
Fleet Expenses	33,160	31,280	1,880
Maintenance Materials and Supplies	133,100	163,000	(29,900)
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Total Expenses	326,420	324,340	2,080
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Operating (Surplus) Deficit	326,420	324,340	2,080
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CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	326,420	324,340	2,080
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CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: PUBLIC WORKS
FUNCTIONAL AREA: TRAFFIC SIGNS

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$14,500)	(\$14,500)	\$0
Total Revenues	(14,500)	(14,500)	0
EXPENSES			
Salaries Wages and Benefits	169,610	179,810	(10,200)
Contracted and General Services	400	0	400
Utilities	3,400	3,180	220
Fleet Expenses	63,600	60,000	3,600
Maintenance Materials and Supplies	48,000	104,400	(56,400)
Insurance	870	810	60
Total Expenses	285,880	348,200	(62,320)
Operating (Surplus) Deficit	271,380	333,700	(62,320)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	271,380	333,700	(62,320)

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: PUBLIC WORKS
 FUNCTIONAL AREA: CITY PUBLIC TRANSIT

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$608,620)	(\$584,280)	(\$24,340)
Operating Grants and Donations	(280,000)	(280,000)	0
Total Revenues	(888,620)	(864,280)	(24,340)
EXPENSES			
Salaries Wages and Benefits	0	4,000	(4,000)
Contracted and General Services	1,311,000	1,284,200	26,800
Interest on Long Term Debt	59,830	68,260	(8,430)
Fleet Expenses	229,400	435,000	(205,600)
Maintenance Materials and Supplies	57,280	59,580	(2,300)
Total Expenses	1,657,510	1,851,040	(193,530)
Operating (Surplus) Deficit	768,890	986,760	(217,870)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	768,890	986,760	(217,870)

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: POLICE SERVICES
FUNCTIONAL AREA: POLICE SERVICES

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
User Charges and Fees	(\$1,034,650)	(\$1,017,760)	(\$16,890)
Operating Grants and Donations	(3,533,660)	(3,217,250)	(316,410)
Total Revenues	(4,568,310)	(4,235,010)	(333,300)
EXPENSES			
Salaries Wages and Benefits	18,025,620	17,951,310	74,310
Contracted and General Services	1,335,080	1,280,560	54,520
Financial Charges	620	500	120
Utilities	130,900	130,960	(60)
Interest on Long Term Debt	6,760	13,830	(7,070)
Fleet Expenses	773,440	786,570	(13,130)
Maintenance Materials and Supplies	1,560,920	1,195,050	365,870
Insurance	17,780	16,790	990
Total Expenses	21,851,120	21,375,570	475,550
Operating (Surplus) Deficit	17,282,810	17,140,560	142,250
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	17,282,810	17,140,560	142,250

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: PRINCE ALBERT DOWNTOWN BUSINESS IMPROVEMENT DISTRICT
 FUNCTIONAL AREA: PRINCE ALBERT DOWNTOWN BUSINESS IMPROVEMENT DISTRICT

	2021 Budget	2020 Budget	(Favourable) Unfavourable Change
REVENUES			
Taxation	(\$78,000)	(\$78,000)	\$0
Total Revenues	(78,000)	(78,000)	0
EXPENSES			
Salaries Wages and Benefits	76,800	84,600	(7,800)
Contracted and General Services	1,650	1,900	(250)
Grants and Donations	40,000	40,000	0
Utilities	800	500	300
Maintenance Materials and Supplies	20,750	13,000	7,750
Total Expenses	140,000	140,000	0
Operating (Surplus) Deficit	62,000	62,000	0
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	62,000	62,000	0

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Grants and Donations	\$2,124,930	\$2,085,870	\$39,060
Total Expenses	2,124,930	2,085,870	39,060
Operating (Surplus) Deficit	2,124,930	2,085,870	39,060
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	2,124,930	2,085,870	39,060

	2021 Budget	2020 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Contracted and General Services	\$20,000	\$20,000	\$0
Total Expenses	20,000	20,000	0
Operating (Surplus) Deficit	20,000	20,000	0
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	20,000	20,000	0

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: EXTERNAL AGENCIES
 FUNCTIONAL AREA: PRINCE ALBERT TOURISM AND MARKETING

	2021 Budget	2020 Budget	(Favourable) Unfavourable Change
REVENUES			
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EXPENSES			
Grants and Donations	\$0	\$140,930	(\$140,930)
Total Expenses	0	140,930	(140,930)
Operating (Surplus) Deficit	0	140,930	(140,930)
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	0	140,930	(140,930)

	2021 Budget	2020 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Grants and Donations	\$25,000	\$25,000	\$0
Total Expenses	25,000	25,000	0
Operating (Surplus) Deficit	25,000	25,000	0
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	25,000	25,000	0

	2021 Budget	2020 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Contracted and General Services	\$229,000	\$229,000	\$0
Total Expenses	229,000	229,000	0
Operating (Surplus) Deficit	229,000	229,000	0
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	229,000	229,000	0

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: EXTERNAL AGENCIES
 FUNCTIONAL AREA: COMMUNITY SERVICE CENTRE - SENIORS TRANSPORTATION

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Grants and Donations	\$69,500	\$69,500	\$0
Total Expenses	69,500	69,500	0
Operating (Surplus) Deficit	69,500	69,500	0
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	69,500	69,500	0

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: EXTERNAL AGENCIES
 FUNCTIONAL AREA: COMMUNITY SERVICE CENTRE - SPECIAL NEEDS TRANSPORTATION

	2021	2020	(Favourable) Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Contracted and General Services	\$537,710	\$537,710	\$0
Grants and Donations	115,700	109,150	6,550
Total Expenses	653,410	646,860	6,550
Operating (Surplus) Deficit	653,410	646,860	6,550
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	653,410	646,860	6,550

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: EXTERNAL AGENCIES
 FUNCTIONAL AREA: PRINCE ALBERT HOUSING AUTHORITY

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Grants and Donations	\$14,990	\$23,730	(\$8,740)
Total Expenses	14,990	23,730	(8,740)
Operating (Surplus) Deficit	14,990	23,730	(8,740)
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	14,990	23,730	(8,740)

CITY OF PRINCE ALBERT
 GENERAL FUND
 DEPARTMENT: EXTERNAL AGENCIES
 FUNCTIONAL AREA: MUSEUMS - PRINCE ALBERT HISTORICAL SOCIETY

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Grants and Donations	\$71,080	\$71,080	\$0
Total Expenses	71,080	71,080	0
Operating (Surplus) Deficit	71,080	71,080	0
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	71,080	71,080	0

	2021	2020	(Favourable) Unfavourable Change
	Budget	Budget	
REVENUES			
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EXPENSES			
Grants and Donations	\$43,600	\$43,600	\$0
Total Expenses	43,600	43,600	0
Operating (Surplus) Deficit	43,600	43,600	0
CAPITAL AND INTERFUND TRANSACTIONS			
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TOTAL (SURPLUS) DEFICIT	43,600	43,600	0

	2021 Budget	2020 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Grants and Donations	\$100,000	\$100,000	\$0
Total Expenses	100,000	100,000	0
Operating (Surplus) Deficit	100,000	100,000	0
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	100,000	100,000	0

2021 CAPITAL BUDGET

Category 1: Highly Important / Critical				
CORPORATE SERVICES				
C1-01	Server and Storage Replacement	Capital	Reserve	Externally Funded
	<p>Detail: Server and Network Storage Replacement.</p> <p>Purpose: In 2016 IT moved to a 5 year replacement cycle for the entire server and network storage infrastructure. Previous estimates for replacement in 2021 were \$280,000 for servers and storage (replacement cost for servers estimated at \$205,000 and storage estimated at \$75,000). Based on research through quotes from vendors and consultation with peers, the current replacement cost is estimated at \$300,000.</p> <p>Funding Source: IT Reserve</p>		\$ 300,000	
C1-02	Copiers/MFD	Capital	Reserve	Externally Funded
	<p>Detail: Copiers and Multifunction Devices.</p> <p>Purpose: For reliability, cost savings and new feature availabilities, photocopiers should be replaced shortly after their 5 year contracts have expired. The contracts cover all toner, maintenance, break/fix, etc. during the term. Once the contract term is over, vendors typically move to time and material billing which dramatically decreases the cost effectiveness of these devices. Reliability, productivity and the lack of new features become issues with the older models.</p> <p>Over the past 5 years, some copiers have not been replaced within the recommended time frame or have been replaced with used copiers with a shorter expected life. As a result, higher than average expenses are anticipated for 2021, 2022 and 2023.</p> <p>Funding Source: IT Reserve</p>		\$ 30,000	
C1-03	Virtual Server and Operating System Licensing	Capital	Reserve	Externally Funded
	<p>Detail: Virtual Server and Operating System Licensing.</p> <p>Purpose: New licenses are required for the server and storage infrastructure to be purchased. Virtualization software is required to enable the creation and management of virtual servers at an estimated cost of \$78,000. Microsoft server operating system licenses estimated at \$65,000 also need to be updated to remain current. The City is currently operating on the 2016 version and require updating to maintain support from the vendor.</p> <p>Funding Source: IT Reserve</p>		\$ 143,000	

2021 CAPITAL BUDGET

C1-04	Monitor Replacement	Capital	Reserve	Externally Funded
	<p>Detail: Monitors Purpose: Some monitors to be replaced are over 12 years old and many are no longer compatible with the workstations that will be purchased. Funding Source: IT Reserve</p>		\$ 15,400	
C1-05	Workstation Replacement	Capital	Reserve	Externally Funded
	<p>Detail: Workstation replacements. Purpose: Due to the impact of the COVID-19 pandemic, 2021 workstation replacements have been prioritized to purchase laptops to ensure that staff are able to be productive from wherever they are able to work. Going forward, the workstation budget has been reworked to recognize the importance of a mobile workforce for the future of City operations, not only as a response to the pandemic, but to plan appropriately to ensure that staff have the right workstation for the work that is required. Funding Source: IT Reserve</p>		\$ 28,000	
C1-06	Mobile Workforce	Capital	Reserve	Externally Funded
	<p>Detail: Mobile devices for field employees. Purpose: As the City moves towards a digital workflow to support operations, an increasing number of employees in the field will require mobile devices (iPads or other tablets) to complete their work. In addition to the new devices that are required, there are already a number of mobile devices in the City's inventory that must be scheduled for replacement. This budget will support a total of 40 devices in rotation on a 4 year replacement cycle, which aligns with current time frames for vendor support on new devices. Funding Source: IT Reserve</p>		\$ 5,000	
C1-07	UPS Replacement	Capital	Reserve	Externally Funded
	<p>Detail: Data Centre UPS. Purpose: The data centre Uninterruptible Power Supply (UPS) is due for replacement in conjunction with the server and storage infrastructure. UPS systems are a critical component of data center backup power. The purpose is to maintain the infrastructure until consistent power returns, or if needed, until longer-term City Hall emergency power backup systems kick in. They also suppress power surges so that equipment isn't damaged. Funding Source: IT Reserve</p>		\$ 30,000	
CORPORATE SERVICES TOTAL		\$ -	\$ 551,400	\$ -

2021 CAPITAL BUDGET

COMMUNITY SERVICES				
C1-08	3/4 Ton Truck with Hydraulic Lift Gate	Capital	Reserve	Externally Funded
	<p>Detail: This is for an additional 3/4 ton truck with a hydraulic lift gate for lifting heavy loads.</p> <p>Purpose: This is for an additional 3/4 ton truck with a hydraulic lift gate for lifting heavy loads. The need was brought forward as a safety issue as well as a need for a maintenance worker which does work at various locations within the city. This is an additional piece of equipment, therefore the initial purchase will be funded from taxation and then taken over by the Fleet and replaced by the Fleet Reserve when due for replacement.</p> <p>Proposed Budget: \$60,000</p>	Removed by Budget Committee		
C1-09	Art Centre - New Boilers	Capital	Reserve	Externally Funded
	<p>Detail: Remove existing boilers. Supply and install new boilers.</p> <p>Purpose: The existing boilers are approximately 40 years old. They failed in early 2020 and repairs were completed to keep them running until new boilers could be budgeted. Boiler 4 has been in a failed state since that time and the other 3 have been keeping the building at temperature. This replacement is required as soon as possible.</p>	\$ 90,000		
C1-10	Playground Replacement Program	Capital	Reserve	Externally Funded
	<p>Detail: Administration has inspected and assessed the entire inventory of playground equipment and park amenities. The results have been compiled through the State of the City's Playgrounds Report. Many of our Playground locations are aging and require significant investment in new playground equipment and surfacing on an on-going basis.</p> <p>Purpose: It is recommended that the annual funding allocated be increased from \$100,000 to \$130,000. This will allow the prioritized plan to be developed based on the available funding amount and include lighting and surveillance cameras as directed in 2020 by City Council.</p>	\$ 130,000		
C1-11	Malhotra Room Flooring Replacement	Capital	Reserve	Externally Funded
	<p>Detail: The Malhotra Room serves as one of the main multi-purpose rooms at the Alfred Jenkins Field House. It is used for fitness programs, events, birthday parties, etc.</p> <p>Purpose: Due to the heavy usage the flooring is experiencing significant wear and tear. It is recommended that the flooring be replaced in 2021.</p> <p>Funding Source: Alfred Jenkins Field House Improvements Reserve</p>		\$ 18,000	

2021 CAPITAL BUDGET

C1-12	Reconstruction of Park Pathways	Capital	Reserve	Externally Funded
	<p>Detail: Reconstruction of park pathways.</p> <p>Purpose: A listing of park pathways requiring reconstruction in 2021 will be identified at the conclusion of the prior year. Administration will determine the priority of work to be completed and will proceed based on available budgetary funding.</p>	\$ 50,000		
C1-13	Roofing Projects	Capital	Reserve	Externally Funded
	<p>Detail: The department inspects the various roof structures each spring to determine their status and provides a report to City Council with the recommendations for that season.</p> <p>Purpose: The department outlines the annual inventory of roof conditions in a report to City Council each spring. The long-term replacement program has been established as an annual program since 2006. For 2021, it is recommended that \$100,000 be allocated to the program to be prioritized to roof repairs or replacement.</p>	\$ 100,000		
C1-14	Completion of Outstanding Landscaping	Capital	Reserve	Externally Funded
	<p>Detail: There are a number of areas where landscaping assistance is required on an annual basis.</p> <p>Purpose: The 2019 Budget was the first year where funding was available to assist with the landscaping projects. The funding is available for contractor assistance so that we can complete annual commitments.</p> <p>This has been proven to be effective in 2019/2020 as the department has been able to significantly decrease the number of outstanding work orders.</p>	\$ 50,000		
C1-15	Alfred Jenkins Field House - Outdoor Fitness Park	Capital	Reserve	Externally Funded
	<p>Detail: The addition of an Outdoor Fitness Park in partnership with Malcolm Jenkins is proposed for the South East portion of the Alfred Jenkins Field House site in 2021.</p> <p>Funding Source: Future Infrastructure Reserve and Malcolm Jenkins Family Foundation.</p>		\$ 254,000	\$ 300,000

2021 CAPITAL BUDGET

C1-16	EA Rawlinson Centre Improvements	Capital	Reserve	Externally Funded
	<p>Detail: Various Improvements are required at the EA Rawlinson Centre in 2021. The box office requires an upgrade to meet operational & ergonomic requirements. These upgrades will improve staff engagement with the public and the overall look of the box office. The replacement of the banquet chairs, pipe & draping and other minor renovations are prioritized for 2021.</p> <p>Purpose: Staff have reported operational & ergonomic issues with the design of the box office. The upgrade will include the cupboards, counter height, access to box office and an overall upgrade.</p> <p>The banquet chairs require replacement along with the pipe & draping and some other minor renovations to the lobby area are prioritized for 2021.</p> <p>Funding Source: EA Rawlinson Centre Facility Fee Reserve</p>		\$ 50,000	
C1-17	Rotary Adventure Park - Phase 1	Capital	Reserve	Externally Funded
	<p>Detail: The Rotary Club proposed their Centennial project at the November 30, 2020 Executive Committee meeting. A copy of their letter is attached.</p> <p>Purpose: Following the November 30, 2020 Executive Committee meeting the Parks Manager will work in conjunction with the Financial Services Department to prepare the report for consideration during the 2021 Budget Committee deliberations.</p> <p>Funding Source: Pehonan Parkway Reserve and Rotary Club Fundraising.</p>		\$ 280,000	\$ 520,000
C1-18	City Hall - Replace Elevator	Capital	Reserve	Externally Funded
	<p>Detail: Replace the existing elevator with new controls, hydraulics, door and panel.</p> <p>Purpose: The elevator at City Hall has had several break downs, including the shaft seal. These breakdowns/repairs will continue until the replacement is completed.</p> <p>Proposed Budget: \$150,000</p>	Removed by Budget Committee		
COMMUNITY SERVICES TOTAL		\$ 420,000	\$ 602,000	\$ 820,000

2021 CAPITAL BUDGET

PUBLIC WORKS				
C1-19	Two Way Radio Replacements	Capital	Reserve	Externally Funded
	<p>Detail: These are two way radios for motor vehicles and construction equipment.</p> <p>Purpose: At present we have a combination of old analog radios and digital radios. The two types of technology do not communicate well between each other as it can result in a time lag that could cause safety issues. To improve our radio system we need to upgrade all radios to digital. Presently when a new piece of equipment is purchased a new digital radio is installed. To speed up the process an additional 10 to 12 radios will need to be purchased a year until all units have been replaced. The present method will take another 15 years to change out all the radios, an addition of 10 to 12 a year will reduce the time frame to approximately 7 years.</p>	\$ 15,000		
C1-20	Roadways Recapping Program	Capital	Reserve	Externally Funded
	<p>Detail: Asphalt Milling, Recapping and Reconstruction of the City's paved roadway network.</p> <p>Purpose: This project is based on the results obtained from the Pavement Management System compiled in 2005 and updated yearly. In Executive Committee RPT 20-333, administration recommended increasing the funding for the Roadway Paving Program from \$4.235 million to \$4.5 million per year to maintain the pavement quality index. The additional budget would be focused on residential streets. This does not address the current backlog estimated at \$45.5 million.</p>	\$ 4,235,000		
C1-21	Concrete Sidewalk & Curb Rehabilitation	Capital	Reserve	Externally Funded
	<p>Detail: Rehabilitation of concrete sidewalks and curbs throughout the city.</p> <p>Purpose: Replacement and rehabilitation of concrete sidewalks and curbs. It has been identified that spending in this area must be increased to meet the target of replacing more deteriorated curbs and sidewalks. Locations are primarily determined through the underground utility replacement program (water, sanitary & storm) and the roadways recapping program. The current budget allotment allows for concrete replacement for utility replacement. Concrete repairs are completed within the recapping budget. This results in areas where roadways are recapped that existing asphalt curbs, which should be replaced have to remain in place. It costs approx. \$120,000 per city block to replace curb, gutter and sidewalks on both sides of a street.</p>	\$ 300,000		

2021 CAPITAL BUDGET

C1-22	Parking Lot Rehabilitation Program	Capital	Reserve	Externally Funded
	<p>Detail: Program to rehabilitate the City owned parking lots.</p> <p>Purpose: Parking lots with the poorest Pavement Quality Index and high level of use will receive rehabilitation work first. The intent is that in the future, all City owned parking lots will be examined and funds allocated based on technical merit.</p> <p>Parking lots included are; 8th St East (1Ave-2Ave), 14th St East (Central-1Ave north lot), 12St East (Library), 9th St East (Central-1Ave), 12St East (Central-1Ave), 12St West (Central -1Ave), 15th St (Bishop Mclean), 13th St East (Central-1Ave), 10St East (City Hall), River St East (Museum), 14St East (Central-1Ave south lot).</p> <p>The City Hall Parking Lot is recommended for 2021. The rehabilitation would include the existing paved parking lot and the gravel parking lot west of the Red Cross Building. The rehabilitation would be completed in coordination with the sidewalk replacement at the south west corner of the parking lot at the City Hall access.</p> <p>Proposed Budget: \$202,000</p>	<p>Removed by Budget Committee</p>		

2021 CAPITAL BUDGET

C1-23	Pedestrian Bridge Replacement	Capital	Reserve	Externally Funded
	<p>Details: Design of the Lions Gate Bridge adjacent to the Cosmo Lodge, Swinging Bridge and the design of four culverts to replace the pedestrian bridges located across the City's Southeast Storm Drainage Channel. Tender of the Lions Gate, Sliding Hill and Sports Council Pedestrian Bridges.</p> <p>Purpose: On September 21, 2020, City Council approved:</p> <p>That Administration proceed with a Tender for the construction of two (2) Pedestrian Bridges located in the Little Red River Park to replace the following Pedestrian Bridges:</p> <ul style="list-style-type: none"> a. Sliding Hill Bridge that was destroyed in the 2013 Flood; and, b. Lions Gate Bridge by the Cosmo Lodge; <p>That Administration redirect the Engineering Consultant to design culverts instead of the four (4) previously approved bridges in the City that connects traffic walking and Cycling pathways across the City's Southeast Storm Drainage Channel:</p> <p>That Administration prepare and send out a separate Tender for the Sports Council Bridge;</p> <p>The amount of \$1,020,354 is approved by Council for the Pedestrian Bridge Replacement Program to be funded by the Future Infrastructure Reserve to this date.</p> <p>The amount of \$550,000 is being requested in Year 2021 to be used towards the Tender and construction of the Sports Council Bridge.</p> <p>Funding Source: Future Infrastructure Reserve</p>		<p>\$ 550,000</p>	

2021 CAPITAL BUDGET

C1-24	Resurfacing MSC Shop bay concrete floor	Capital	Reserve	Externally Funded
	<p>Details: Refinishing two shop bay floors in the MSC shop with new concrete.</p> <p>Purpose: The MSC shop was built in the mid 70's the concrete in some of the bays is rotten and needs to be replaced. Salt from storing sanders and other snow removal equipment has crumbled the concrete to the point where it is impossible to roll a floor jack under a vehicle or use a creeper, one bay has rebar showing and several others will be in the same shape shortly. Due to the costs to repour the floors this project will occur over multiply years until the floor is once again in usable condition.</p>	\$ 50,000		
C1-25	Four Column Wheel Lifts	Capital	Reserve	Externally Funded
	<p>Details: A portable set of four wheel lifts for large trucks and buses.</p> <p>Purpose: The shop needs a second set of wheel lifts for lifting buses and large trucks. Currently we have a bottle neck in the shop when services or major repairs are required on large trucks or inspections of the transit buses. The shop has one set of wheel lifts that were purchased in 2005. These lifts are used steadily and with the inspections on transit buses it has been a challenge to service the Cities equipment and to get the buses up in the air to inspect. Normal life is 15 years on a set of lifts. Currently these lifts are 15 years old and with current usage will need to be replaced in 2021. A second set of lifts will help us stretch the life to 20 years or more depending on parts availability.</p> <p>Funding Source: Equipment and Fleet Reserve</p>		\$ 65,000	
PUBLIC WORKS TOTAL		\$ 4,600,000	\$ 615,000	\$ -

2021 CAPITAL BUDGET

PLANNING AND DEVELOPMENT				
C1-26	1/2 Ton Truck for Bylaw	Capital	Reserve	Externally Funded
	<p>Detail: This is for the replacement of a 2016 Charger handed down from the Police Service.</p> <p>Purpose: In 2020 Bylaw was moved from the Police to Planning. Two used police cars were transferred to Planning. The 2016 Charger was a retired car that was to be sold at the 2020 spring City auction, but due to COVID-19 was put back into Police Service. This car was at the end of its useful life with a bad engine when retire but was kept operation due to conditions beyond anyone's control. When turned over to Planning this car was not worth repairing and was sold at the October auction. Fleet loaned Planning their loaner shop truck, an old retired Police truck to use until a decent replacement was obtained. A pickup is budgeted as Bylaw picks up bikes and other items that do not fit in a car.</p> <p>Funding Source: Equipment and Fleet Reserve</p>		\$ 42,000	
PLANNING AND DEVELOPMENT TOTAL		\$ -	\$ 42,000	\$ -

LONG-TERM DEBT PRINCIPAL PAYMENTS				
C1-27	Long-Term Debt Repayment - Golf Course Irrigation Replacement	Capital	Reserve	Externally Funded
	<p>Detail: 25 Year Long-Term Debt Principal Payment.</p> <p>Purpose: The current Cooke Municipal Golf Course irrigation system was designed and installed in 1979 and required replacement. PVC piping has a life expectancy of 20-25 years. City Council approved long-term debt funding for the replacement of the Irrigation System at the August 8, 2017 City Council Meeting. The debt is to be paid off over a period of 25 years.</p> <p>This loan is scheduled to be repaid in full in 2042.</p> <p>Funding Source: Golf Course Improvement Reserve</p>		\$ 63,000	

2021 CAPITAL BUDGET

C1-28	Long-Term Debt Repayment - West Hill Infrastructure Improvements	Capital	Reserve	Externally Funded
	<p>Detail: 10 Year Long-Term Debt Principal Payment.</p> <p>Purpose: This represents the principal payments for the long-term loan issued in 2009. This loan was required in order to fund the construction of the West Hill Infrastructure improvements completed in 2008 and 2009. It was for 20 years and was approved by City Council on December 15, 2008. The interest rate noted for the first four years of the loan was set at 3.01%. Council approved the renewal of this loan with BMO in 2013 with the interest rate fixed for 5 years at 2.83%. In August 2018, Council approved the refinancing of this loan with RBC at a fixed rate of 3.4% for the remaining 10 years.</p> <p>The Land Fund is responsible for 90% of the cost of financing and the General Fund is responsible for the other 10%. The loan is scheduled to be repaid in full in 2027.</p>	\$ 21,500		
C1-29	Long-Term Debt Repayment - City Transit Buses	Capital	Reserve	Externally Funded
	<p>Detail: 10 Year Long-Term Debt Principal Payment.</p> <p>Purpose: In 2017, The City purchased seven new 35 foot transit buses, of which three were a 50/50 cost share between the City and the Federal Public Transit Infrastructure Fund. City Council approved the long-term debt funding for the new transit buses at the August 8, 2017 City Council Meeting. The debt is to be paid off over a period of 10 years.</p>	\$ 245,000		
LONG-TERM DEBT PRINCIPAL PAYMENTS TOTAL		\$ 266,500	\$ 63,000	\$ -

2021 CAPITAL BUDGET

Category 2: Capital Projects Not Funded (Added by Budget Committee)				
C2-01	Concrete Sidewalk Replacement - City Hall	Capital	Reserve	Externally Funded
	<p>Detail: Replace the concrete sidewalk on the north side of City Hall.</p> <p>Purpose: The concrete sidewalk deteriorated past the point of repair at the north entrance to City Hall. The failures are structural so any surface repairs will not last which is indicative of the asphalt milling patches that have been completed to fill in the voids and trip edges. The concrete replacement would be completed in conjunction with the Parking Lot Rehabilitation Program in which the City Hall Parking Lot is identified.</p> <p>Funding Source: To be determined</p>	\$ 50,000		

Total Capital Requests (Excluding Police Items)	\$ 5,336,500	\$ 1,873,400	\$ 820,000
Police Capital (Refer to Police Budget Report)		\$ 255,040	
Total Capital Spending by Funding Source including Police	\$ 5,336,500	\$ 2,128,440	\$ 820,000
Grand Total of All Capital Requests		\$ 8,284,940	

2021 FLEET BUDGET

COMMUNITY SERVICES - EQUIPMENT				
FL-01	Replacement of Two Grasshopper Mowers	Capital	Reserve	Externally Funded
	Detail: Replacement of 2 grasshopper mowers . Purpose: These mowers are 11 to 13 years old and have performed well for The City. Major repairs are expected and will cost more than their value. Funding Source: Equipment and Fleet Reserve		\$ 56,000	
FL-02	Replacement of 6209 Smithco Sweeper	Capital	Reserve	Externally Funded
	Detail: Replacement of 6209, a 1996 Smithco self-propelled sweeper. Purpose: This unit is used to sweep leaves in the parks and cemetery. At 25 years old it is well past its prime and is very difficult to get parts for repairs. Funding Source: Equipment and Fleet Reserve		\$ 78,000	
FL-03	Trailer Replacement 5021	Capital	Reserve	Externally Funded
	Detail: 5021 is a 1988 tandem axle trailer used by parks. Purpose: This trailer is used by various departments to haul equipment and other materials for the city. 5021 is a 1988 tandem trailer that has been well used and is in need of replacement. Funding Source: Equipment and Fleet Reserve		\$ 17,000	
FL-04	Replacement of 5426, Walk Behind Sweeper	Capital	Reserve	Externally Funded
	Detail: Replacement of Unit 5426 a 2010 Gravely walk behind sweeper. Purpose: Replacement of units 5424 and 5425, 2003 Gravely walk behind sweepers. These units are mainly used by parks, but in the Spring they sweep boulevards ahead of the street sweepers and both are ready for replacement. Funding Source: Equipment and Fleet Reserve		\$ 16,000	

GOLF COURSE				
FL-05	Aerator	Capital	Reserve	Externally Funded
	Detail: 3 Point Hitch Aerator. Purpose: This will replace Unit 5909 which is 22 years old. It no longer performs the job it is intended to do. Aeration is critical to turf health and conditioning. Compaction increases with increased cart traffic and usage if adequate equipment is not used. Turf loss is beginning to occur and in order to complete proper cultural practices and mitigate poor playing conditions this equipment is required. Funding Source: Golf Course Equipment and Golf Cart Reserve		\$ 50,500	

CITY OF PRINCE ALBERT
GENERAL FUND

2021 FLEET BUDGET

FL-06	Rotary Mower	Capital	Reserve	Externally Funded
	<p>Detail: 6' (72") out front rear discharge rotary mower.</p> <p>Purpose: This unit will be used to mow smaller rough areas throughout the golf course. Currently there is one 11' (132") and a one fine cut rotary mower to complete all rough and surrounding areas. Keeping up and maintaining the rough at an enjoyable level for everyday play has become difficult with only two mowers. Having an additional mower will allow the rough to be mowed more frequently and in an efficient manner.</p> <p>Funding Source: Golf Course Equipment and Golf Cart Reserve</p>		\$ 35,000	
COMMUNITY SERVICES TOTAL		\$ -	\$ 252,500	\$ -

FINANCIAL SERVICES - EQUIPMENT				
FL-07	Replacement of 545 Parking Meter Vehicle	Capital	Reserve	Externally Funded
	<p>Detail: 545 is a 2008 Ford Escape.</p> <p>Purpose: 545 was purchased in 2008 by the Fire Department, in 2016 it was transferred over to a Parking Meter vehicle to use up any remaining reliable use, and is now due for replacement. It has had a lot of hard steering issues which seems to be common in these early Ford escapes. This vehicle is used in parking enforcement.</p> <p>Funding Source: Equipment and Fleet Reserve</p>		\$ 25,000	
FL-08	Parking Meter Vehicle Replacement	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of Unit 144</p> <p>Purpose: Replacement of Unit 144, a 2010 Chev HHR, with high mileage and body rust. This unit has had numerous recalls and electrical issues. This vehicle is used in parking enforcement.</p> <p>Proposed Budget: \$35,000</p>		Removed by Budget Committee	
Financial Services Total		\$ -	\$ 25,000	\$ -

CITY OF PRINCE ALBERT
GENERAL FUND

2021 FLEET BUDGET

FIRE AND EMERGENCY SERVICES - EQUIPMENT				
FL-09	Fire Vehicle SUV	Capital	Reserve	Externally Funded
	<p>Detail: 2138 is a 2010 Ford Escape used by the Deputy Fire Chief and others that require a vehicle.</p> <p>Purpose: This SUV will be replaced with another SUV. This unit was put in service in November of 2009 and has started having mechanical issues that warrant replacement. Emergency vehicles must be reliable.</p> <p>Funding Source: Fire Equipment Reserve</p>		\$ 60,000	
FL-10	Self-Contained Breathing Apparatus (SCBA) Replacement Program	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of 8 SCBA units.</p> <p>Purpose: SCBA's are capital items that are an integral piece of equipment for firefighters. They have a limited life span. This replacement program is intended to cycle the SCBA units to ensure that this equipment does not exceed its life cycle in order to prevent possible equipment failures. This amount is for 8 new units. At present there are 24 SCBA units built between 1992 and 2002. These AP50 units require parts and the parts are very expensive. Eight units will be budgeted for each of the next three years which will replace all old AP50 units.</p> <p>Funding Source: Fire Equipment Reserve</p>		\$ 82,000	
FIRE AND EMERGENCY SERVICES TOTAL		-	\$ 142,000	-

2021 FLEET BUDGET

PUBLIC WORKS - EQUIPMENT				
FL-11	Street Sweeper (Unit 44)	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of Unit 44 Street Sweeper.</p> <p>Purpose: This 2000 street sweeper is now 21 years old (7,500 hours). It takes about 6 - 8 months to have a street sweeper supplied after it has been ordered and could take longer due to COVID-19. To maintain a serviceable fleet of street sweepers this unit should be replaced.</p> <p>Funding Source: Equipment and Fleet Reserve</p>		\$ 340,000	
FL-12	Public Works Grader	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of a 2009 John Deere 770G Grader - Unit 34.</p> <p>Purpose: This unit has served The City well and is 12 years old (10,716 hours). This unit has had some minor engine issues that may lead to substantial costly repairs within the next year or two and is recommended be replaced.</p> <p>Funding Source: Equipment and Fleet Reserve</p>		\$ 365,000	
FL-13	Small Wheel Loader	Capital	Reserve	Externally Funded
	<p>Detail: Wheel loader replacement of Unit 16, a small wheel loader used by the Waste Water Treatment Plant (WWTP).</p> <p>Purpose: Unit 16 is a 2004 Case wheel loader is 17 years old and is used to dump grit bins and move snow and perform other work around the WWTP. This machine is obsolete. In 2019, the rear differential failed and parts were finally found after a six-week search. The new machine will go to Roadways and their small loader will be bumped for use at the WWTP.</p> <p>Funding Source: Equipment and Fleet Reserve</p>		\$ 200,000	
FL-14	Replacement of Unit 94 -Tandem Axle Gravel Truck	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of Unit 94, a 2011 Freightliner Tandem Axle Gravel Truck.</p> <p>Purpose: Unit 94 is a tandem axle gravel truck that went into service in 2010 and is used by PW. This unit is 11 years old (over 14000 hours) and is due to be replaced. It has had many cross members in the frame replaced over its life. This unit is being replaced in conjunction with a street sander that is very rusty and is not feasible to repair. See FL-16. Both of these units need to be purchased together for cost savings. If purchased separately there is no guarantee that the hydraulic systems will be compatible. Additional costs to retrofit could be in excess of \$25,000.</p> <p>Funding Source: Equipment and Fleet Reserve</p>		\$ 190,000	

CITY OF PRINCE ALBERT
GENERAL FUND

2021 FLEET BUDGET

FL-15	Replacement of Units 509 and 510	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of Units 509 and 510 - 2010 Ford 3/4 tons.</p> <p>Purpose: These units were purchased in 2009 and have been well used since added to the fleet. One replacement will be a one ton with a box and hoist as the materials these trucks haul require a proper truck for the tasks they perform. They are due for replacement and were not the correct piece of equipment for the job they were being used for and have been badly damaged.</p> <p>Funding Source: Equipment and Fleet Reserve</p>		\$ 135,000	
FL-16	Sander Replacement Unit 352	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of a 2011 slide in sander Unit 352.</p> <p>Purpose: This is a large slide in sander for a tandem axle truck. This unit is also equipped for applications of liquid deicing fluids. The tandem axle that will be paired with the sander is also being replaced this year (See FL-14). 10 years of salt and sand are causing structural issues that are not repairable. This unit will be replaced with a stainless steel unit that resists corrosion and should have a longer life span.</p> <p>Funding Source: Equipment and Fleet Reserve</p>		\$ 75,000	
FL-17	Replacement of Unit 81 - One Ton Truck	Capital	Reserve	Externally Funded
	<p>Details: Replacement of Unit 81 - a One Ton Truck.</p> <p>Purpose: Unit 81 is a one ton truck with a dump body used by the cement crew. This truck will have to be replaced with a truck with a higher gross vehicle weight rating as it is chronically overloaded. The box itself has been moved from truck to truck, is rusted out and no more repairs are possible. It has to be replaced.</p> <p>Funding Source: Equipment and Fleet Reserve</p>		\$ 90,000	

CITY OF PRINCE ALBERT
GENERAL FUND

2021 FLEET BUDGET

FL-18	Transit for Disabled Bus - Replacement of Unit 441	Capital	Reserve	Externally Funded
	<p>Details: Purchase of a Transit for Disabled Bus to replace 441, a 2014 Ford E450. Purpose: The Community Services Centre (CSC) Operations Manager in his 2021 budget submission, requested that the City purchase another disability bus due to the age of the existing TFD vehicle fleet. In order to accommodate this request, it is suggested that The City proceed with this request contingent on capital funding grant approval from the Provincial Government for the Transit Assistance for Persons with Disabilities (TAPD) program. Total cost of a replacement bus is \$115,000 however, the amount of the grant provided would be \$55,000. Funding Source: Equipment and Fleet Reserve External Funding Source: Transit Assistance for Persons with Disabilities Program</p>		\$ 65,000	\$ 55,000
FL-19	One ½ Ton Truck- Replacement of Unit 132	Capital	Reserve	Externally Funded
	<p>Details: Replacement of one ½ ton truck - Unit 132. Purpose: Replacement of one ½ ton truck due to high mileage and body rust. This unit is a 2009 Ford ½ ton pickup used by an electrician. Proposed Budget: \$40,000</p>		Removed by Budget Committee	
FL-20	Trailer Replacement 196	Capital	Reserve	Externally Funded
	<p>Details: Unit 196 is a 1976 heavy duty tandem axle trailer. Purpose: Unit 196 is 45 years old and has been fixed and repaired numerous times over the years. This trailer is used by various departments to haul heavy equipment and other materials for the city and is due for replacement. Funding Source: Equipment and Fleet Reserve</p>		\$ 12,000	
PUBLIC WORKS TOTAL		\$ -	\$ 1,472,000	\$ 55,000

Fleet Summary	Capital	Reserve	Externally Funded
Total Fleet Purchases (Excluding Police Items)	\$ -	\$ 1,891,500	\$ 55,000
Police Fleet Purchases (Refer to Police Budget Report)	\$ -	\$ 320,000	\$ -
Total Fleet Purchases by Funding Source Including Police	\$ -	\$ 2,211,500	\$ 55,000
Grand Total of Fleet Purchase Requests		\$ 2,266,500	

2021 RESERVE ALLOCATIONS

Summary of 2021 General Fund Budgeted Reserve Allocations

Alfred Jenkins Field House Improvements Reserve	\$ 103,500
Arenas Improvements Reserve	39,080
Civic Facilities Reserve - City of Prince Albert	1,538,950
Community Services Building Reserve	15,000
Destination Marketing Levy	351,500
Downtown Improvement Reserve	40,000
Downtown Improvement Reserve - 2021 Grants	(40,000)
E.A. Rawlinson Facility Fee Reserve	65,000
E.A. Rawlinson Mechanical Equipment Reserve	10,000
Equipment and Fleet Reserve	1,859,000
Fire Equipment Reserve	300,000
Future Infrastructure Reserve	250,000
Golf Course Cart Reserve	40,000
Golf Course Equipment Reserve	85,000
Golf Course Improvements Reserve	68,310
Information Technology Reserve	385,580
Kinsmen Water Park Surcharge Reserve	20,500
Pehonan Parkway Reserve	82,000
Police Capital Reserve	255,040
Police Equipment Reserve	300,000
Prime Minister's Park Improvement Reserve (Minor Softball)	3,760
Prince Albert Golf and Curling Club Mechanical Equipment Reserve	10,000
Prince Albert Slo-Pitch League Reserve	34,300
Project Beach Volleyball Courts Reserve	3,000
Public Art Capital Reserve	30,000
South Hill Cemetery Perpetual Care Reserve	10,000
Transfer from Civic Facilities Reserve - Interest	(201,640)
Transfer from Police Service Operating Reserve	(200,000)
TOTAL	\$ 5,457,880