# THE CITY OF PRINCE ALBERT



GENERAL FUND BUDGET FOR YEAR ENDING DECEMBER 31, 2022

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CITY OF PRINCE ALBERT GENERAL FUND LETTER OF TRANSMITTAL

February 7, 2022

This document represents The City of Prince Albert's General Fund Budget for 2022.

The General Fund accounts for a wide variety of City services and activities. The costs of policing, fire and emergency services, streets and roads, transit operations, parks, recreation, building maintenance as well as the majority of administrative costs of the City are shown in this fund. Although most areas of service within the General Fund will have revenue that is used to help offset the cost of the service provided, the remaining costs within the General Fund are funded by the property tax levy.

The other Funds that make up the balance of The City of Prince Albert's activities are: Water Utility Fund, Sanitation Fund, Airport Fund, and Land Fund.

The City of Prince Albert presents its budget document pursuant municipal best practices. The 2022 Budget Document presents all General Fund revenues and all General Fund expenses in a single table, but then further segments those values by operating areas sorted by Departments and Functional Areas. Overall the formatting makes the ongoing comparison of Budgets and Financial Statements more understandable and meaningful.

A few notable comments to make with respect to the information within the City's Budget are:

1. The 2022 budget presented challenges due to the pandemic that started in 2020. The pandemic will continue into 2022 and the negative financial effects could also be experienced in 2023. The financial impact going into 2022 can only be estimated based on what we know today. The State of Emergency, subsequent phases of the Re-Open Saskatchewan plan in 2020 and the experiences of the pandemic in 2021 and 2022 provide a basis for the estimates of the potential financial impact for 2022.

The 2022 budget numbers provided are based on the assumption that City operations are operating as normal. This allows for better estimates of the financial impact from COVID-19. Projections of the negative financial impact from COVID-19 is estimated to be \$2.0 million.

2. The Police Service Budget is approved by the Board of Police Commissioners. The Board then submits a request to the City for the necessary funding for the cost of policing.

The City of Prince Albert's 2022 General Fund Budget recognizes projected revenues necessary to fund operating expenses, capital projects, and transfers to reserves.

Cheryl Tkachuk, CPA, CMA, CPHR

Director of Financial Services

Cheryl March

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
Taxation	(\$44,370,240)	(\$41,154,280)	(\$3,215,960
User Charges and Fees	(8,380,340)	(8,335,830)	(44,510
Operating Grants and Donations	(11,860,650)	(11,625,640)	(235,010
Grants in Lieu of Taxes	(6,940,860)	(7,765,960)	825,100
Interest and Penalties	(1,024,870)	(1,099,050)	74,180
Sundry	(382,980)	(365,000)	(17,980
Total Revenues	(72,959,940)	(70,345,760)	(2,614,180
EXPENSES			
Council Remuneration	447,930	426,620	21,310
Salaries Wages and Benefits	43,023,100	41,244,860	1,778,240
Contracted and General Services	5,724,290	5,873,020	(148,730
Financial Charges	158,500	150,000	8,500
Grants and Donations	3,434,150	3,368,560	65,590
Utilities	2,726,260	2,761,900	(35,640
Interest on Long Term Debt	593,450	341,850	251,600
Fleet Expenses	3,648,990	3,414,950	234,040
Maintenance Materials and Supplies	6,726,290	5,902,540	823,750
Insurance	550,630	546,510	4,120
Bad Debt Expense	153,510	152,400	1,110
Total Expenses	67,187,100	64,183,210	3,003,890
Operating (Surplus) Deficit	(5,772,840)	(6,162,550)	389,710
CARITAL AND INTERFLIND TRANSACTIONS			
CAPITAL AND INTERFUND TRANSACTIONS Amortization	7,600,000	7,600,000	0
Interfund Transfers	(4,308,600)	(4,049,830)	(258,770
Capital and Interfund Transactions	3,291,400	3,550,170	(258,770
TOTAL (SURPLUS) DEFICIT	(2,481,440)	(2,612,380)	130,940
Allerations			
Allocations:	F 22.C F0.2	F 070 000	456 500
Capital Expenditures	5,226,500	5,070,000	156,500
Reserve Allocations	4,847,280	5,457,880	(610,600
Principal Payments on Loans Transfer from Fiscal Stabilization	274,300 (266,640)	266,500	7,800
Transfer from Fiscal Stabilization	(266,640)	0	(266,640
Estimated COVID-19 2021 Losses	2,000,000	2,137,904	(137,904
Available COVID-19 Funding from 2020	0 (2,000,000)	(2,719,904) 0	2,719,904
Funding to be Determined to Cover Est. COVID Losses	• • • •	_	(2,000,000
Non-Cash Adjustment - Depreciation	(7,600,000) 2,481,440	(7,600,000) 2,612,380	(130,940
Balanced Budget - (Surplus) Deficit	0	0	0

		(Favourable)
2022	2021	Unfavourable
		Change
Buuget	buuget	Change
(\$44.202.240)	(\$41 076 280 <u>)</u>	(\$3,215,960)
		(\$3,213,900)
		340,000
• • • •		825,100
• • • •		97,780
		0
(23,000)	(23,000)	
(58,669,370)	(56,716,290)	(1,953,080)
499.880	367 700	132,180
•	·	(15,000)
· ·		0
0		(71,500)
468,590	·	261,660
=	•	125,160
	, ,	(500)
=		(4,000)
120,000	120,000	0
1,496,580	1,068,580	428,000
(57,172,790)	(55,647,710)	(1,525,080)
n	(582 000)	582,000
•	, ,	0
		(258,770)
(1,000,000)	( .,0 .5,050)	(233,770)
3,291,400	2,968,170	323,230
(53,881.390)	(52.679.540)	(1,201,850)
	499,880 68,000 58,590 0 468,590 (18,490) 40,070 259,940 120,000 1,496,580 (57,172,790) 0 7,600,000 (4,308,600)	Budget         Budget           (\$44,292,240)         (\$41,076,280)           (20,000)         (20,000)           (6,840,000)         (7,180,000)           (6,940,860)         (7,765,960)           (551,270)         (649,050)           (25,000)         (25,000)           (58,669,370)         (56,716,290)           499,880         367,700           68,000         83,000           58,590         58,590           0         71,500           468,590         206,930           (18,490)         (143,650)           40,070         40,570           259,940         263,940           120,000         120,000           1,496,580         1,068,580           (57,172,790)         (55,647,710)           7,600,000         7,600,000           (4,308,600)         (4,049,830)

## **CITY OF PRINCE ALBERT** GENERAL FUND

FUNCTIONAL AREA: CITY CLERK

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$3,000)	(\$3,000)	\$0
Sundry	(800)	(800)	0
Total Revenues	(3,800)	(3,800)	0
		( ) /	
EXPENSES			
Salaries Wages and Benefits	580,600	575,340	5,260
Contracted and General Services	7,450	15,750	(8,300)
Maintenance Materials and Supplies	21,360	25,750	(4,390)
Total Expenses	609,410	616,840	(7,430)
Operating (Surplus) Deficit	605,610	613,040	(7,430)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	605,610	613,040	(7,430)

FUNCTIONAL AREA: CITY MANAGER

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES		-	
EXPENSES			
Salaries Wages and Benefits	\$452,150	\$451,920	\$230
Contracted and General Services	1,980	31,200	(29,220)
Maintenance Materials and Supplies	62,130	47,640	14,490
Total Expenses	516,260	530,760	(14,500)
Operating (Surplus) Deficit	516,260	530,760	(14,500)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	516,260	530,760	(14,500)

FUNCTIONAL AREA: MAYOR

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES		-	
EXPENSES			
Council Remuneration	\$103,790	\$100,260	\$3,530
Salaries Wages and Benefits	79,680	79,400	280
Maintenance Materials and Supplies	14,980	15,480	(500)
Total Expenses	198,450	195,140	3,310
Operating (Surplus) Deficit	198,450	195,140	3,310
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	198,450	195,140	3,310

FUNCTIONAL AREA: CITY COUNCIL

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Council Remuneration	\$344,140	\$326,360	\$17,780
Salaries Wages and Benefits	32,540	30,260	2,280
Maintenance Materials and Supplies	24,460	27,560	(3,100)
Total Expenses	401,140	384,180	16,960
Operating (Surplus) Deficit	401,140	384,180	16,960
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	401,140	384,180	16,960

FUNCTIONAL AREA: CITY SOLICITOR

FUNCTIONAL AREA. CITY SOLICITOR			/F 11.
	2022	2021	(Favourable) Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$41,540	\$41,360	\$180
Contracted and General Services	362,700	362,700	0
Maintenance Materials and Supplies	1,270	1,270	0
Total Expenses	405,510	405,330	180
Operating (Surplus) Deficit	405,510	405,330	180
CAPITAL AND INTERFUND TRANSACTIONS			
	-		-
TOTAL (SURPLUS) DEFICIT	405,510	405,330	180

FUNCTIONAL AREA: CORPORATE COMMUNICATIONS

		2024	(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
	6340.040	6204.660	¢6.450
Salaries Wages and Benefits	\$210,810	\$204,660	\$6,150
Contracted and General Services	21,500	24,000	(2,500)
Maintenance Materials and Supplies	49,260	68,000	(18,740)
Total Expenses	281,570	296,660	(15,090)
Operating (Surplus) Deficit	281,570	296,660	(15,090)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	281,570	296,660	(15,090)

FUNCTIONAL AREA: HUMAN RESOURCES

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$472 <b>,</b> 820	\$490,350	(\$17,530)
Contracted and General Services	30,000	30,000	0
Maintenance Materials and Supplies	45,080	57,560	(12,480)
Total Expenses	547,900	577,910	(30,010)
Operating (Surplus) Deficit	547,900	577,910	(30,010)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	547,900	577,910	(30,010)

FUNCTIONAL AREA: OCCUPATIONAL HEALTH AND SAFETY

REVENUES	2022 Budget	2021 Budget	(Favourable) Unfavourable Change
EXPENSES			
Salaries Wages and Benefits	\$118,550	\$118,100	\$450
Fleet Expenses	2,500	8,840	(6,340)
Maintenance Materials and Supplies	39,210	50,310	(11,100)
Total Expenses	160,260	177,250	(16,990)
Operating (Surplus) Deficit	160,260	177,250	(16,990)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	160,260	177,250	(16,990)

FUNCTIONAL AREA: INFORMATION TECHNOLOGY

			(Favourable)	
	2022	2021	Unfavourable	
	Budget	Budget	Change	
REVENUES		-		
EXPENSES				
Salaries Wages and Benefits	\$660,400	\$670,300	(\$9,900)	
Contracted and General Services	36,000	51,840	(15,840)	
Maintenance Materials and Supplies	602,570	553,220	49,350	
Total Expenses	1,298,970	1,275,360	23,610	
Operating (Surplus) Deficit	1,298,970	1,275,360	23,610	
CAPITAL AND INTERFUND TRANSACTIONS				
TOTAL (SURPLUS) DEFICIT	1,298,970	1,275,360	23,610	

## **CITY OF PRINCE ALBERT** GENERAL FUND

FUNCTIONAL AREA: PLANNING

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$117,500)	(\$111,500)	(\$6,000)
Total Revenues	(117,500)	(111,500)	(6,000)
EXPENSES			
Salaries Wages and Benefits	682,940	661,800	21,140
Contracted and General Services	4,500	3,100	1,400
Maintenance Materials and Supplies	57,210	37,200	20,010
Total Expenses	744,650	702,100	42,550
Total Expenses	744,030	702,100	42,330
Operating (Surplus) Deficit	627,150	590,600	36,550
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	627,150	590,600	36,550

FUNCTIONAL AREA: BUILDING INSPECTIONS

TONOTION E ANEX. BOILDING INC. ECHONO	2022 Budget	2021 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$240,000)	(\$220,000)	(\$20,000)
Total Revenues	(240,000)	(220,000)	(20,000)
EXPENSES			
Salaries Wages and Benefits	302,690	298,720	3,970
Fleet Expenses	8,840	8,840	0
Maintenance Materials and Supplies	11,290	11,190	100
Total Expenses	322,820	318,750	4,070
Operating (Surplus) Deficit	82,820	98,750	(15,930)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	82,820	98,750	(15,930)

FUNCTIONAL AREA: ECONOMIC DEVELOPMENT

	2022	2021	(Favourable) Unfavourable
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$315,000)	(\$295,000)	(\$20,000)
Total Revenues	(315,000)	(295,000)	(20,000)
EXPENSES			
Salaries Wages and Benefits	175,070	170,920	4,150
Contracted and General Services	2,700	10,000	(7,300)
Grants and Donations	245,000	245,000	0
Maintenance Materials and Supplies	12,000	12,750	(750)
Total Expenses	434,770	438,670	(3,900)
Operating (Surplus) Deficit	119,770	143,670	(23,900)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	119,770	143,670	(23,900)

FUNCTIONAL AREA: BYLAW ENFORCEMENT

	2022	2024	(Favourable)
	2022 Budget	2021 Budget	Unfavourable Change
REVENUES	Duuget	Dauget	Change
Interest and Penalties	(\$14,600)	\$0	(\$14,600)
Total Revenues	(14,600)	0	(14,600)
EXPENSES			
Salaries Wages and Benefits	215,840	197,280	18,560
Contracted and General Services	81,600	81,600	0
Fleet Expenses	17,680	17,680	0
Maintenance Materials and Supplies	8,000	8,200	(200)
Total Expenses	323,120	304,760	18,360
Operating (Surplus) Deficit	308,520	304,760	3,760
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	308,520	304,760	3,760

FUNCTIONAL AREA: ASSESSMENT AND TAXATION

	2022 Budget	2021 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$40,000)	(\$40,000)	\$0
Total Revenues	(40,000)	(40,000)	0
EXPENSES			
Salaries Wages and Benefits	778,950	779,160	(210)
Contracted and General Services	17,200	4,900	12,300
Fleet Expenses	8,850	8,850	0
Maintenance Materials and Supplies	62,920	79,640	(16,720)
Total Expenses	867,920	872,550	(4,630)
Operating (Surplus) Deficit	827,920	832,550	(4,630)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	827,920	832,550	(4,630)

FUNCTIONAL AREA: ASSET MANAGEMENT

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$77,760	\$75,410	\$2,350
Maintenance Materials and Supplies	0	28,500	(28,500)
Total Expenses	77,760	103,910	(26,150)
Operating (Surplus) Deficit	77,760	103,910	(26,150)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	77,760	103,910	(26,150)

FUNCTIONAL AREA: FINANCIAL SERVICES AND PAYROLL

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$25,000)	(\$25,000)	\$0
Sundry	(17,000)	(17,000)	0
Total Revenues	(42,000)	(42,000)	0
EXPENSES			
Salaries Wages and Benefits	1,379,450	1,214,220	165,230
Contracted and General Services	1,500	2,100	(600)
Financial Charges	1,700	1,330	370
Fleet Expenses	1,520	1,520	0
Maintenance Materials and Supplies	292,910	224,440	68,470
Total Expenses	1,677,080	1,443,610	233,470
Operating (Surplus) Deficit	1,635,080	1,401,610	233,470
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	1,635,080	1,401,610	233,470

FUNCTIONAL AREA: PURCHASING AND STORES

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$334,490	\$334,010	\$480
Financial Charges	5,600	5,600	0
Fleet Expenses	5,520	5,520	0
Maintenance Materials and Supplies	12,530	17,030	(4,500)
Total Expenses	358,140	362,160	(4,020)
Operating (Surplus) Deficit	358,140	362,160	(4,020)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	358,140	362,160	(4,020)

FUNCTIONAL AREA: PARKING TICKETS AND METERS

	2022 Budget	2021 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$510,500)	(\$540,500)	\$30,000
Interest and Penalties	(459,000)	(450,000)	(9,000)
Total Revenues	(969,500)	(990,500)	21,000
EXPENSES			
Salaries Wages and Benefits	364,880	358,010	6,870
Financial Charges	2,650	2,650	0
Fleet Expenses	30,000	26,520	3,480
Maintenance Materials and Supplies	18,730	34,680	(15,950)
Total Expenses	416,260	421,860	(5,600)
Operating (Surplus) Deficit	(553,240)	(568,640)	15,400
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	(553,240)	(568,640)	15,400

FUNCTIONAL AREA: IMPOUND LOT

	2022	2021	(Favourable) Unfavourable
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$423,450)	(\$434,970)	\$11,520
Sundry	(34,800)	(35,820)	1,020
	(	(	
Total Revenues	(458,250)	(470,790)	12,540
EXPENSES			
Salaries Wages and Benefits	2,800	3,300	(500)
Contracted and General Services	96,310	100,280	(3,970)
Financial Charges	1,500	1,500	0
Utilities	7,700	7,300	400
Fleet Expenses	1,500	1,500	0
Maintenance Materials and Supplies	63,460	56,380	7,080
Insurance	1,520	1,520	0
Bad Debt Expense	33,510	32,400	1,110
Total Expenses	208,300	204,180	4,120
0 (5 ) 2	(240.050)	(255,510)	46.660
Operating (Surplus) Deficit	(249,950)	(266,610)	16,660
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	(249,950)	(266,610)	16,660

FUNCTIONAL AREA: FIRE ADMINISTRATION

	2022 Budget	2021 Budget	(Favourable) Unfavourable Change
REVENUES			
Sundry	(\$15,000)	\$0	(\$15,000)
Total Revenues	(15,000)	0	(15,000)
EXPENSES			
Salaries Wages and Benefits	1,150,530	1,108,970	41,560
Contracted and General Services	15,000	0	15,000
Maintenance Materials and Supplies	66,170	61,550	4,620
Insurance	160	150	10
Total Expenses	1,231,860	1,170,670	61,190
Operating (Surplus) Deficit	1,216,860	1,170,670	46,190
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	1,216,860	1,170,670	46,190

## **CITY OF PRINCE ALBERT** GENERAL FUND

FUNCTIONAL AREA: FIRE FIGHTING

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$319,030)	(\$301,430)	(\$17,600)
Sundry	(47,600)	(43,600)	(4,000)
Total Revenues	(366,630)	(345,030)	(21,600)
EXPENSES			
Salaries Wages and Benefits	5,733,830	5,682,190	51,640
Contracted and General Services	10,280	1,000	9,280
Maintenance Materials and Supplies	165,100	152,100	13,000
Total Expenses	5,909,210	5,835,290	73,920
Operating (Surplus) Deficit	5,542,580	5,490,260	52,320
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	5,542,580	5,490,260	52,320

## **CITY OF PRINCE ALBERT** GENERAL FUND

FUNCTIONAL AREA: FIRE PREVENTION

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$4,000)	(\$4,000)	\$0
Total Revenues	(4,000)	(4,000)	0
EXPENSES			
Salaries Wages and Benefits	300,650	294,270	6,380
Maintenance Materials and Supplies	13,030	13,010	20
Total Expenses	313,680	307,280	6,400
Operating (Surplus) Deficit	309,680	303,280	6,400
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	309,680	303,280	6,400

FUNCTIONAL AREA: FIRE FLEET AND EQUIPMENT

	2022	2021	(Favourable) Unfavourable
	Budget	Budget	Change
REVENUES		Budget	change
User Charges and Fees	(\$5,000)	(\$5,000)	\$0
Total Revenues	(5,000)	(5,000)	0
EXPENSES			
Salaries Wages and Benefits	1,850	1,850	0
Fleet Expenses	520,830	517,830	3,000
Maintenance Materials and Supplies	131,200	124,830	6,370
Insurance	50	160	(110)
Total Expenses	653,930	644,670	9,260
Operating (Surplus) Deficit	648,930	639,670	9,260
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	648,930	639,670	9,260

FUNCTIONAL AREA: FIRE BUILDING MAINTENANCE

			(Favourable)	
	2022	2021	Unfavourable	
	Budget	Budget	Change	
REVENUES				
EXPENSES				
Salaries Wages and Benefits	\$11,480	\$11,480	\$0	
Contracted and General Services	2,500	2,500	0	
Utilities	41,200	38,570	2,630	
Maintenance Materials and Supplies	54,000	31,000	23,000	
Insurance	2,950	2,950	0	
Total Expenses	112,130	86,500	25,630	
Total Expenses	112,130	80,300	23,030	
Operating (Surplus) Deficit	112,130	86,500	25,630	
CAPITAL AND INTERFUND TRANSACTIONS				
TOTAL (SURPLUS) DEFICIT	112,130	86,500	25,630	

FUNCTIONAL AREA: ALFRED JENKINS FIELD HOUSE

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$538,250)	(\$538,250)	\$0
Operating Grants and Donations	(3,000)	(3,000)	0
Sundry	(83,500)	(83,500)	0
			_
Total Revenues	(624,750)	(624,750)	0
EXPENSES			
Salaries Wages and Benefits	500,830	494,580	6,250
Contracted and General Services	50,820	50,820	0
Financial Charges	14,690	14,690	0
Utilities	148,690	161,290	(12,600)
Fleet Expenses	5,530	7,600	(2,070)
Maintenance Materials and Supplies	78,040	79,170	(1,130)
Insurance	34,010	33,240	770
Total Expenses	832,610	841,390	(8,780)
Total Expenses	832,010	841,390	(8,780)
Operating (Surplus) Deficit	207,860	216,640	(8,780)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURBLUS) DEFICIT	207.950	216.640	(0.700)
TOTAL (SURPLUS) DEFICIT	207,860	216,640	(8,780)

FUNCTIONAL AREA: ART HAUSER CENTRE

		2021	(Favourable) Unfavourable
	2022		
	Budget	Budget	Change
REVENUES			_
User Charges and Fees	(\$800,280)	(\$800,280)	\$0
Sundry	(9,460)	(9,460)	0
Total Revenues	(809,740)	(809,740)	0
EXPENSES			
Salaries Wages and Benefits	735,160	735,100	60
Contracted and General Services	24,370	24,370	0
Financial Charges	12,710	12,710	0
Utilities	269,420	317,920	(48,500)
Fleet Expenses	50,000	45,810	4,190
Maintenance Materials and Supplies	284,660	284,570	90
Insurance	57,100	55,060	2,040
Total Expenses	1,433,420	1,475,540	(42,120)
Operating (Surplus) Deficit	623,680	665,800	(42,120)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	623,680	665,800	(42,120)

FUNCTIONAL AREA: ARTS CENTRE

		2021	(Favourable) Unfavourable
	2022		
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$60,000)	(\$60,000)	\$0
Operating Grants and Donations	(10,000)	(10,000)	0
Total Revenues	(70,000)	(70,000)	0
EXPENSES			
Salaries Wages and Benefits	124,210	103,650	20,560
Contracted and General Services	37,600	55,600	(18,000)
Financial Charges	2,420	2,420	0
Utilities	13,400	15,300	(1,900)
Maintenance Materials and Supplies	23,080	25,580	(2,500)
Insurance	1,780	1,720	60
Total Expenses	202,490	204,270	(1,780)
Operating (Surplus) Deficit	132,490	134,270	(1,780)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	132,490	134,270	(1,780)

FUNCTIONAL AREA: BERNICE SAYESE CENTRE

			(Favourable) Unfavourable
	2022	2021	
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$11,500)	(\$11,500)	\$0
Total Revenues	(11,500)	(11,500)	0
EXPENSES			
Salaries Wages and Benefits	7,640	7,640	0
Contracted and General Services	6,000	6,000	0
Grants and Donations	16,580	16,580	0
Utilities	34,260	34,360	(100)
Maintenance Materials and Supplies	7,450	7,450	0
Insurance	4,570	4,390	180
Total Expenses	76,500	76,420	80
Operating (Surplus) Deficit	65,000	64,920	80
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	65,000	64,920	80

## **CITY OF PRINCE ALBERT** GENERAL FUND

FUNCTIONAL AREA: CEMETERY

		2021	(Favourable) Unfavourable
	2022		
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$131,000)	(\$131,000)	\$0
Sundry	(10,000)	(10,000)	0
Total Revenues	(141,000)	(141,000)	0
EXPENSES			
Salaries Wages and Benefits	154,090	154,090	0
Contracted and General Services	2,500	2,500	0
Utilities	5,270	5,070	200
Fleet Expenses	48,980	48,980	0
Maintenance Materials and Supplies	29,000	29,000	0
Insurance	410	390	20
Total Expenses	240,250	240,030	220
Operating (Surplus) Deficit	99,250	99,030	220
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	99,250	99,030	220

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$205,450	\$149,950	\$55,500
Contracted and General Services	53,640	109,140	(55,500)
Utilities	98,280	96,280	2,000
Fleet Expenses	390	390	0
Maintenance Materials and Supplies	42,450	42,350	100
Insurance	10,560	10,120	440
Total Expenses	410,770	408,230	2,540
Operating (Surplus) Deficit	410,770	408,230	2,540
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	410,770	408,230	2,540

FUNCTIONAL AREA: COMMUNITY CLUBS

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$29,180)	(\$29,180)	\$0
Total Revenues	(29,180)	(29,180)	0
EXPENSES			
Salaries Wages and Benefits	22,660	22,660	0
Contracted and General Services	15,000	15,000	0
Grants and Donations	160,220	180,220	(20,000)
Utilities	162,860	173,360	(10,500)
Fleet Expenses	500	770	(270)
Maintenance Materials and Supplies	5,700	5,700	0
Insurance	29,400	28,430	970
Total Expenses	396,340	426,140	(29,800)
Operating (Surplus) Deficit	367,160	396,960	(29,800)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	367,160	396,960	(29,800)

FUNCTIONAL AREA: COMMUNITY SERVICES ADMINISTRATION

_	2022 Budget	2021 Budget	(Favourable) Unfavourable Change
REVENUES			
Operating Grants and Donations	(\$27,500)	(\$27,500)	\$0
Total Revenues	(27,500)	(27,500)	0
EXPENSES			
Salaries Wages and Benefits	507,110	497,320	9,790
Utilities	400	400	0
Fleet Expenses	1,780	1,780	0
Maintenance Materials and Supplies	147,320	49,050	98,270
Total Expenses	656,610	548,550	108,060
Operating (Surplus) Deficit	629,110	521,050	108,060
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	629,110	521,050	108,060

FUNCTIONAL AREA: COOKE MUNICIPAL GOLF COURSE

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$1,089,100)	(\$1,089,100)	\$0
Operating Grants and Donations	(26,000)	(26,000)	0
Total Revenues	(1,115,100)	(1,115,100)	0
EXPENSES			
Salaries Wages and Benefits	334,130	351,030	(16,900)
Contracted and General Services	178,480	178,480	0
Financial Charges	13,000	13,000	0
Grants and Donations	65,200	65,200	0
Utilities	124,540	94,700	29,840
Interest on Long Term Debt	66,150	68,330	(2,180)
Fleet Expenses	201,710	201,710	0
Maintenance Materials and Supplies	121,070	134,240	(13,170)
Insurance	2,400	2,360	40
Total Expenses	1,106,680	1,109,050	(2,370)
Operating (Surplus) Deficit	(8,420)	(6,050)	(2,370)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	(8,420)	(6,050)	(2,370)

FUNCTIONAL AREA: PRINCE ALBERT GOLF AND CURLING CENTRE

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$5,620	\$5,620	\$0
Financial Charges	8,000	. ,	8,000
Fleet Expenses	1,000	2,320	(1,320)
Maintenance Materials and Supplies	12,880	12,880	0
Insurance	8,500	8,780	(280)
Total Expenses	36,000	29,600	6,400
Operating (Surplus) Deficit	36,000	29,600	6,400
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	36,000	29,600	6,400

FUNCTIONAL AREA: EA RAWLINSON CENTRE

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$717,800)	(\$717,800)	\$0
Operating Grants and Donations	(2,500)	(2,500)	0
Sundry	(65,000)	(65,000)	0
Total Revenues	(785,300)	(785,300)	0
EXPENSES			
Salaries Wages and Benefits	552,800	533,170	19,630
Contracted and General Services	337,310	343,310	(6,000)
Financial Charges	13,000	13,000	0
Utilities	124,630	125,430	(800)
Maintenance Materials and Supplies	151,200	151,200	0
Insurance	11,110	10,700	410
Total Expenses	1,190,050	1,176,810	13,240
Operating (Surplus) Deficit	404,750	391,510	13,240
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	404.750	391,510	13,240

FUNCTIONAL AREA: CITY BEAUTIFICATION

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES		-	
EXPENSES			
Salaries Wages and Benefits	\$20,080	\$20,080	\$0
Contracted and General Services	35,000	35,000	0
Fleet Expenses	500	0	500
Maintenance Materials and Supplies	20,720	20,720	0
Total Expenses	76,300	75,800	500
Operating (Surplus) Deficit	76,300	75,800	500
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	76,300	75,800	500

FUNCTIONAL AREA: FRANK J. DUNN POOL

	2022 Budget	2021 Budget	(Favourable) Unfavourable Change
REVENUES		Baager	Change
User Charges and Fees	(\$215,000)	(\$215,000)	\$0
Sundry	(5,400)	(5,400)	0
Total Revenues	(220,400)	(220,400)	0
EXPENSES			
Salaries Wages and Benefits	358,700	373,040	(14,340)
Contracted and General Services	29,620	29,620	0
Financial Charges	5,200	5,200	0
Maintenance Materials and Supplies	307,100	318,330	(11,230)
Total Expenses	700,620	726,190	(25,570)
Operating (Surplus) Deficit	480,220	505,790	(25,570)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	480,220	505,790	(25,570)

FUNCTIONAL AREA: PRINCE ALBERT PUBLIC LIBRARY - MAINTENANCE

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$6,260	\$6,260	\$0
Utilities	850	850	0
Maintenance Materials and Supplies	7,380	7,380	0
Insurance	5,590	6,460	(870)
Total Expenses	20,080	20,950	(870)
Operating (Surplus) Deficit	20,080	20,950	(870)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	20,080	20,950	(870)

FUNCTIONAL AREA: KINSMEN ARENA

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			_
User Charges and Fees	(\$332,420)	(\$332,420)	\$0
Sundry	(6,090)	(6,090)	0
Total Revenues	(338,510)	(338,510)	0
EXPENSES			
Salaries Wages and Benefits	287,620	285,210	2,410
Contracted and General Services	2,700	2,700	0
Financial Charges	7,030	7,030	0
Utilities	141,630	140,230	1,400
Fleet Expenses	26,210	26,210	0
Maintenance Materials and Supplies	66,250	72,250	(6,000)
Insurance	6,850	6,600	250
Total Expenses	538,290	540,230	(1,940)
Operating (Surplus) Deficit	199,780	201,720	(1,940)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	199,780	201.720	(1,940)

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$41,380	\$41,580	(\$200)
Contracted and General Services	12,980	12,980	0
Utilities	28,300	26,900	1,400
Fleet Expenses	13,770	15,770	(2,000)
Maintenance Materials and Supplies	20,600	26,600	(6,000)
Insurance	2,130	4,160	(2,030)
			_
Total Expenses	119,160	127,990	(8,830)
Operating (Surplus) Deficit	119,160	127,990	(8,830)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	119,160	127,990	(8,830)

FUNCTIONAL AREA: KINSMEN SKI HILL

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$9,160	\$10,460	(\$1,300)
Contracted and General Services	0	23,080	(23,080)
Grants and Donations	25,000	0	25,000
Fleet Expenses	32,070	32,070	0
Maintenance Materials and Supplies	20,790	21,040	(250)
Insurance	3,050	2,980	70
Total Expenses	90,070	89,630	440
Operating (Surplus) Deficit	90,070	89,630	440
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	90,070	89,630	440

FUNCTIONAL AREA: KINSMEN WATER PARK

		(Favourable)
2022	2021	Unfavourable
Budget	Budget	Change
(\$203,390)	(\$203,390)	\$0
(20,500)	(20,500)	0
(222.222)	(222.222)	
(223,890)	(223,890)	0
312,730	304,280	8,450
4,500	4,500	0
14,590	14,590	0
1,540	1,540	0
71,210	71,610	(400)
2,120	0	2,120
406,690	396,520	10,170
182,800	172,630	10,170
- ,	,-22	
192 900	172 620	10,170
	8udget (\$203,390) (20,500) (223,890)  312,730 4,500 14,590 1,540 71,210 2,120	Budget         Budget           (\$203,390)         (\$203,390)           (20,500)         (20,500)           (223,890)         (223,890)           312,730         304,280           4,500         4,500           14,590         14,590           1,540         1,540           71,210         71,610           2,120         0           406,690         396,520           182,800         172,630

FUNCTIONAL AREA: LITTLE RED PARK

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$80,000	\$38,800	\$41,200
Contracted and General Services	2,000	100,960	(98,960)
Grants and Donations	71,600	5,000	66,600
Utilities	48,400	45,800	2,600
Fleet Expenses	4,940	4,940	0
Maintenance Materials and Supplies	47,860	42,860	5,000
Insurance	9,600	9,240	360
Total Expenses	264,400	247,600	16,800
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Operating (Surplus) Deficit	264,400	247,600	16,800
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	264,400	247,600	16,800

FUNCTIONAL AREA: MARGO FOURNIER CENTRE

	2022 Budget	2021 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$51,960)	(\$51,960)	\$0
Total Revenues	(51,960)	(51,960)	0
EXPENSES			
Salaries Wages and Benefits	147,990	110,640	37,350
Contracted and General Services	18,800	56,150	(37,350)
Financial Charges	1,200	1,200	0
Utilities	53,100	48,200	4,900
Maintenance Materials and Supplies	21,400	21,250	150
Insurance	10,950	10,570	380
Total Expenses	253,440	248,010	5,430
Operating (Surplus) Deficit	201,480	196,050	5,430
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	201.480	196.050	5.430

FUNCTIONAL AREA: MUSEUMS

	2022 Budget	2021 Budget	(Favourable) Unfavourable Change
REVENUES			
Operating Grants and Donations	(\$20,000)	(\$20,000)	\$0
Total Revenues	(20,000)	(20,000)	0
EXPENSES			
Salaries Wages and Benefits	119,970	119,970	0
Contracted and General Services	600	600	0
Utilities	22,410	21,710	700
Maintenance Materials and Supplies	19,980	7,980	12,000
Insurance	3,720	3,590	130
Total Expenses	166,680	153,850	12,830
Operating (Surplus) Deficit	146,680	133,850	12,830
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	146,680	133,850	12,830

FUNCTIONAL AREA: OTHER FACILITIES - MAINTENANCE

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$126,750	\$126,750	\$0
Utilities	9,760	9,760	0
Maintenance Materials and Supplies	330,340	261,490	68,850
Total Expenses	466,850	398,000	68,850
Total Expenses	400,830	398,000	08,830
Operating (Surplus) Deficit	466,850	398,000	68,850
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (CLIPPLIES) DEFICIT	466.050	200.000	60.050
TOTAL (SURPLUS) DEFICIT	466,850	398,000	68,850

FUNCTIONAL AREA: PARKS

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$8,000)	(\$8,000)	\$0
Total Revenues	(8,000)	(8,000)	0
EXPENSES			
Salaries Wages and Benefits	818,840	811,040	7,800
Contracted and General Services	160,600	81,800	78,800
Grants and Donations	30,780	30,780	0
Utilities	4,000	4,500	(500)
Fleet Expenses	478,270	496,660	(18,390)
Maintenance Materials and Supplies	102,720	102,390	330
Insurance	22,150	21,080	1,070
Total Expenses	1,617,360	1,548,250	69,110
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Operating (Surplus) Deficit	1,609,360	1,540,250	69,110
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	1,609,360	1,540,250	69,110

FUNCTIONAL AREA: PLAYGROUNDS AND PLAYSTRUCTURES

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$2,600)	(\$2,600)	\$0
Operating Grants and Donations	(20,000)	(20,000)	0
Total Revenues	(22,600)	(22,600)	0
EXPENSES			
Salaries Wages and Benefits	131,820	126,620	5,200
Contracted and General Services	8,100	8,100	0
Utilities	3,700	3,600	100
Fleet Expenses	1,710	1,710	0
Maintenance Materials and Supplies	90,450	90,650	(200)
Insurance	900	0	900
Total Expenses	236,680	230,680	6,000
Operating (Surplus) Deficit	214,080	208,080	6,000
		,	· ·
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	214,080	208,080	6,000

FUNCTIONAL AREA: OUTDOOR SPORTS FIELDS

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			_
User Charges and Fees	(\$160,680)	(\$160,680)	\$0
Sundry	(34,300)	(34,300)	0
Total Revenues	(194,980)	(194,980)	0
EXPENSES			
Salaries Wages and Benefits	217,650	224,030	(6,380)
Contracted and General Services	15,610	15,610	0
Financial Charges	400	400	0
Grants and Donations	6,500	6,500	0
Utilities	35,600	29,400	6,200
Fleet Expenses	32,520	33,350	(830)
Maintenance Materials and Supplies	71,010	75,010	(4,000)
Insurance	13,240	13,260	(20)
		207.552	(5.000)
Total Expenses	392,530	397,560	(5,030)
Operating (Surplus) Deficit	197,550	202,580	(5,030)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	197,550	202,580	(5,030)

FUNCTIONAL AREA: RECREATION

	2022 Budget	2021 Budget	(Favourable) Unfavourable Change
REVENUES			
Operating Grants and Donations	(\$5,000)	(\$5,000)	\$0
Sundry	(5,000)	(5,000)	0
Total Revenues	(10,000)	(10,000)	0
EXPENSES			
Salaries Wages and Benefits	572,680	574,020	(1,340)
Contracted and General Services	18,000	10,100	7,900
Fleet Expenses	4,060	4,060	0
Maintenance Materials and Supplies	88,080	98,080	(10,000)
Insurance	340	330	10
Total Expenses	683,160	686,590	(3,430)
Operating (Surplus) Deficit	673,160	676,590	(3,430)
CAPITAL AND INTERFUND TRANSACTIONS			
	-		
TOTAL (SURPLUS) DEFICIT	673,160	676,590	(3,430)

## **CITY OF PRINCE ALBERT** GENERAL FUND

FUNCTIONAL AREA: SASKATCHEWAN LOTTERIES PROGAM

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
Operating Grants and Donations	(\$142,980)	(\$142,980)	\$0
Total Revenues	(142,980)	(142,980)	0
EXPENSES			
Grants and Donations	142,980	142,980	0
Total Expenses	142,980	142,980	0
CAPITAL AND INTERFUND TRANSACTIONS			

FUNCTIONAL AREA: SKATEBOARD PARK

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$13,040	\$13,040	\$0
Contracted and General Services	9,900	9,900	0
Utilities	2,300	3,130	(830)
Maintenance Materials and Supplies	1,050	1,050	0
Total Expenses	26,290	27,120	(830)
Operating (Surplus) Deficit	26,290	27,120	(830)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	26,290	27,120	(830)

FUNCTIONAL AREA: DAVE G. STEUART ARENA

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$215,270)	(\$215,270)	\$0
Sundry	(3,530)	(3,530)	0
Total Revenues	(218,800)	(218,800)	0
EXPENSES			
Salaries Wages and Benefits	218,130	215,910	2,220
Contracted and General Services	4,100	4,100	0
Financial Charges	5,560	5,560	0
Utilities	91,590	92,690	(1,100)
Fleet Expenses	20,000	21,200	(1,200)
Maintenance Materials and Supplies	32,610	40,560	(7,950)
Insurance	3,540	3,410	130
Total Expenses	375,530	383,430	(7,900)
Operating (Surplus) Deficit	156,730	164,630	(7,900)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	156,730	164,630	(7,900)

FUNCTIONAL AREA: TOURIST INFORMATION CENTRE

	2022 Budget	2021 Budget	(Favourable) Unfavourable Change
REVENUES	Buaget	Baager	Change
User Charges and Fees	(\$5,700)	(\$5,700)	\$0
Total Revenues	(5,700)	(5,700)	0
EXPENSES			
Salaries Wages and Benefits	5,170	5,170	0
Contracted and General Services	7,120	7,120	0
Utilities	8,000	8,000	0
Maintenance Materials and Supplies	6,730	6,730	0
Insurance	1,160	1,110	50
Total Expenses	28,180	28,130	50
Operating (Surplus) Deficit	22,480	22,430	50
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	22,480	22,430	50

FUNCTIONAL AREA: PUBLIC WORKS ADMINISTRATION

			(Favourable)
	2022	2021	Unfavourable
<u>-</u>	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$25,000)	(\$20,530)	(\$4,470)
			4
Total Revenues	(25,000)	(20,530)	(4,470)
EXPENSES			
	724 540	777 670	/F2 120\
Salaries Wages and Benefits	724,540	777,670	(53,130)
Fleet Expenses	33,800	31,800	2,000
Maintenance Materials and Supplies	201,950	146,130	55,820
Insurance	3,630	3,340	290
		050.040	4.000
Total Expenses	963,920	958,940	4,980
Operating (Surplus) Deficit	938,920	938,410	510
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	938,920	938,410	510

FUNCTIONAL AREA: MUNICIPAL SERVICE CENTRE

	2022	2024	(Favourable)
	2022 Budget	2021 Budget	Unfavourable Change
REVENUES	Buuget	buuget	Change
THE VEHICLES			
EXPENSES			
Salaries Wages and Benefits	\$116,510	\$120,240	(\$3,730)
Contracted and General Services	16,000	16,000	0
Utilities	72,680	76,680	(4,000)
Fleet Expenses	49,170	45,370	3,800
Maintenance Materials and Supplies	(115,570)	(156,130)	40,560
Insurance	9,540	9,320	220
Total Expenses	148,330	111,480	36,850
Operating (Surplus) Deficit	148,330	111,480	36,850
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	148,330	111,480	36,850

FUNCTIONAL AREA: OLD CITY YARDS

FUNCTIONAL AREA: OLD CITY YARDS			(Favourable)
	2022	2021	(Favourable) Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$43,410	\$37,210	\$6,200
Contracted and General Services	21,340	21,340	0
Utilities	47,500	54,180	(6,680)
Fleet Expenses	320	320	0
Maintenance Materials and Supplies	(31,630)	(91,100)	59,470
Insurance	8,790	8,500	290
Total Expenses	89,730	30,450	59,280
Operating (Surplus) Deficit	89,730	30,450	59,280
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	89,730	30,450	59,280

FUNCTIONAL AREA: BACKLANES MAINTENANCE

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$27,310	\$30,710	(\$3,400)
Contracted and General Services	15,000	15,000	0
Fleet Expenses	27,000	27,000	0
Maintenance Materials and Supplies	11,000	20,200	(9,200)
Total Expenses	80,310	92,910	(12,600)
Operating (Surplus) Deficit	80,310	92,910	(12,600)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	80,310	92,910	(12,600)

FUNCTIONAL AREA: SIDEWALKS

			(Favourable)	
	2022	2021	Unfavourable	
	Budget	Budget	Change	
REVENUES		-		
EXPENSES				
Salaries Wages and Benefits	\$34,630	\$34,630	\$0	
Contracted and General Services	155,000	154,240	760	
Fleet Expenses	9,240	9,240	0	
Maintenance Materials and Supplies	28,000	28,000	0	
Total Expenses	226,870	226,110	760	
Operating (Surplus) Deficit	226,870	226,110	760	
CAPITAL AND INTERFUND TRANSACTIONS				
TOTAL (SURPLUS) DEFICIT	226,870	226,110	760	

FUNCTIONAL AREA: SNOW DOWNTOWN

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$81,500	\$81,500	\$0
Fleet Expenses	52,600	52,600	0
Maintenance Materials and Supplies	20,600	16,400	4,200
Total Expenses	154,700	150,500	4,200
Operating (Surplus) Deficit	154,700	150,500	4,200
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	154,700	150,500	4,200

FUNCTIONAL AREA: SNOW MANAGEMENT

			(Favourable)	
	2022	2021	Unfavourable	
	Budget	Budget	Change	
REVENUES				
EXPENSES				
Salaries Wages and Benefits	\$479,260	\$411,350	\$67,910	
Fleet Expenses	370,140	370,140	0	
Maintenance Materials and Supplies	260,500	186,500	74,000	
Total Expenses	1,109,900	967,990	141,910	
Operating (Surplus) Deficit	1,109,900	967,990	141,910	
CAPITAL AND INTERFUND TRANSACTIONS	,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,-	
		<u> </u>		
TOTAL (SURPLUS) DEFICIT	1,109,900	967,990	141,910	

## **CITY OF PRINCE ALBERT** GENERAL FUND

FUNCTIONAL AREA: STREET LIGHTING

			(Favourable)	
	2022	2021	Unfavourable	
	Budget	Budget	Change	
REVENUES				
EXPENSES				
Utilities	\$944,500	\$943,800	\$700	
Total Expenses	944,500	943,800	700	
Operating (Surplus) Deficit	944,500	943,800	700	
CAPITAL AND INTERFUND TRANSACTIONS				
TOTAL (SURPLUS) DEFICIT	944,500	943,800	700	

FUNCTIONAL AREA: STREETS AND ROADS

	2022 Budget	2021 Budget	(Favourable) Unfavourable Change
REVENUES			
Operating Grants and Donations	(\$375,000)	(\$375,000)	\$0
Total Revenues	(375,000)	(375,000)	0
EXPENSES			
Salaries Wages and Benefits	448,200	451,670	(3,470)
Contracted and General Services	175,300	175,300	0
Utilities	1,100	1,100	0
Fleet Expenses	228,580	232,550	(3,970)
Maintenance Materials and Supplies	154,850	145,760	9,090
Total Expenses	1,008,030	1,006,380	1,650
Operating (Surplus) Deficit	633,030	631,380	1,650
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	633,030	631,380	1,650

FUNCTIONAL AREA: STREET SWEEPING

			(Favourable)	
	2022	2021	Unfavourable	
	Budget	Budget	Change	
REVENUES		<u> </u>		
EXPENSES				
Salaries Wages and Benefits	\$127,310	\$136,010	(\$8,700)	
Fleet Expenses	142,080	142,080	0	
Maintenance Materials and Supplies	8,500	(134,800)	143,300	
Total Expenses	277,890	143,290	134,600	
Operating (Surplus) Deficit	277,890	143,290	134,600	
CAPITAL AND INTERFUND TRANSACTIONS				
	·			
TOTAL (SURPLUS) DEFICIT	277,890	143,290	134,600	

## **CITY OF PRINCE ALBERT** GENERAL FUND

FUNCTIONAL AREA: PARKING LOTS

	2022	2024	(Favourable)
	2022	2021	Unfavourable
REVENUES	Budget	Budget	Change
User Charges and Fees	(\$104,000)	(\$84,000)	(\$20,000)
Total Revenues	(104,000)	(84,000)	(20,000)
EXPENSES			
Salaries Wages and Benefits	750	750	0
Contracted and General Services	0	340	(340)
Utilities	4,300	4,300	0
Maintenance Materials and Supplies	610	610	0
Total Expenses	5,660	6,000	(340)
Operating (Surplus) Deficit	(98,340)	(78,000)	(20,340)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	(98,340)	(78,000)	(20,340)

FUNCTIONAL AREA: TRAFFIC COUNTS AND LANE MARKING

	2022	2024	(Favourable)
	2022 Budget	2021 Budget	Unfavourable Change
REVENUES	Buuget	Buuget	Change
User Charges and Fees	(\$1,000)	(\$1,000)	\$0
Total Revenues	(1,000)	(1,000)	0
EXPENSES			
Salaries Wages and Benefits	47,240	75,640	(28,400)
Contracted and General Services	68,950	68,950	0
Fleet Expenses	3,930	3,930	0
Maintenance Materials and Supplies	33,390	33,890	(500)
Total Expenses	153,510	182,410	(28,900)
Operating (Surplus) Deficit	152,510	181,410	(28,900)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	152,510	181,410	(28,900)

FUNCTIONAL AREA: TRAFFIC LIGHTS

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$132,760	\$132,760	\$0
Utilities	27,700	27,400	300
Fleet Expenses	33,160	33,160	0
Maintenance Materials and Supplies	153,100	133,100	20,000
Total Expenses	346,720	326,420	20,300
Operating (Surplus) Deficit	346,720	326,420	20,300
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	346,720	326,420	20,300

FUNCTIONAL AREA: TRAFFIC SIGNS

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			_
User Charges and Fees	(\$14,500)	(\$14,500)	\$0
Total Revenues	(14,500)	(14,500)	0
EXPENSES			
Salaries Wages and Benefits	186,530	169,610	16,920
Contracted and General Services	400	400	0
Utilities	2,900	3,400	(500)
Fleet Expenses	63,600	63,600	0
Maintenance Materials and Supplies	66,250	48,000	18,250
Insurance	890	870	20
Total Expenses	320,570	285,880	34,690
Operating (Surplus) Deficit	306,070	271,380	34,690
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	306,070	271,380	34,690

FUNCTIONAL AREA: CITY PUBLIC TRANSIT

	2022 Budget	2021 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$615,620)	(\$608,620)	(\$7,000)
Operating Grants and Donations	(280,000)	(280,000)	0
Total Revenues	(895,620)	(888,620)	(7,000)
EXPENSES			
Contracted and General Services	1,370,410	1,311,000	59,410
Interest on Long Term Debt	51,950	59,830	(7,880)
Fleet Expenses	349,660	229,400	120,260
Maintenance Materials and Supplies	67,320	57,280	10,040
Total Expenses	1,839,340	1,657,510	181,830
Operating (Surplus) Deficit	943,720	768,890	174,830
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	943,720	768,890	174,830

FUNCTIONAL AREA: POLICE SERVICES

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
User Charges and Fees	(\$1,025,610)	(\$1,034,650)	\$9,040
Operating Grants and Donations	(4,108,670)	(3,533,660)	(575,010)
Total Revenues	(5,134,280)	(4,568,310)	(565,970)
EXPENSES			
Salaries Wages and Benefits	19,210,500	18,025,620	1,184,880
Contracted and General Services	1,300,810	1,335,080	(34,270)
Financial Charges	750	620	130
Utilities	129,900	130,900	(1,000)
Interest on Long Term Debt	6,760	6,760	0
Fleet Expenses	781,480	773,440	8,040
Maintenance Materials and Supplies	1,743,200	1,560,920	182,280
Insurance	17,980	17,780	200
Total Expenses	23,191,380	21,851,120	1,340,260
Operating (Surplus) Deficit	18,057,100	17,282,810	774,290
CAPITAL AND INTERFUND TRANSACTIONS			
CALITAL AND INTERVOND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	18,057,100	17,282,810	774,290

FUNCTIONAL AREA: PRINCE ALBERT DOWNTOWN BUSINESS IMPROVEMENT DISTRICT

	2022 Budget	2021 Budget	(Favourable) Unfavourable Change
REVENUES	(4======)	(4======)	4.0
Taxation	(\$78,000)	(\$78,000)	\$0
Total Revenues	(78,000)	(78,000)	0
EXPENSES			
Salaries Wages and Benefits	62,800	76,800	(14,000)
Contracted and General Services	10,250	1,650	8,600
Grants and Donations	40,000	40,000	0
Utilities	800	800	0
Maintenance Materials and Supplies	26,150	20,750	5,400
Total Expenses	140,000	140,000	0
Operating (Surplus) Deficit	62,000	62,000	0
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	62,000	62,000	0

FUNCTIONAL AREA: PRINCE ALBERT PUBLIC LIBRARY

			(Favourable) Unfavourable
	2022	2021	
	Budget	Budget	Change
REVENUES			
EXPENSES			
Grants and Donations	\$2,190,420	\$2,124,930	\$65,490
Total Expenses	2,190,420	2,124,930	65,490
Operating (Surplus) Deficit	2,190,420	2,124,930	65,490
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	2,190,420	2,124,930	65,490

FUNCTIONAL AREA: PRINCE ALBERT DISTRICT PLANNNING

	2022	2021	(Favourable) Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Contracted and General Services	\$0	\$20,000	(\$20,000)
Total Expenses	0	20,000	(20,000)
Operating (Surplus) Deficit	0	20,000	(20,000)
CAPITAL AND INTERFUND TRANSACTIONS			
	·		
TOTAL (SURPLUS) DEFICIT	0	20,000	(20,000)

FUNCTIONAL AREA: PRINCE ALBERT ARTS BOARD

			(Favourable)	
	2022	2021	Unfavourable	
	Budget	Budget	Change	
REVENUES				
EXPENSES				
Grants and Donations	\$25,000	\$25,000	\$0	
Total Expenses	25,000	25,000	0	
Operating (Surplus) Deficit	25,000	25,000	0	
CAPITAL AND INTERFUND TRANSACTIONS				
TOTAL (SURPLUS) DEFICIT	25,000	25,000	0	

FUNCTIONAL AREA: PRINCE ALBERT SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS INC.

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Contracted and General Services	\$229,000	\$229,000	\$0
Total Expenses	229,000	229,000	0
Operating (Surplus) Deficit	229,000	229,000	0
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	229,000	229,000	0

FUNCTIONAL AREA: COMMUNITY SERVICE CENTRE - SENIORS TRANSPORTATION

			(Favourable) Unfavourable	
	2022	2021		
	Budget	Budget	Change	
REVENUES				
EXPENSES				
Grants and Donations	\$69,500	\$69,500	\$0	
Total Expenses	69,500	69,500	0	
Operating (Surplus) Deficit	69,500	69,500	0	
CAPITAL AND INTERFUND TRANSACTIONS				
TOTAL (SURPLUS) DEFICIT	69,500	69,500	0	

### FUNCTIONAL AREA: COMMUNITY SERVICE CENTRE - SPECIAL NEEDS TRANSPORTATION

			(Favourable)	
	2022	2021	Unfavourable	
	Budget	Budget	Change	
REVENUES				
EVDENOCO				
EXPENSES				
Contracted and General Services	\$571,760	\$537 <i>,</i> 710	\$34,050	
Grants and Donations	115,700	115,700	0	
Total Expenses	687,460	653,410	34,050	
Operating (Surplus) Deficit	687,460	653,410	34,050	
CAPITAL AND INTERFUND TRANSACTIONS				
TOTAL (SURPLUS) DEFICIT	687,460	653,410	34,050	

FUNCTIONAL AREA: PRINCE ALBERT HOUSING AUTHORITY

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Grants and Donations	\$14,990	\$14,990	\$0
Total Expenses	14,990	14,990	0
Operating (Surplus) Deficit	14,990	14,990	0
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	14,990	14,990	0

FUNCTIONAL AREA: MUSEUMS - PRINCE ALBERT HISTORICAL SOCIETY

TUNCTIONAL AREA. MUSEUMS - FRINCE AEBERT HISTORICA	AL SOCILIT		
			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Grants and Donations	\$71,080	\$71,080	\$0
Total Expenses	71,080	71,080	0
Operating (Surplus) Deficit	71,080	71,080	0
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	71,080	71,080	0

FUNCTIONAL AREA: PRINCE ALBERT MOBILE CRISIS

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Grants and Donations	\$43,600	\$43,600	\$0
Total Expenses	43,600	43,600	0
Operating (Surplus) Deficit	43,600	43,600	0
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	43,600	43,600	0

# **CITY OF PRINCE ALBERT** GENERAL FUND

FUNCTIONAL AREA: MANN ART GALLERY

			(Favourable)
	2022	2021	Unfavourable
	Budget	Budget	Change
REVENUES			
EXPENSES			
Grants and Donations	\$100,000	\$100,000	\$0
Total Expenses	100,000	100,000	0
Operating (Surplus) Deficit	100,000	100,000	0
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	100,000	100,000	0

	Category 1: Highly Important / Critical			
	CORPORATE SERVICE	S		
C1-01	Networking	Capital	Reserve	Externally Funded
	Detail: Networking Investment & Renewal Plan: This program includes capital planning for the City's networking infrastructure at all City locations. The City's network enables collaboration and communication between sites and connects to the outside world (for data and telephone services).  Purpose: Switch renewal (remote sites) - \$59,000 for scheduled renewal of all network switches at remote sites with corporate-grade equipment that is fully integrated with the City's core network resulting in increased reliability and improved ability to manage by IT.  SD-WAN Implementation (Remote Sites) - \$75,000 to complete the upgrade of the City's networking infrastructure at remote sites to complete the internet backbone work approved under MEEP. It replaces the radio tower & related equipment due for replacement this year at the same cost. Provides greatly improved service and ability to manage by IT.  Wi-Fi (City Hall) - \$70,000 to Upgraded Wi-Fi at City Hall to address connectivity issues throughout the building and enable uninterrupted participation in online events and meetings. The existing design and equipment were implemented over 10 years ago. Expectations and demand for Wi-Fi have increased as the City has adopted more mobile devices and introduced laptops.  Funding Source: IT Reserve		204,000	

C1-02	End User Computing & Printing	Capital	Reserve	Externally
	Patelly Find Head Communities 2 Deleting Investors 1 C			Funded
	<b>Detail:</b> End User Computing & Printing Investment & Renewal Plan:			
	This program includes the renewal of computers,			
	laptops, monitors and tablets (to support the mobile			
	workforce). Additionally, for 2022, Retail Point of Sale			
	hardware is due for replacement which was not			
	previously included in IT or departmental budgets. This			
	will be included going forward in planning for equipment			
	renewal. The timing aligns with the selection of a			
	recreation management system in 2022.			
	Purpose: Laptop & workstation renewal - \$35,000 for			
	replacement of computer workstations and laptops as			
	identified in the IT equipment renewal schedule.			
	Monitor renewal - \$6,500 for replacement of computer			
	monitors as identified in the IT equipment renewal			
	schedule.		101,500	
	Point of Sale/Retail Hardware renewal - \$25,000 for			
	replacement of POS/retail hardware, not previously			
	identified in the IT equipment renewal plan. This			
	equipment is due for replacement within 1-year. The purchase should be made to coincide with the			
	replacement of the recreation management system to			
	ensure compatibility.			
	Mobile device renewal - \$5,000 for expansion and			
	replacement of City mobile devices to enable the use of			
	devices in the field for use of GIS and work order			
	systems.			
	Drinting device you are 1 (20 000 for youlg so you to f			
	Printing device renewal - \$30,000 for replacement of			
	printing equipment as identified in the IT equipment			
	Funding Source: IT Reserve			

C1-03	Communications	Capital	Reserve	Externally
C1-03		Сарітаі	Reserve	Funded
	Detail: Communications Investment & Renewal Plan: This program includes capital planning for the City's telephone systems and data lines. Purpose: This program includes capital planning for the City's telephone systems and data lines. Data line upgrades - \$160,000 for replacement of existing data lines to ensure that phones and workstations are able to consume the improved network speeds available as a result of the data centre replacement completed in 2021. Data lines are outdated and should have been replaced over 10 years ago. Funding Source: IT Reserve		160,000	
C1-04	Business Continuity	Capital	Reserve	Externally Funded
	Detail: Business Continuity Investment & Renewal Plan: This program includes capital planning for disaster recovery and backup services to ensure the City can restore information, as required, to satisfy operations and is fully prepared to continue operations in the event of natural disaster or cyber attack.  Purpose: Onsite storage (daily backups) - \$20,000 for scheduled replacement of the City's ageing onsite storage for daily backups. This system allows for quick restoration of files that have been accidentally deleted or have become corrupted through daily operations.  Funding Source: IT Reserve		20,000	
C1-05	Work & Asset Management Systems	Capital	Reserve	Externally Funded
	Detail: Work & Asset Management Systems Investment & Renewal Plan: This program includes capital planning for the City's GIS, asset & work management and related systems.  Purpose: GIS Data Governance - \$38,900 for implementation of an integrated system for data governance that will support shared management of asset information across City departments including Planning & Development, Public Works, Community Services and Finance. This work is essential to ensure that the data created and maintained with the launch of the City's work order and asset management is maintained as changes are made. This work is foundational to enable future expansions and integrations with the W/TP and W/W/TP SCADA systems.		38,900	

C1-06	Web & Portal Systems	Capital	Reserve	Externally
	<b>Detail:</b> Web/Portal Systems Investment & Renewal Plan:			Funded
	This program includes capital planning for online and			
	mobile services for residents including the City's website,			
	online payments, recreation programs & registration,			
	resident portal/mobile app and related systems.			
	Purpose: Online Recreation Programming (RPT 21-411)			
	\$22,800 for a new recreation management system that		22,800	
	will provide more user-friendly options for residents to			
	identify and register for City programs. The new system			
	is also expected to significantly reduce ongoing			
	operating costs of the system by half, eliminate			
	duplication of point of sale technologies and address			
	regulatory compliance concerns.			
	Funding Source: IT Reserve			
C1-07	Finance & Admin Systems	Capital	Reserve	Externally Funded
	<b>Detail:</b> Finance & Administrative Systems Investment &			
	Renewal Plan:			
	This program includes capital planning for financial, HR			
	and other administrative systems including Great Plains,			
	payroll, job postings, time & attendance, budgeting and			
	related systems. <b>Purpose:</b> Initiatives previously funding that extends into			
	2022 includes a chart of accounts restructuring, Questica			
	implementation. Additional work required includes:			
	Time & Attendance (Synerion) Phase 2- \$13,300 for final			
	stage rollout of time and attendance system and related			
	processes for outside workers.			
	[		34,300	
	Fixed Asset Solution/Worktech Decommissioning-			
	\$15,000 for			
	implementation of a fixed assets solution for the			
	depreciation that will allow for the decommissioning of			
	the existing work order system. Yields \$18,000 operating			
	savings annually.			
	Great Plains Subledger consolidation - \$6,000 for			
	subledger enhancements to support online payments for			
	utilities and taxes.			
	Funding Source: IT Reserve			
COPPOR	TE SERVICES TOTAL		E91 F00	
CORPORA	TIE SERVICES TOTAL	•	581,500	-

	COMMUNITY SERVIC	ES		
C1-08	Municipal Service Centre Parking Pedestals	Capital	Reserve	Externally Funded
	Detail: Remove existing parking pedestals and install 20 new parking pedestals.  Purpose: The existing parking pedestals at the MSC are in a dangerous state and require replacement. One of the pedestals requires repair for which the contractor stated the pedestals are original and with bare wiring that is dangerous and does not meet current code.	60,000		
C1-09	Playground Replacement Program	Capital	Reserve	Externally Funded
	Detail: Administration has inspected and assessed the entire inventory of playground equipment and park amenities. The results have been compiled through the State of the Playgrounds Report. Many of our Playground locations are ageing and require significant investment in new playground equipment and surfacing on an ongoing basis.  Purpose: The annual contribution will allow the prioritized plan to be developed based on the available funding amount and include lighting and surveillance cameras.	130,000		
C1-10	Reconstruction of Park Pathways	Capital	Reserve	Externally Funded
	Detail: Reconstruction of Park Pathways Purpose: A listing of park pathways requiring reconstruction in 2022 will be identified at the conclusion of the prior year. Administration will determine the priority of work to be completed and will proceed based on available budgetary funding.	50,000		
C1-11	Roofing Projects	Capital	Reserve	Externally Funded
	Detail: The Department inspects the various roof structures each Spring to determine their status and provides a report to City Council with the recommendations for that season.  Purpose: The Department outlines the annual inventory of roof conditions in a report to the City Council each Spring. The long-term replacement program has been established as an annual program since 2006. For 2022, it is recommended that \$100,000 be allocated to the program to be prioritized for roof repairs or replacement.	100,000		

C1-12	Landscaping Projects	Capital	Reserve	Externally Funded
	Detail: There are a number areas where landscaping assistance is required on an annual basis. Purpose: The 2019 Budget was the first year where funding was available to assist with the landscaping projects. The funding is available for contractor assistance so that we can complete annual commitments. This has proven to be effective during previous construction seasons as the departments have been able to significantly decrease the number of outstanding work orders.	50,000		
C1-13	Crescent Heights Spray Park	Capital	Reserve	Externally Funded
	<b>Detail:</b> The City has two paddling pools remaining. One is at the Crescent Heights Community Club and the second is at the Hazeldell Community Club. The paddling pools have been operated for many years through the City's Annual Summer Playground Program. The City previously operated paddling pools at multiple other locations but has now replaced them with new interactive Spray Parks. Please refer to RPT 21-441 - Crescent Heights Spray Park for further information.			
	Purpose: In 2022 it is recommended that the paddling pool at the Crescent Heights Community Club be replaced with a new Spray Park. This location serves as one of the highest attended locations as part of the Playground Program. The requirement for chemical treatment and consistent supervision would no longer be required, due to the depth of the water in paddling pools as outlined in the Provincial Swimming Pools Regulations. Malcolm Jenkins is proposing support for the project in the amount of \$200,000 with the remainder to be funded by the City.		120,000	200,000
	Funding Source: Future Infrastructure Reserve and Malcolm Jenkins Family Foundation.			

C1-14	Golf Course - Reconstruction & Repair of Pathways	Capital	Reserve	Externally Funded
	Detail: Reconstruction & Repair of the Pathways at the Cooke Municipal Golf Course.  Purpose: The pathway network throughout the golf course continues to deteriorate more and more each year and requires investment. 2022 will represent 19 years since any paving has been completed on the golf course.  Similar to the annual amount allocated for the City's Park Pathways, it is recommended that an annual amount be budgeted in order to complete the required work over time.  It is also recommended that a portion of the annual funding collected through Cart Rentals & Pathway Fees serve as the funding source. The golf course generates an annual average of \$180,000 in revenue through Cart Rentals and Pathway Fees. \$50,000 of the total fees collected is recommended to be allocated to the Golf Course Improvement Reserve for this purpose.		50,000	
C1-15	Little Red River Park Stages of Development	Capital	Reserve	Externally Funded
	Detail: Please refer to RPT 21-347 - Little Red River Park Stages of Development  Purpose: The report outlines the following Capital priorities for 2022: Parking Improvements: - Toboggan Hill - 66 stalls - \$25,000 - Existing large parking lot South of Cosmo Lodge - 47 stalls - \$34,000 - Cosmo Lodge Parking - 38 stalls - \$17,750 - Parking Lot Lighting Improvements - \$70,000 The total recommended from the Pehonan Parkway Reserve in 2022 is \$146,750. Funding Source: Pehonan Parkway Reserve		146,800	
C1-16	Kinsmen Water Park Landing Pool	Capital	Reserve	Externally Funded
	Detail: The Kinsmen Water Park Landing Pool is located at the base of the water slides. Repairs are recommended for 2022. Purpose: In 2022 it is recommended that the Landing Pool repairs be funded from the Kinsmen Water Park Surcharge Reserve. The work will include: - removal of the old tiles - sandblasting - repainting - installation of new tiles and anti-entrapment devices Funding Source: Kinsmen Water Park Surcharge Reserve		25,000	

C1-17	EA Rawlinson Centre Improvements	Capital	Reserve	Externally Funded
	Detail: Various improvements are recommended for the EA Rawlinson Centre in 2022. It is recommended that the improvements be funded from the EA Rawlinson Centre Facility Fee Reserve.  Purpose: In 2022 the following improvements are			
	recommended: - Replacement of Washroom Counter-tops Replacement of Servery countertops and other minor upgrades Replacement of old wooden event risers Purchase of new Pipe & Draping for events.		44,000	
	<b>Funding Source:</b> EA Rawlinson Centre Facility Fee Reserve			
C1-18	Art Hauser Centre Air Handling Unit	Capital	Reserve	Externally Funded
	Detail: Many components of the Art Hauser Centre are original to the facility when it was constructed as the Communiplex in 1971. The air handling unit represents one of the major components of the facility that is in need of major repair.  Purpose: The repairs would include: Replacement of 2 heat exchangers Replacement of 2 burners Replacement of controls and electrical Cutting and patching for exchanger replacement access Equipment and labour to complete the work The maintenance staff continue to complete bi-weekly inspections of the air handling unit. The concern is that the unit will experience a significant breakdown during	200,000		
	the operating season, which would lead to disruption in order to complete the repairs and implement a temporary operating solution. If approved the work would be completed during the 2022 off-season in preparation for the next arena season.			

C1-19	James Isbister Park Improvements	Capital	Reserve	Externally Funded
	Detail: Please refer to RPT 21-440 - James Isbister Park Improvements.  Purpose: Projected Costs: Basketball asphalt resurfacing - \$35,000 Asphalt pad for portable skate park 110' X 60' - \$80,000 Mini-Pitch System - \$100,000 Electrical - \$7,500 Installation - \$20,000 Basketball Poles/Nets/Poles - \$12,000 One Light Pole and installation - \$4,000 Bench seating with concrete pads X 2 - \$4,200 Picnic Table Round with concrete pads X 3 - \$7,000 Security Camera Consideration - \$2,000 Garbage Bins with concrete pads X 3 - \$6,000 PST for Project - \$18,000 Miscellaneous - \$4,300 Total Estimated Cost for Project - \$300,000  Funding Source: Future Infrastructure Reserve and Malcolm Jenkins Family Foundation		100,000	200,000
сомми	NITY SERVICES TOTAL	590,000	485,800	400,000

	PUBLIC WORKS			
C1-20	Two Post Vehicle Lift	Capital	Reserve	Externally Funded
	Detail: A two post vehicle lift for light and medium duty vehicles.  Purpose: The shop needs to replace the 15,000 vehicle lift for servicing light and medium duty vehicles. The current lift is a 2003 ALM two post lift which is obsolete. ALM sold out and parts are no longer available. During 2020 safety inspection cracks were found in the structure and repaired to code, with the inspector suggesting that it be replaced as soon as possible.  Funding Source: Equipment and Fleet Reserve		50,000	
C1-21	Continuation of Resurfacing MSC Shop Bay Concrete Floor	Capital	Reserve	Externally Funded
	Detail: Refinishing four shop bay floors in the MSC shop with new concrete.  Purpose: The MSC shop was built in the mid-'70s. The concrete in some of the bays is rotten and needs to be replaced. Salt from storing sanders and other snow removal equipment has crumbled the concrete to the point where it is impossible to roll a floor jack under a vehicle or use a creeper. One bay has rebar showing and several others will be in the same shape shortly. Due to the costs to repour the floors, this project will occur over multiple years until the floor is once again in usable condition. The worst bays were done in 2021 this will be year two of this multi-year project.  Funding Source: Safety Reserve		50,000	

C1-22	Fence Replacement Old Yards	Capital	Reserve	Externally Funded
	Purpose: The fence for the old yards is in a very poor condition allowing unwanted visitors to climb over it and break into the buildings or steal vehicles or other property. In 2021 when the Sanitation building was demolished due to it being condemned a large section of fence had to be installed as the building was the fence. While replacing this north section of the fence, the east property line fence was also replaced as it had fallen into such poor shape you could walk over it. This expenditure was just under \$20,000. This expenditure was necessary as we have had multiple break-ins and vehicle and property thefts in 2021. With no current planned future move from the old yards to the MSC, this replacement is needed. The quote for 2021 is an additional increase in costs that were added. Attached is the quote for the south fence as well as the costs for the replaced north section and east fence.	29,500		
C1-23	Concrete Sidewalk, Curb & Median Rehabilitation	Capital	Reserve	Externally Funded
	Detail: Rehabilitation of concrete sidewalks, curbs and medians throughout the City. Purpose: Replacement and new construction of concrete sidewalks and curbs. Locations are primarily determined through the underground utility replacement program (water, sanitary & storm) and the roadways recapping program. The historical budget allotment of \$300,000 did not provide enough for a concrete replacement for utility replacement locations, new concrete project construction or the replacement of asphalt curbs. Hence the additional funding amount of \$100,000 is required. Concrete repairs are completed within the recapping budget.	300,000		

C1-24	Concrete Sidewalk Replacement Program - Senior Residence (Reduced by Budget Committee to \$46,500)	Capital	Reserve	Externally Funded
	Detail: Replacement of deteriorated sections of sidewalk in areas defined in the Senior Residence Sidewalk Replacement Program List. The Sidewalk Connector Program with a one-time expenditure of \$107,164 is included in the 2022 Budget deliberations for consideration.  Purpose: There are areas within the City adjacent to senior residences of 3 units or more that have sidewalks that are in a deteriorated state which fall within the City's criteria for requiring maintenance. This would be a one-time expenditure to repair these areas.	46,500		
C1-25	Concrete Sidewalk Connector Program	Capital	Reserve	Externally Funded
	Detail: Installation of new sections of sidewalk in areas defined in the Sidewalk Connector Program List. Council Resolution 0358 2. That the Sidewalk Connector Program with annual funding of \$100,000 per year, be included in the 2021 Budget deliberations for consideration. It was not approved in 2021 so is being presented for consideration in 2022.  Purpose: There are numerous locations in the City where the public naturally walks, but no sidewalks exist. Criteria have been established to identify the priority of these locations for new sidewalk installation and identified in the Sidewalk Connector Program List.	Removed by Budget Committee		
C1-26	Parking Lot Rehabilitation Program	Capital	Reserve	Externally Funded
	Details: Program to rehabilitate the City owned parking lots.  Purpose: Parking lots with the poorest Pavement Quality Index and high level of use will receive rehabilitation work first. The intent is that all City owned parking lots will be examined and funds allocated based on technical merit.  There were no City owned parking lots paved in 2021.  Parking lots included are; 8th St East (1Ave-2Ave), 14th St East (Central-1Ave north lot), 12St East (Library), 9th St East (Central-1Ave), 12St East (Central-1Ave), 12St West (Central-1Ave), 15th St (Bishop Mclean), 13th St East (Central-1Ave), 10St East (City Hall), River St East (Museum), 14St East (Central-1Ave south lot). The City Hall Parking Lot is recommended for 2022. The rehabilitation would include the existing paved parking lot and the gravel parking lot west of the Red Cross Building and the installation of concrete where	Removed by Budget Committee		

C1-27	Roadways Recapping Program	Capital	Reserve	Externally Funded
	Details: Asphalt Milling, Recapping and Reconstruction of the City's paved roadway network.  Purpose: This project is based on the results obtained from the Pavement Management System compiled in 2005 and updated yearly which indicates that \$4.5 million per year is required to maintain the pavement quality index. This does not address the current backlog estimated at \$45.5 million.  Prior to 2021, the annual budget had reached \$4.235 million. After the 2021 reassessment, this value was reduced to \$4.1 million.	4,100,000		

C1-28	Survey - Total Station	Capital	Reserve	Externally Funded
	Detail: New Total Station Purpose: The Total Station is a critical instrument used in infrastructure projects to accurately (within 3mm) layout and install all of the City's Storm/Sanitary Sewers, Water Mains, Curbs, Sidewalks, Roads, Traffic Lights and so on. Without the instrument, we would have to rely on much less accurate methods to layout infrastructure that could result in rework if the work is not placed accurately enough the first time. The instrument supports the accurate placement of 6 - 8 Million dollars in infrastructure per year. The upgrade would: - Lower the risk of rework on projects - Provide better accuracy for infrastructure placement - reduce downtime due to old survey equipment and outdated electronics - be More Reliable in the field - be better integrated with current technology The old total station would be kept and used as a backup instrument.	60,000		
C1-29	MSC New Building and Upgrades	Capital	Reserve	Externally Funded
	Detail: MSC New Building and Upgrades. Purpose: As the buildings at the Old City Yard continue to age, it is anticipated that additional buildings will need to be demolished which cause significant operations challenges as work units will lose critical space to work and store materials and equipment. To address this challenge, Administration recommends that all City Operations be consolidated at the Municipal Services Centre at 38th Street East. To accomplish this, a new building would be built sized to accommodate all Community Services and Public Works operational divisions. The existing building would also be upgraded to address failing building systems and improve the functionality of the facility.  Funding Source: External Funding			10,491,000

C1-30 Pedestrian Bridge Replacement	Capital	Reserve	Externally
<b>Detail:</b> Detailed Design and Tender Ready Drawings to			Funded
replace the Pedestrian Bridges which are located in the			
South East Storm Drainage Channel.			
Purpose: In 2021, City Council approved the tender for			
the construction of the Sliding Hill, Lions Gate and Sports			
Council Bridges at the Little Red. There remains the			
Swinging Bridge in the Little Red and four locations in the			
Southeast Storm Drainage Channel. The two priority			
locations include the Prime Minister's Park Pedestrian		35,000	
Bridge, which has been demolished and the Grey Owl /			
Sanderson Crescent Pedestrian Bridge which is currently			
signed "Use at Your Own Risk".			
Comparative preliminary designs for culverts vs.			
prefabricated steel bridges will be brought to City			
Council for their decision. Detailed design and tender			
ready drawings will be prepared for 2023 construction.			
Funding Source: Future Infrastructure Reserve			
C1-31 Municipal Service Center Compresses Air Distribution	Capital	Reserve	Externally
Replacement	·		Funded
<b>Detail:</b> Replace the compressed air distribution system at			
the Municipal Service Center. The system is original and			
was installed under the concrete floor. Due to almost 50			
years of salt and moisture, it has started to fail. The pipes			
have rotted off in multiple bays causing the mechanics to			
run hoses from adjacent bays to work tools. In the bays that have failed the lines have been temporarily plugged			
where they exit the concrete floor.			
where they exit the concrete moor.			
Purpose: The compressed air distribution system			
delivers air throughout the MSC. The compressed air is			
used by all departments but mainly the mechanics. Each			
shop work bay is supplied with compressed air to			
operate tools, fill tires, operate oil pumps, work the	80,000		
safety locks on vehicle lifts, and various other needs of a	80,000		
shop. The current system was installed under the shop			
floor and exits the floor at each bay. Due to the design			
and use of materials, salt and water have corroded the			
steel pipe and it has now failed in several bays with			
failure likely in other bays. Without jack hammering out			
the shop floor the most logical replacement solution			
would be to run air lines down from the ceiling to each bay. Without air pressure, the majority of tools in the			
shop will not function. The attached quote is without			
taxes and submitted in 2021 therefore costs will be			
higher in 2022 as steel prices are to increase by 15% in			
2021.			
PUBLIC WORKS TOTAL	4,616,000	135,000	10,491,000

	FINANCE			
C1-32	Replacement Folding Machine	Capital	Reserve	Externally Funded
	Detail: Administration is proposing the purchase of a new FPI 2725 or FPI 4730 Purpose: The postage and folding machine is expected to greatly improve the Communications Department's ability to share information with residents of Prince Albert, and increase administrative efficiency pertaining to monthly utility billing and all other mail generated from City Hall. The advantages are:  For Administration Faster speed and fewer breakdowns will decrease lead time between the time bills are printed to when mailed. This should also result in less phone calls pertaining to why a payment is not showing as posted on the utility account.  For Communications Department The Communications Department frequently works with Financial Services to arrange for inserts in utility bills and tax notices. Direct mail is a highly effective way to share information on new projects or initiatives with every household in Prince Albert and since the postage and envelope for utility bills are already paid, the added cost is only for the paper and printing.  This will allow the Communications Department to be more flexible and creative with the types of inserts that can be used to send messages to citizens.	20,500		Funded
C1-33	Replacement Postage Machine	Capital	Reserve	Externally
	Detail: Administration is proposing the "2021 New Postbase One" be purchased. Purpose: The new machine is very similar to the existing unit as there has been very little innovation or change to this type of machine. The advantages are simply reduced downtime and greater efficiency. The Advantage of Redundancy The existing machines will be kept and maintained for redundancy. If one of the new machines is to go down for repairs or maintenance the old machine can quickly be put into production. This will avoid mail or registered mail being held at City Hall for several days versus the same day.	Removed by Budget Committee		Funded
FINANCE	TOTAL	20,500	-	-

	LONG-TERM DEBT PRINCIPAL PAYMENTS			
C1-34	Long-Term Debt Repayment - Golf Course Irrigation Replacement	Capital	Reserve	Externally Funded
	Detail: 20 Year Long-Term Debt Principal Payment. Purpose: The current Cooke Municipal Golf Course irrigation system was designed and installed in 1979 and requires replacement. PVC piping has a life expectancy of 20-25 years. City Council approved long-term debt funding for the replacement of the Irrigation System at the August 8, 2017, City Council Meeting. The debt is to be paid off over a period of 25 years. This loan is scheduled to be repaid in full in 2042. Funding Source: Golf Course Improvement Reserve		65,000	
C1-35	Long-Term Debt Repayment - West Hill Infrastructure Improvements	Capital	Reserve	Externally Funded
	<b>Detail:</b> 10 Year Long-Term Debt Principal Payment. <b>Purpose:</b> This represents the principal payments for the long-term loan issued in 2009. This loan was required in order to fund the construction of the West Hill Infrastructure improvements completed in 2008 and 2009. It was for 20 years and was approved by City Council (resolution # 0932) on December 15, 2008. The interest rate noted for the first four years of the loan was set at 3.01%. Council approved the renewal of this loan with BMO in 2013 with the interest rate fixed for 5 years at 2.83%.  In August 2018, Council approved the refinancing of this loan with RBC at a fixed rate of 3.4% for the remaining 10 years.  The Land Fund is responsible for 90% of the cost of financing and the General Fund is responsible for the other 10%. In 2019, it is projected that the principal payment will be \$185,400. The loan is scheduled to be	22,300		
C1-36	Long-Term Debt Repayment - City Transit Buses	Capital	Reserve	Externally Funded
	<b>Detail:</b> 10 Year Long-Term Debt Principal Payment. <b>Purpose:</b> In 2017, The City purchased seven new 35-foot transit buses, of which three were a 50/50 cost share between the City and the Federal Public Transit Infrastructure Fund. City Council approved the long-term debt funding for the new transit buses at the August 8, 2017, City Council Meeting. The debt is to be paid off over a period of 10 years.	252,000		

C1-37	Long term Debt Repayment - Aquatic & Arenas Center	Capital	Reserve	Externally
C1-37		Capitai	Neserve	Funded
	Purpose: The City's portion of the project is \$16 million and is to be funded from long-term debt. The funds are assumed to be borrowed on January 1, 2022. The budget for the principal repayment is based on an interest rate of 2.9% and a 35 year repayment schedule.  Funding Source: Civic Facilities Reserve		269,800	
LONG-TEI	RM DEBT PRINCIPAL PAYMENTS TOTAL	274,300	334,800	-

	Category 2: Capital Projects Not Funded (Added by Budget Committee)				
C2-12	New - Amkus ION Combination Rescue Tool (Jaws of Life)	Capital	Reserve	Externally Funded	
	Detail: A compact, all-metal body combination rescue tool that combines the capabilities of a cutter and spreader. It's a versatile "first on scene" tool for engines and rescue trucks. It can be used to spread, cut and open doors.  Purpose: Often times the lead engine is first to arrive at an emergency incident were this tool would be necessary. Having this rescue tool located on the lead engine while away from the station or attending a residential or commercial structure fires would expedite and aid entry or removal of obstacles needed to preform firefighting and rescue tasks.  Funding Source: Fire Equipment Reserve		\$ 16,500		

Total Capital Requests (Excluding Police Items)	5,500,800	1,553,600	10,891,000
Police Capital (Refer to Police Budget Report)		263,040	
Total Capital Spending by Funding Source including Police	5,500,800	1,816,640	10,891,000
Grand Total of All Capital Requests		18,208,440	

	COMMUNITY SERVICES - EQU	IPMENT		
FL-01	Replacement of Three Zero Turn Mowers	Capital	Reserve	Externally Funded
	Purpose: Administration recommended the replacement of 5 mowers but Budget Committee approved the replacement of three mowers. Units 5017 and 5018 are 2011 John Deere mowers, 6019 is a 2011 Grasshopper, 6069 is a 2009 Grasshopper, and 6072 is a 2010 Grasshopper. These mowers have served the City well and are due for replacement. The frames and mower decks have been repaired may times and the hydraulics are at the end of their life. The hydraulic pumps for the John Deere mowers are obsolete as we found when one had a failure in 2021 and we patched it up. There are 18 of this style of zero turn mowers in the fleet, one 2009, one 2010, three 2011, one 2013, two 2015, four 2017, two 2019, three 2020, and two 2021 models. Also the Parks' mower fleet is six large mowers that range from 2009 to 2020 with a cost of \$150,000 each. The Fleet Manager will determine which three mowers will be replaced.  Funding Source: Equipment and Fleet Reserve		105,000	
FL-02	Replacement of Single Axle Trailers	Capital	Reserve	Externally Funded
	Detail: Replacement of Units 5014 and 5015 - Single Axle Trailers  Purpose: Unit 5014 is a 1976 and 5015 is a 1977. Both are single axle, hydraulic lowering equipment trailers. Purpose: Unit 5014 is a 1976 and 5015 is a 1977. Both are single axle, hydraulic lowering equipment trailers. These trailer are used by the Community Services department to haul equipment that needs to be loaded on a trailer that needs a near zero load height. These trailers are over 44 years old and have been fixed and repaired numerous times over the years and are due for replacement. The replacements will be of similar design that will be capable of hauling the required equipment.  Funding Source: Equipment and Fleet Reserve		35,000	

FL-03	Replacement of Unit 4714 - John Deere Gator	Capital	Reserve	Externally Funded
	Detail: Replacement of Unit 4714 - 2004 John Deere Gator			
	Purpose: Replacement of Unit 4714, a 2004 John Deere Gator used by Parks at the Art Hauser Centre. This unit was cut from the budget a few years ago and required major repairs that year so was retained for a few extra years. It is time to be replaced before we once again spend excessive amounts to keep it running.		25,000	
	Funding Source: Equipment and Fleet Reserve			
	GOLF COURSE		<u> </u>	<u> </u>
FL-04	Replacement of Unit 6132 - Fringe Cut Mower	Capital	Reserve	Externally Funded
	Purpose: Unit 6132 will be 20 years old in 2022. This mower is used to mow the fine cut areas around greens and tees. It will be replaced with a similar unit used to mow in tighter areas that the larger fairway mowers cannot get to.  Funding Source: Golf Course Equipment and Golf Cart Reserve		82,000	
FL-05	Replacement Program - Golf Carts	Capital	Reserve	Externally Funded
	Detail: Replacement of 10 golf carts			
	<b>Purpose:</b> In order to maintain the fleet of power carts at a reasonable cost, a replacement plan was developed. In 2022 the replacement of the 10 oldest power carts is required. These units are over 9 years old.		70,000	
	Funding Source: Golf Course Equipment and Golf Cart Reserve			

	FIRE AND EMERGENCY SERVICES - EQUIPMENT				
FL-06	Replacement Program - Self Contained Breathing Apparatus (SCBA)	Capital	Reserve	Externally Funded	
	Purpose: SCBAs are an integral piece of equipment for firefighters. They have a limited life span. This replacement program is intended to cycle the SCBA's to ensure that this equipment does not exceed it's life cycle. This amount is for 8 new SCBA. Present there are 8 SCBA units built between 1992 and 2002 these are AP50 units which no longer meet the requirements for use in structural firefighting.  Funding Source: Fire Equipment Reserve		84,000		
FIRE AND	EMERGENCY SERVICES TOTAL	-	84,000	-	

	PUBLIC WORKS - EQUIPMENT					
FL-07	Replacement of Unit 39 - Snow Blower	Capital	Reserve	Externally Funded		
	Detail: Replacement of Unit 39 - 2007 Tenco loader mounted snow blower.  Purpose: Unit 39 is a 2007 loader mounted snow blower used by Roadways Department for removing snow from the streets. The snow that is removed from the streets has a high concentration of sand, thus promoting excessive wear. This machine has to be rebuilt annually to ensure it will function one more year. This machine needs to be replaced as the engine and other components are at the end of their life cycle.  This is the only loader mounted blower in the fleet and is required in order to complete snow lifts. We will keep this unit as an emergency spare.  Funding Source: Equipment and Fleet Reserve		260,000			

FL-08	Replacement of One Forklift	Capital	Reserve	Externally Funded
	Detail: Replacement of Unit 11 a 2003 Daewoo forklift, and Unit 4802 a 2000 Daewoo forklift.  Purpose: Administration recommended the replacement of 2 forklifts but Budget Committee approved the replacement of one. Unit 11 is used by Stores for moving inventory as well as items for all other departments at the MSC. The mast and carriage are showing signs of wear and it would not be economical to rebuild because the rest of the machine will start having mechanical issues. Unit 4802 is used by Community Services at the Art Hauser Center (AHC). This forklift is in similar condition to Unit 11, Both units should be replaced with the best of the two being kept as a spare at the AHC.  The Fleet Manager will determine of the forklifts will be replaced.  Funding Source: Equipment and Fleet Reserve		105,000	
FL-09	Replacement of Light Duty Trucks (Budget Committee reduced the budget to replace just 2 of the 4 trucks proposed for replacement for a total budget of \$100,000)	Capital	Reserve	Externally Funded
	Detail: Replacement of Unit 102 - 2009 Ford F150, Unit 4529 - 2008 Ford F250, Unit 803 - 2013 Ram 1500 Crew Cab and, Unit 140 - 2013 Chev 1500  Purpose: Replacement of these trucks are due to accumulated mileage and body rust. Unit 102 is a 2009 Ford F150 1/2 ton with 134,000 km and rust, used by the traffic painting crew. Unit 4529 is a 2008 Ford F250 3/4 ton truck with 108,000 km and a poor engine, used at the Landfill. Unit 803 is a 2013 Dodge Ram 1500 with 250,000 km, used by Sewer and Water Department. Unit 140 is a 2013 Chev 1500 with 160,000 km, used by the Sanitation Department. The City's light vehicle fleet has approximately 88 units with 40 being 2012 and older but are not high mileage units although some are getting rusty.  Funding Source: Equipment and Fleet Reserve		100,000	

FL-10	Replacement of Unit 52 - Asphalt Roller	Capital	Reserve	Externally Funded
	vibratory smooth drum roller used by the Streets Department.  Purpose: Unit 52 is 22 years old. We have kept this machine running as it is the only large asphalt roller the City owns. This is an essential part of our road maintenance equipment and parts are getting very hard to obtain. This unit needs to be replaced.  Funding Source: Equipment and Fleet Reserve		Removed by Budget Committee	
FL-11	Replacement of Unit 122 - Sign Truck	Capital	Reserve	Externally Funded
	Detail: Replacement of Unit 122 Traffic Department Sign Truck - 2011 Ford F350  Purpose: Unit 122 is a 2011 Ford F350 with a service body and a custom made platform for repairing signs and traffic lights. This unit has over 200,000 km and is an essential unit in the Traffic Department. The replacement will once again be a one ton truck with a service body and a custom made platform for elevated work.  Funding Source: Equipment and Fleet Reserve		160,000	
FL-12	Replacement of Unit 29 - Skid Steer	Capital	Reserve	Externally Funded
	Purpose: Unit 29 is a 2012 863G Bobcat skid steer. This unit is used by the roads crew. This currently has approximately 4,500 hours. The linkage in the loader frame is showing signs of needing to be rebuilt. The hydraulic system is losing efficiency and will need a total rebuild exceeding the value of the machine. This is an ideal time to replace it before the city spends too much on this machine.		125,000	

FL-13	Replacement of Unit 198 - Walk Behind Line Painter	Capital	Reserve	Externally Funded
	Details: Replacement of Unit 198 - A 2007 Walk Behind Line painter Purpose: Unit 198 is a crosswalk and parking lot line painter and is showing signs of wear and age. This unit is 15 years old. Funding Source: Equipment and Fleet Reserve		15,000	
FL-14	Replacement of Unit 440 - 2014 Paratransit Bus	Capital	Reserve	Externally Funded
	<b>Detail:</b> Replacement of Unit 440, 2014 Ford E450 Paratransit Bus			
	Purpose: Unit 440 is a 2014 paratransit bus used by Community Service Center. This unit is getting rusty and need replacement. Approximately 40% of the purchase cost comes a Transit Assistance for People with Disabilities (TAPD) grant. This grant is for \$55,000.  Funding Source: Equipment and Fleet Reserve		75,000	55,000
DUBLIC	VORKS TOTAL		840,000	55,000

	SANITATION - EQUIPMENT				
FL-17	Replacement of Unit 67 - Automated Waste Collection	Capital	Reserve	Externally	
	Truck			Funded	
	Details: Unit 67 is a 2009 Freightliner truck that comes with the Rapid-Rail automated refuse collection system.  Purpose: Unit 67 has 14,838 hours and 202,500 km. This unit has had the garbage body as well as the lift mechanism rebuilt multiple times and is due again. It takes approximately one year before a replacement unit is delivered.  Funding Source: Equipment and Fleet Reserve		420,000		
SANITAT	ON TOTAL	-	420,000	-	

Fleet Summary	Capital	Reserve	Externally Funded
Total Fleet Purchases (Excluding Police Items)	-	1,661,000	55,000
Police Fleet Purchases (Refer to Police Budget Report)	-	390,000	-
Total Fleet Purchases by Funding Source Including Police	-	2,051,000	55,000
Grand Total of Fleet Purchase Requests		2,106,000	

## **Summary of 2022 General Fund Budgeted Reserve Allocations**

	TOTAL \$	4,847,280
	TOTAL	4.0.47.000
Transfer from Safety Reserve		(25,000)
South Hill Cemetery Perpetual Care Reserve		10,000
Public Transit Reserve		105,000
Public Art Capital Reserve		30,000
Project Beach Reserve		3,000
Proactive Policing Reserve - 2022 Policing Strategy		(515,000)
Proactive Policing Reserve		554,600
Prime Minister's Park Improvement Reserve		3,760
Police Operating Reserve - Transfer for 2022		(400,000)
Police Fleet Reserve		300,000
Police Capital Reserve		263,040
Pehonan Parkway		82,000
Prince Albert Golf and Curling Club Mechanical Reserve		10,000
Prince Albert Slo-Pitch League Reserve		34,300
Kinsmen Water Park		20,500
Information Technology Reserve		500,000
Golf Course Reserve - Improvements		190,000
Golf Course Equipment Reserve		85,000
Golf Course Cart Reserve		40,000
Future Infrastructure		75,000
Fire Fleet Reserve		300,000
E.A. Rawlinson Mechanical Reserve		10,000
E.A. Rawlinson Facility Reserve		65,000
Downtown Improvement - 2022 Grants		(40,000)
Downtown Improvement		40,000
Destination Marketing Levy		351,500
Community Services Building Reserve		15,000
Civic Facilities Reserve - City of Finite Albert Civic Facilities Reserve - Transfer for Loan Interest		(464,000)
Civic Facilities Reserve - City of Prince Albert		1,520,000
City Equipment Reserve		39,080 1,520,000
Alfred Jenkins Field House Improvements Reserve Arenas Improvements Reserve	*	103,500